2025 Local Government Community Satisfaction Survey

Colac-Otway Shire Council

Coordinated by the Department of Government Services on behalf of Victorian councils



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Background and objectives



The Victorian Community Satisfaction Survey (CSS) creates a vital interface between the council and their community.

Held annually, the CSS asks the opinions of local people about the place they live, work and play and provides confidence for councils in their efforts and abilities.

Now in its twenty-sixth year, this survey provides insight into the community's views on:

- councils' overall performance, with benchmarking against State-wide and council group results
- value for money in services and infrastructure
- community consultation and engagement
- · decisions made in the interest of the community
- customer service, local infrastructure, facilities, services and
- overall council direction.

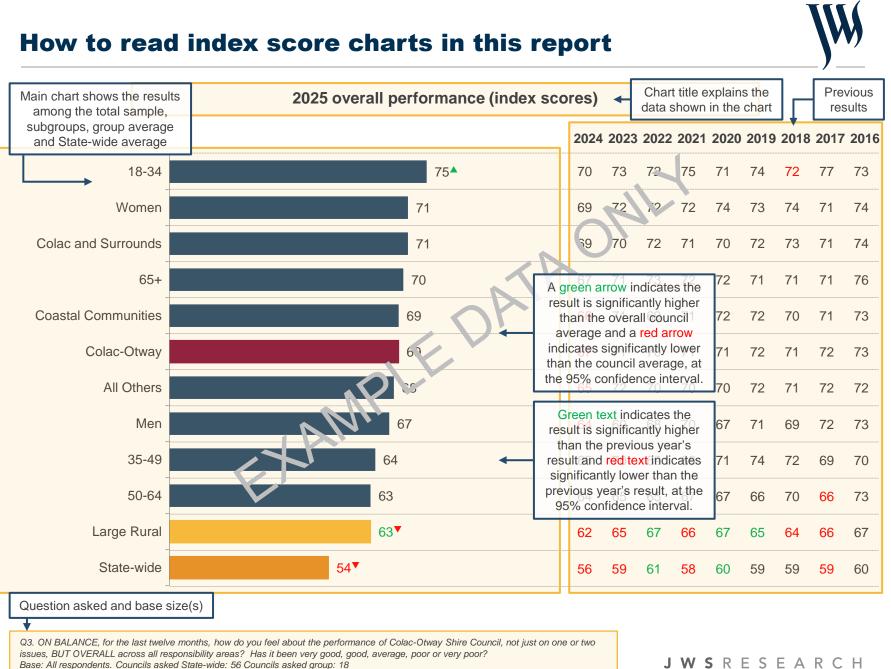
When coupled with previous data, the survey provides a reliable historical source of the community's views since 1998. A selection of results from the last ten years shows that councils in Victoria continue to provide services that meet the public's expectations.

Serving Victoria for 26 years

Each year the CSS data is used to develop this Statewide report which contains all of the aggregated results, analysis and data. Moreover, with 26 years of results, the CSS offers councils a long-term measure of how they are performing – essential for councils that work over the long term to provide valuable services and infrastructure to their communities.

Participation in the State-wide Local Government Community Satisfaction Survey is optional. Participating councils have various choices as to the content of the questionnaire and the sample size to be surveyed, depending on their individual strategic, financial and other considerations.

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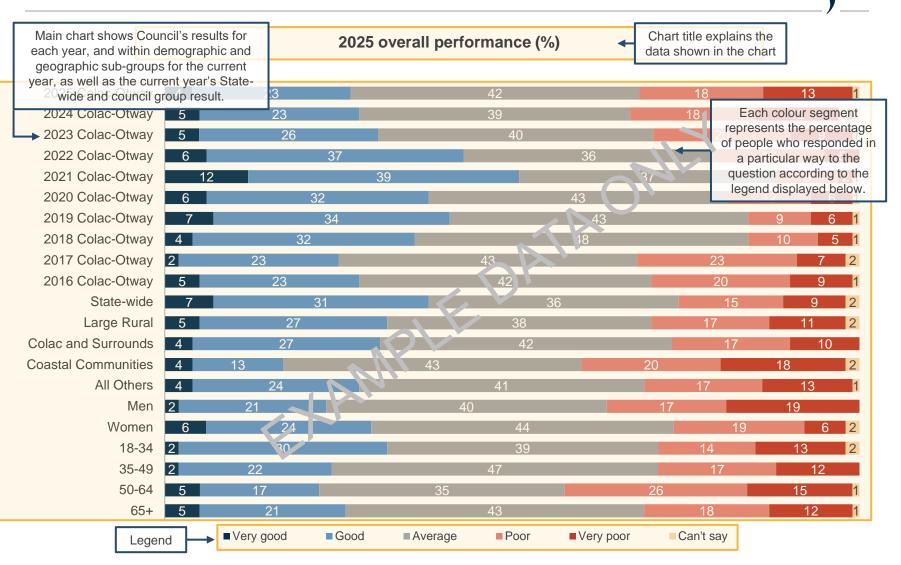


Note: Please see Appendix A for explanation of significant differences.

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How to read stacked bar charts in this report



Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Colac-Otway Shire Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18

Key findings and recommendations



Colac-Otway Shire Council – at a glance



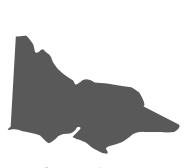
Results shown are index scores out of 100.



Colac-Otway 47

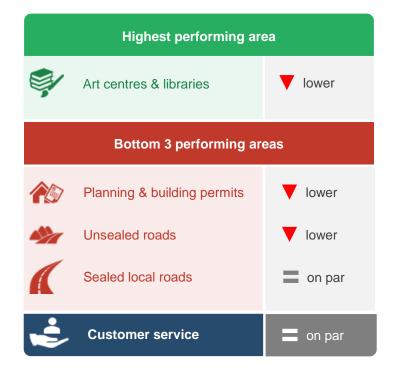


Large Rural 50

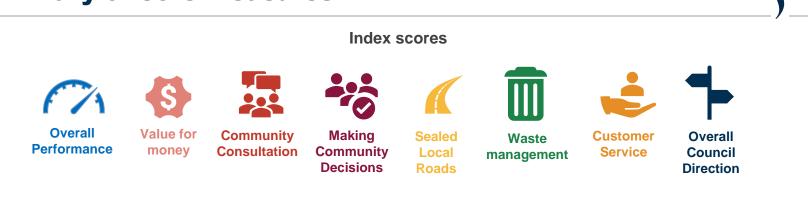


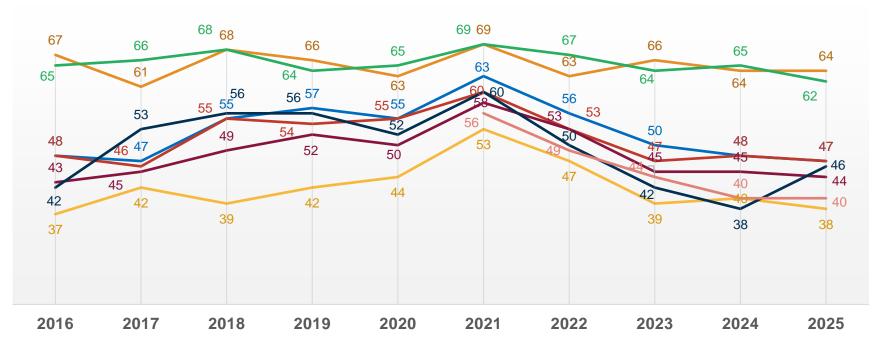
State-wide 53

Council performance compared to group average



Summary of core measures



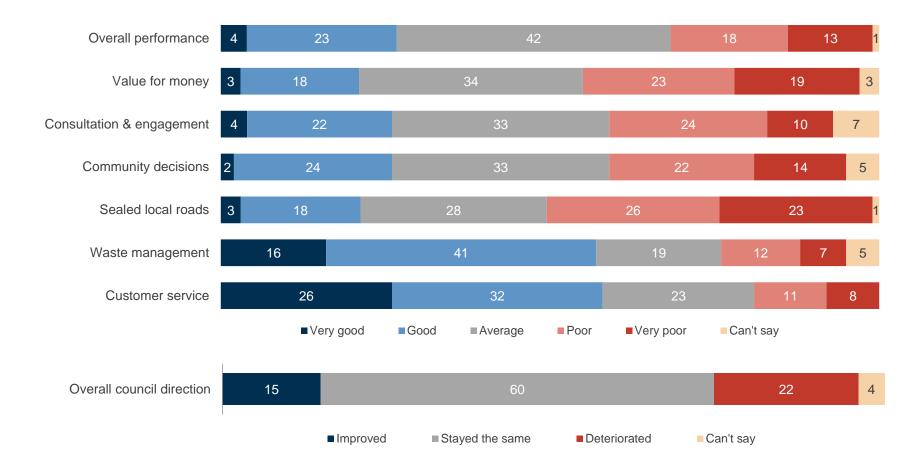


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Summary of core measures

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Core measures summary results (%)



Summary of Colac-Otway Shire Council performance

Services		Colac- Otway 2025	Colac- Otway 2024	Large Rural 2025	State-wide 2025	Highest score	Lowest score
(M	Overall performance	47	48	50	53	Women	Coastal Communities residents
5	Value for money	40	40	43	47	Colac and Surrounds residents	Coastal Communities residents
-	Overall council direction	46	38	44	46	18-34 years	50-64 years
÷	Customer service	64	64	65	66	Women	Men
\$	Art centres & libraries	68	69	71	73	35-49 years	Coastal Communities residents
	Waste management	62	65	62	65	Colac and Surrounds residents	Coastal Communities residents
Ż	Recreational facilities	62	61	65	67	Colac and Surrounds residents	Coastal Communities residents
直	Emergency & disaster mngt	62	65	65	65	Colac and Surrounds residents	Men, All Others residents
Å	Enforcement of local laws	62	59	59	59	18-34 years	Men
	Family support services	59	60	61	62	65+ years	35-49 years

Significantly higher / lower than Colac-Otway Shire Council 2025 result at the 95% confidence interval. Please see Appendix A for explanation of significant differences.

Summary of Colac-Otway Shire Council performance

Services	,	Colac- Otway 2025	Colac- Otway 2024	Large Rural 2025	State-wide 2025	Highest score	Lowest score
	Elderly support services	59	63	63	63	Colac and Surrounds residents	All Others residents, Coastal Communities residents
<u>i</u>	Appearance of public areas	58	59	66	68	65+ years	Coastal Communities residents
i,	Environmental sustainability	52	57	58	59	35-49 years	Coastal Communities residents
	Bus/community dev./tourism	48	48	55	56	18-34 years	50-64 years
	Consultation & engagement	47	48	48	50	Women	50-64 years
***	Community decisions	44	45	46	49	18-34 years	Coastal Communities residents
<u>.</u>	Lobbying	43	45	47	49	65+ years, Colac & Surrounds residents	Coastal Communities residents
	Sealed local roads	38	40	39	45	18-34 years	35-49 years
\$	Unsealed roads	32	31	36	38	18-34 years	50-64 years
	Planning & building permits	31	29	41	43	18-34 years	50-64 years

Focus areas for the next 12 months





Perceptions of Colac-Otway Shire Council's overall performance and performance across most individual service areas, are relatively consistent with 2024 results with few significant shifts. The exceptions are the direction of Council's overall performance where ratings improved significantly, and perceptions of performance in elderly support services and environmental sustainability where ratings declined significantly, to their lowest levels recorded.

Key influences on perceptions of overall performance Council should prioritise increasing communication and transparency with residents, as decision making in the community's interest, and consultation and engagement, are lower rated service areas with the strongest influence on overall performance. Council should also focus on improving perceptions of sealed local roads, and planning and building permits, areas of moderate-to-strong influence on overall performance perceptions, where ratings have consistently ranked among the lowest of the evaluated service areas since 2017.

Comparison to state and area grouping Council rates significantly lower than State-wide and Large Rural group averages on overall performance, value for money and in 10 of the 16 service areas evaluated. In enforcement of local laws, Council rates significantly higher than both averages. Council rates on par with the Large Rural and State-wide groups on overall direction and customer service and in-line with the Large Rural group in waste management, family support services, sealed local roads, consultation and engagement, and community decisions.

Focus on Coastal Communities and service areas where performance has declined significantly Over the coming 12 months, Council should look to shore up performance in elderly support services and environmental sustainability where perceptions have declined significantly. Attention should also focus on residents in Coastal Communities, who rate overall performance, value for money and eight out of 16 service areas the lowest, with ratings in many of these areas significantly below average.

DETAILED FINDINGS

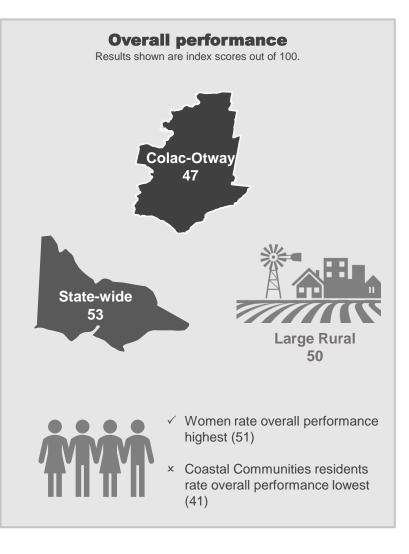
The overall performance index score of 47 for Colac-Otway Shire Council is relatively consistent with the 2024 result (down one point from 48). However, the small decrease means that overall performance has returned to its lowest level last seen in 2017, continuing a downward trend from a peak rating of 63 in 2021.

Council's overall performance is rated statistically significantly lower (at the 95% confidence interval) than both the Large Rural group and State-wide averages (index scores of 50 and 53 respectively).

- Perceptions of overall performance are lowest among residents in Coastal Communities (index score of 41) and men (42 – significantly lower than average, and at a series low).
- Perceptions of overall performance are highest among women (51).

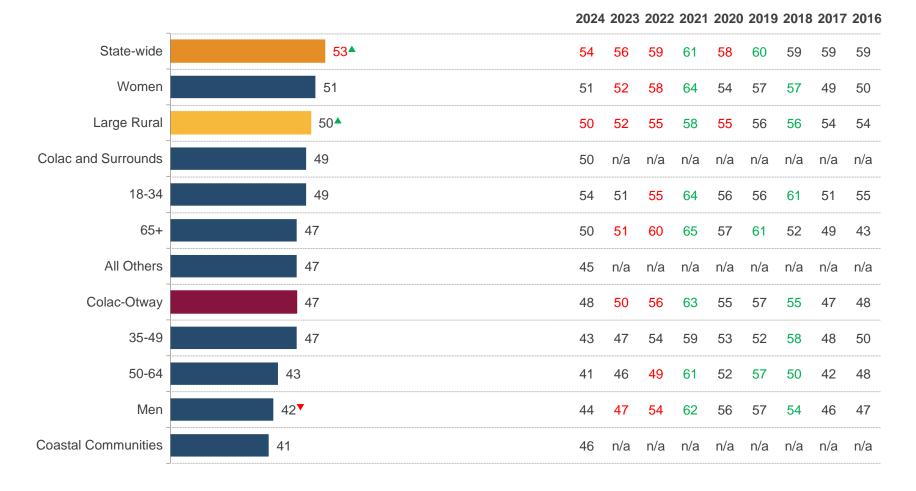
The rating of Council's value for money provided in infrastructure and services is unchanged from 2024 (index score of 40) but remains at its lowest level after three consecutive years of significant decline.

One in five residents (21%) rate value for money from Council as 'very good' or 'good'. However, twice as many (42%) rate Council as 'very poor' or 'poor' on this measure.





2025 overall performance (index scores)



Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Colac-Otway Shire Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18 Note: Please see Appendix A for explanation of significant differences.



2025 Colac-Otway 2024 Colac-Otway 2023 Colac-Otway 2022 Colac-Otway 2021 Colac-Otway 2020 Colac-Otway 2019 Colac-Otway 2018 Colac-Otway 2017 Colac-Otway 2016 Colac-Otway State-wide Large Rural Colac and Surrounds Δ **Coastal Communities** Δ All Others Δ Men Women 18-34 35-49 $\Lambda 7$ 50-64 65+

2025 overall performance (%)

Poor Very poor

Can't say

Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Colac-Otway Shire Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18

Good

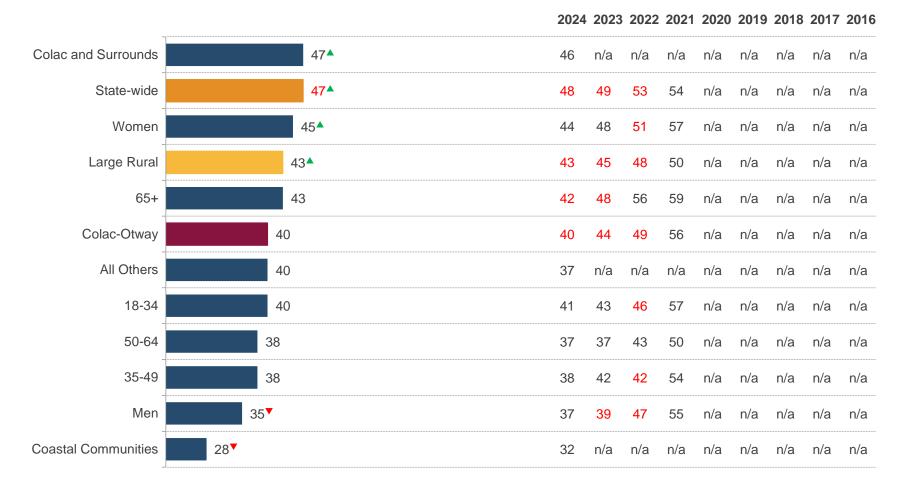
Average

Very good

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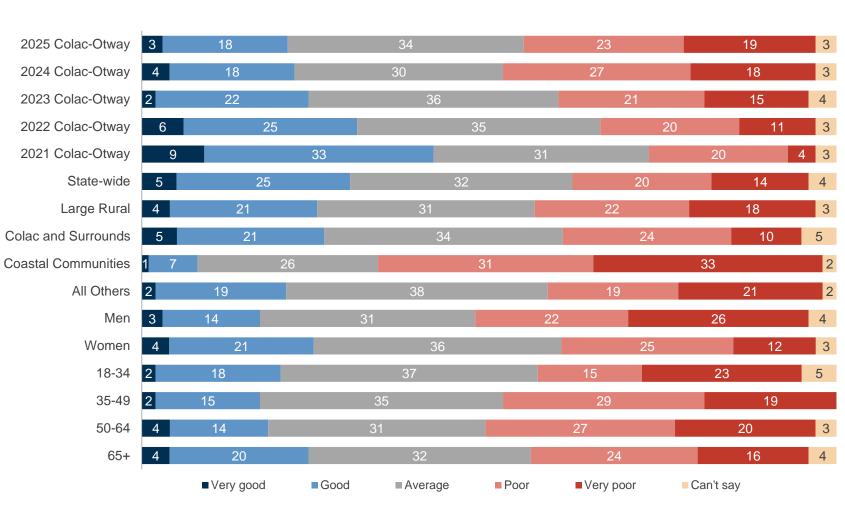
Value for money in services and infrastructure

2025 value for money (index scores)



Q3b. How would you rate Colac-Otway Shire Council at providing good value for money in infrastructure and services provided to your community? Base: All respondents. Councils asked State-wide: 55 Councils asked group: 18 Note: Please see Appendix A for explanation of significant differences.

Value for money in services and infrastructure



2025 value for money (%)

Q3b. How would you rate Colac-Otway Shire Council at providing good value for money in infrastructure and services provided to your community? Base: All respondents. Councils asked State-wide: 55 Councils asked group: 18

Top performing service areas

Art centres and libraries (index score of 68) remains Council's top-rated service area. Council performs significantly lower than the Large Rural group and Statewide averages in this area (71 and 73 respectively).

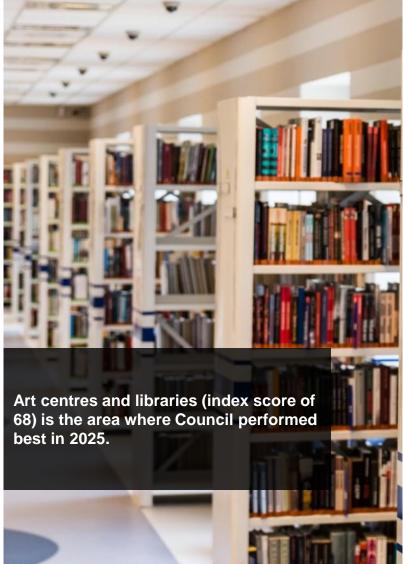
Council's next-highest rated areas are waste management, recreational facilities, emergency and disaster management, and enforcement of local laws (all with an index score of 62).

- In both waste management and recreational facilities, ratings are significantly higher than average among residents in Colac and Surrounds, but significantly lower among residents in Coastal Communities.
- In emergency and disaster management and enforcement of local laws, ratings are significantly higher than average among women but significantly lower among men.

While ratings in all the aforementioned areas have not significantly changed over the last 12 months, there has been no substantial improvements either following some significant declines in 2022. Focusing on any issues with waste management and recreational facilities in Coastal Communities, and understanding the views on men in relation to emergency and disaster management, and enforcement of local laws, may help to improve perceptions, bringing them closer to the peak ratings achieved in 2021.







Low performing service areas



council rates lowest in the areas of planning and building permits, and unsealed roads (index scores of 31 and 32 respectively).

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Council continues to rate lowest in the areas of planning and building permits, and unsealed roads (index scores of 31 and 32 respectively).

- Over the last 12 months in planning and building permits, ratings improved significantly among residents in the All Others area and those aged 18 to 34 years (the latter also significantly higher than average). In contrast, ratings are significantly below average among those aged 50 years and over.
- One in ten cite town planning / permits / red tape (10%) as the area most in need of improvement.
- Ratings of unsealed roads are less positive among the All Others area and Coastal Communities, compared to Colac and Surrounds.

It is also worth monitoring ratings of elderly support services (59, down four index points) and environmental sustainability (52, down five), as both have declined significantly in 2025 to their lowest level recorded.

- Ratings of elderly support significantly declined among women and those aged 65 years and over
- Ratings of environmental sustainability significantly declined among men, residents aged 18 to 34 years and those in the All Others area.

Council rates significantly below Large Rural group and State-wide averages in all aforementioned metrics.

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Individual service area performance

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2025 individual service area performance (index scores)

		2024	2023	2022	2021	2020	2019	2018	2017	2016
Art centres & libraries	68	69	66	69	72	71	70	73	69	64
Waste management	62	65	64	67	69	65	64	68	66	65
Recreational facilities	62	61	63	66	72	64	67	64	59	58
Emergency & disaster mngt	62	65	62	67	73	68	70	69	64	68
Enforcement of local laws	62	59	61	64	67	63	61	64	62	62
Family support services	59	60	64	67	70	67	67	67	62	67
Elderly support services	59	63	66	69	69	70	69	68	67	67
Appearance of public areas	58	59	63	69	69	65	62	61	59	59
Environmental sustainability	52	57	56	58	62	54	58	57	56	55
Bus/community dev./tourism	48	48	51	59	60	58	58	60	58	58
Consultation & engagement	47	48	47	53	60	55	54	55	46	48
Community decisions	44	45	45	53	58	50	52	49	45	43
Lobbying	43	45	46	52	59	54	53	54	50	50
Sealed local roads	38	40	39	47	53	44	42	39	42	37
Unsealed roads	32	31	32	37	44	36	39	36	37	n/a
Planning & building permits	31	29	27	38	38	36	39	39	35	n/a

Q2. How has Council performed on [RESPONSIBILITY AREA] over the last 12 months? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18 Note: Please see Appendix A for explanation of significant differences.

Individual service area performance

2025 individual service area performance (%)

Art centres & libraries Waste management Recreational facilities Emergency & disaster mngt Enforcement of local laws Family support services Elderly support services Appearance of public areas Environmental sustainability Bus/community dev./tourism Consultation & engagement Community decisions Lobbying Sealed local roads Unsealed roads Planning & building permits Very good Poor Can't say Good Average Very poor

Influences on perceptions of overall performance



The individual service area that has the strongest influence on the overall performance rating (based on regression analysis) is:

• Decisions made in the interest of the community.

Good communication and transparency with residents about decisions Council has made in the community's interest provides the greatest opportunity to drive up overall opinion of Council's performance. Council is currently rated as poor in this area (index score of 44).

Following on from that, other service areas with a moderate-to-strong influence on the overall performance rating are:

- · Community consultation and engagement
- Business, community development and tourism
- The condition of sealed roads
- Planning and building permits
- Lobbying on behalf of the community
- Recreational facilities
- Waste management.

Looking at these key service areas only, Council performs well on recreational facilities and waste management (index score of 62 for each), both moderate influences on the overall performance rating.

Maintaining these positive results should remain a focus – but there is greater work to be done elsewhere.

In addition to Council's decision making, most in need of attention is its community consultation, another stronger influence on overall community opinion where performance is rated as 'poor' (index score of 47).

Other key focus areas with a more moderate influence on overall perceptions but where Council performs poorly include planning and building permits, sealed roads, lobbying, and business, community development and tourism (index scores of 31, 38, 43 and 48 respectively).

It will be important to attend to sealed road maintenance and address resident concerns about permit processes. A focus on improving community consultation and advocacy, particularly around business, community development and tourism opportunities, can also help to increase overall ratings of Council performance.

Regression analysis explained



We use regression analysis to investigate which individual service areas such as community consultation and the condition of sealed local roads (the independent variables) are influencing respondent perceptions of Council's overall performance (the dependent variable).

In the charts that follow:

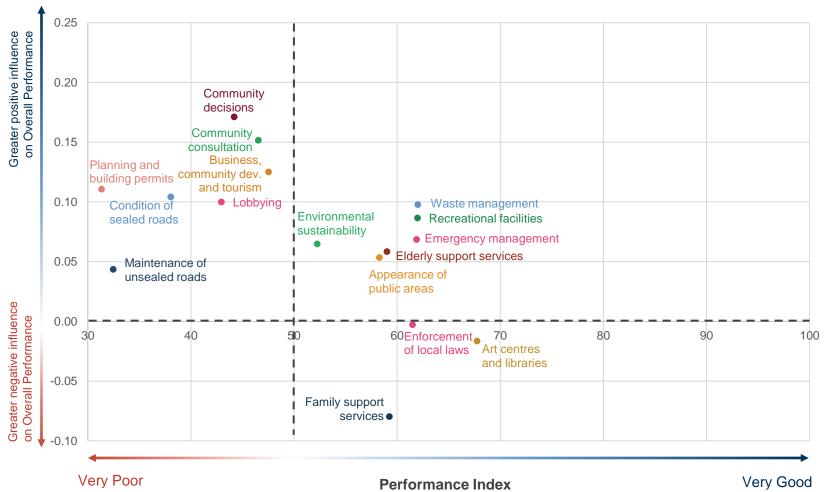
- The horizontal axis represents Council's performance index score for each individual service. Service areas appearing on the right side of the chart have a higher index score than those on the left.
- The vertical axis represents the Standardised Beta Coefficient from the multiple regression performed. This measures the contribution of each service area to the model. Service areas near the top of the chart have a greater positive effect on overall performance ratings than those located closer to the axis.

The regressions are shown on the following two charts.

- 1. The first chart shows the results of a regression analysis of *all* individual service areas selected by Council.
- 2. The second chart shows the results of a regression performed on a smaller set of service areas, being those with a moderate-to-strong influence on overall performance. Service areas with a weaker influence on overall performance (i.e. a low Standardised Beta Coefficient) have been excluded from the analysis.

Key insights from this analysis are derived from the second chart.

Influence on overall performance: all services



2025 regression analysis (all services)

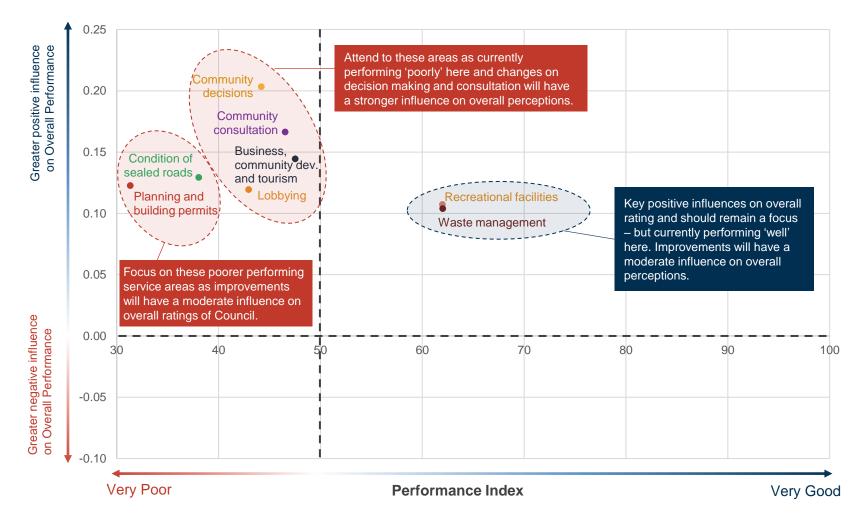
The multiple regression analysis model above (all service areas) has an R^2 value of 0.608 and adjusted R^2 value of 0.592, which means that 59% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at p = 0.0001, F = 37.23. This model should be interpreted with some caution as some data is not normally distributed and not all service areas have linear correlations.

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Influence on overall performance: key services

2025 regression analysis (key services)



The multiple regression analysis model above (reduced set of service areas) has an R^2 value of 0.591 and adjusted R^2 value of 0.583, which means that 58% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at p = 0.0001, F = 70.92.

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Areas for improvement



Q17. What does Colac-Otway Shire Council MOST need to do to improve its performance? Base: All respondents. Councils asked State-wide: 44 Councils asked group: 14 A verbatim listing of responses to this question can be found in the accompanying dashboard.

Customer service



Contact with council and customer service

Contact with council

Nearly seven in ten households (69%) have had contact with Council in the last 12 months, the highest rate of contact on record. Rate of contact has steadily increased since 2021.

Rate of contact is highest among residents aged 35 to 49 years (80% – significantly higher than the Council average and a record high for this cohort).



Among those residents who have had contact with Council, 58% provide a positive customer service rating of 'very good' or 'good', including 26% of residents who rate Council's customer service as 'very good'.

Customer service

Council's customer service index of 64 is unchanged from 2024. Customer service continues to be rated in line with the Large Rural group and State-wide averages (index scores of 65 and 66 respectively).

- Customer service ratings are highest among women and residents in Colac and Surrounds (index scores of 69 and 67 respectively). This is a positive result given women have the second highest rate of contact with Council (72%).
- Men and residents in Coastal Communities (index scores of 58 and 60 respectively) have the lowest customer service ratings. Customer service remediation efforts should be prioritised to both cohorts, but particularly the latter, given their high rate of contact with Council (71%).

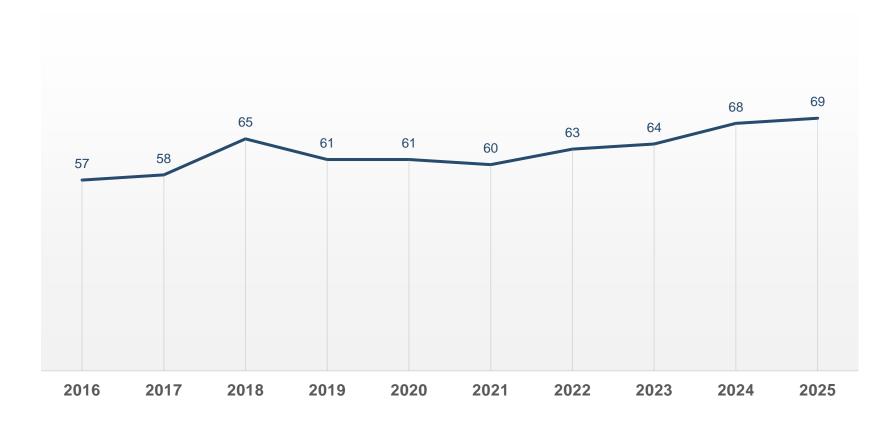
Telephone (37%) remains the most common method of contacting Council, followed by in-person visits (32%) and email (26%). Of these regularly used contact methods, perceptions of customer service are most positive among residents who interacted most recently either in-person (index score of 72) or via telephone (65). Email interactions (index score of 59) are rated less well, so customer service improvements should focus on this channel as the first priority.

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Contact with council



2025 contact with council (%) Have had contact

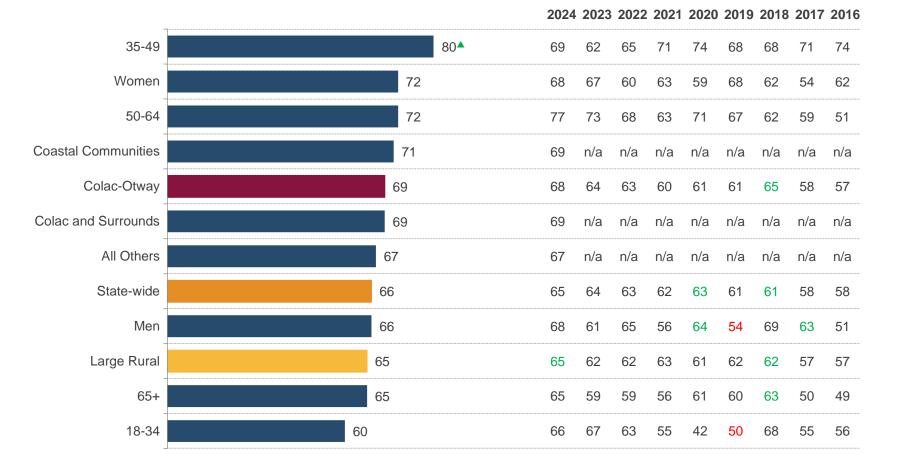


Q5a. Have you or any member of your household had any recent contact with Colac-Otway Shire Council in any of the following ways? Base: All respondents. Councils asked State-wide: 24 Councils asked group: 9 JWSRESEARCH 31

Contact with council



2025 contact with council (%)



Q5a. Have you or any member of your household had any recent contact with Colac-Otway Shire Council in any of the following ways? Base: All respondents. Councils asked State-wide: 24 Councils asked group: 9 Note: Please see Appendix A for explanation of significant differences.

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Customer service rating

2025 customer service rating (index scores)

		2024	2023	2022	2021	2020	2019	2018	2017	2016
Women	69	69	70	68	72	64	67	72	69	68
Colac and Surrounds	67	63	n/a							
State-wide	66	67	67	68	70	70	71	70	69	69
35-49	66	62	65	60	71	64	63	74	67	69
Large Rural	65	65	65	67	68	68	69	67	66	67
65+	65	69	69	67	72	67	68	66	66	68
Colac-Otway	64	64	66	63	69	63	66	68	61	67
All Others	63	63	n/a							
50-64	62	64	59	62	64	64	66	67	64	68
18-34	61	57	66	61	64	53	69	65	44	63
Coastal Communities	60	69	n/a							
Men	58	59	61	58	65	62	66	64	54	66

Q5c. Thinking of the most recent contact, how would you rate Colac-Otway Shire Council for customer service? Please keep in mind we do

not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked State-wide: 56 Councils asked group: 18

Note: Please see Appendix A for explanation of significant differences.

Customer service rating



2025 customer service rating (%)

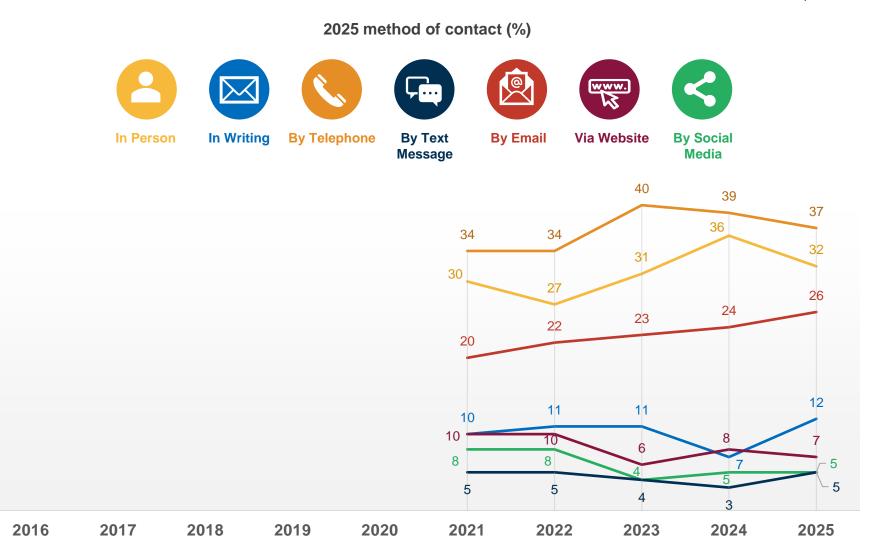
2025 Colac-Otway	26	32		23	11	8
2024 Colac-Otway	24	37		20	7	11 <mark>1</mark>
2023 Colac-Otway	22	39		21	8	7 3
2022 Colac-Otway	23	36		22	8	11 1
2021 Colac-Otway	31		36	18	5	9 1
2020 Colac-Otway	24	33		22	14	7
2019 Colac-Otway	26	39		16	10	8 1
2018 Colac-Otway	29	35		18	10	7 1
2017 Colac-Otway	22	32	2	24	10	11 <mark>1</mark>
2016 Colac-Otway	25	39		21	8	7
State-wide	27	36		18	9	8 1
Large Rural	26	35		19	10	9 <mark>1</mark>
Colac and Surrounds	28	34		24	8	6
Coastal Communities	19	34	21		16	9
All Others	28	28		22	13	10
Men	18	32	25		15	11
Women	33		32	21	9	6
18-34	15	40		26	11	8
35-49	31	32		17	13	8
50-64	27	27		25	10	10
65+	28	30		23	11	8
	■Very good	Good Average	■Poor ■Very	v poor ■Ca	n't say	

Q5c. Thinking of the most recent contact, how would you rate Colac-Otway Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months. Councils asked State-wide: 56 Councils asked group: 18

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Method of contact with council

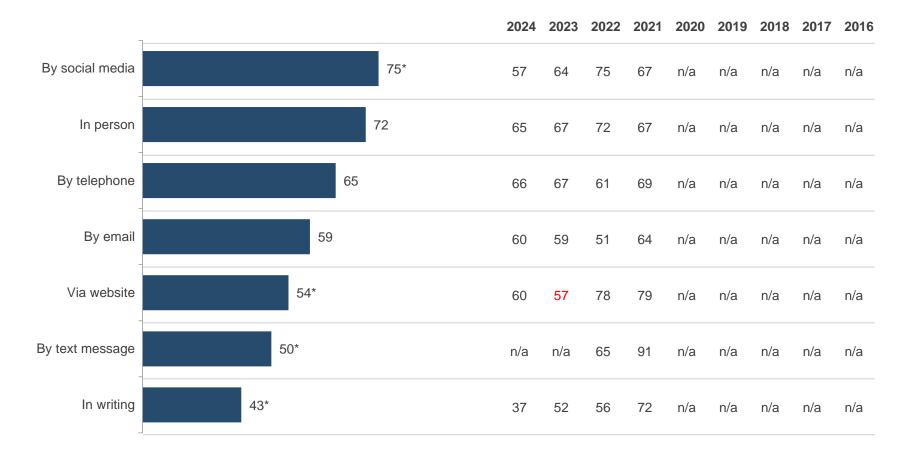




Q5a. Have you or any member of your household had any recent contact with Colac-Otway Shire Council in any of the following ways? Base: All respondents. Councils asked State-wide: 24 Councils asked group: 9 Note: Respondents could name multiple contacts methods so responses may add to more than 100%

Customer service rating by method of last contact

2025 customer service rating (index score by method of last contact)

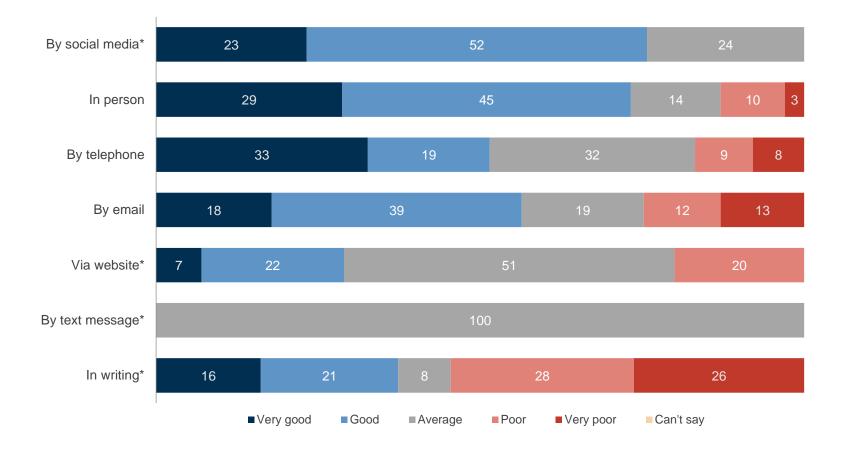


Q5c. Thinking of the most recent contact, how would you rate Colac-Otway Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months. Councils asked State-wide: 24 Councils asked group: 9 Note: Please see Appendix A for explanation of significant differences. *Caution: small sample size < n=30

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Customer service rating by method of last contact

2025 customer service rating (% by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Colac-Otway Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months. Councils asked State-wide: 24 Councils asked group: 9 *Caution: small sample size < n=30

Council direction



Council direction

Over the last 12 months, perceptions of the direction of Council's overall performance increased significantly to an index score of 46. This improvement means Council is now gaining some ground back after three consecutive years of significant decline.

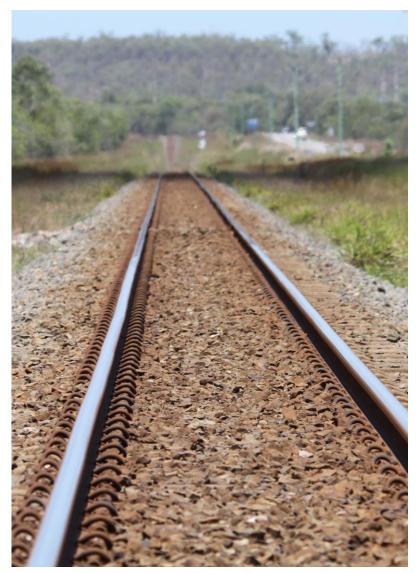
• Council's overall direction index score is now rated in line with both the State-wide and Large Rural group averages (index scores of 46 and 44 respectively).

More residents say Council is generally heading in the right direction (49%) than the wrong direction (36%).

An increased proportion (15%) believe the direction of Council's overall performance has improved over the last 12 months, up eight percentage points on 2024. The majority (60%) believe the direction has stayed the same, while just over one in five (22%, down nine percentage points) believe it has deteriorated.

- Despite improvements, 68% of residents think there is 'a lot' of room for improvement for Council.
- The <u>most</u> satisfied with Council's direction are residents aged 18 to 34 years (index score of 53 – significantly higher than average) and the <u>least</u> satisfied are residents aged 50 to 64 years (38).

Residents remain more in favour of service cuts (45% 'probably' or 'definitely prefer') than rate rises to improve local services (26% 'probably' or 'definitely prefer').



Overall council direction last 12 months



2025 overall council direction (index scores)

Q6. Over the last 12 months, what is your view of the direction of Colac-Otway Shire Council's overall performance? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18 Note: Please see Appendix A for explanation of significant differences.

Overall council direction last 12 months

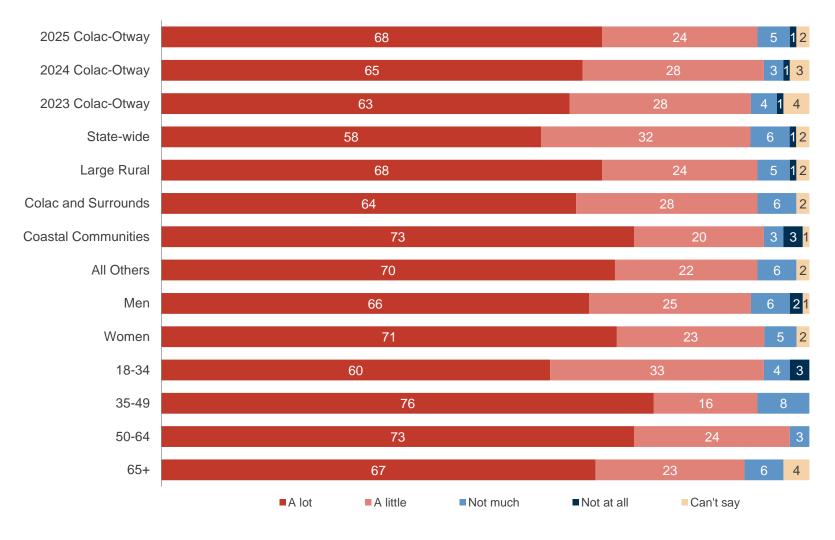
2025 overall council direction (%)

2025 Colac-Otway 2024 Colac-Otway 2023 Colac-Otway 2022 Colac-Otway 2021 Colac-Otway 2020 Colac-Otway 2019 Colac-Otway 2018 Colac-Otway 2017 Colac-Otway 2016 Colac-Otway State-wide Large Rural Colac and Surrounds **Coastal Communities** All Others Men Women 18-34 35-49 50-64 65+ ■ Stayed the same Can't say Improved Deteriorated

Q6. Over the last 12 months, what is your view of the direction of Colac-Otway Shire Council's overall performance? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18

Room for improvement in services

2025 room for improvement in services (%)

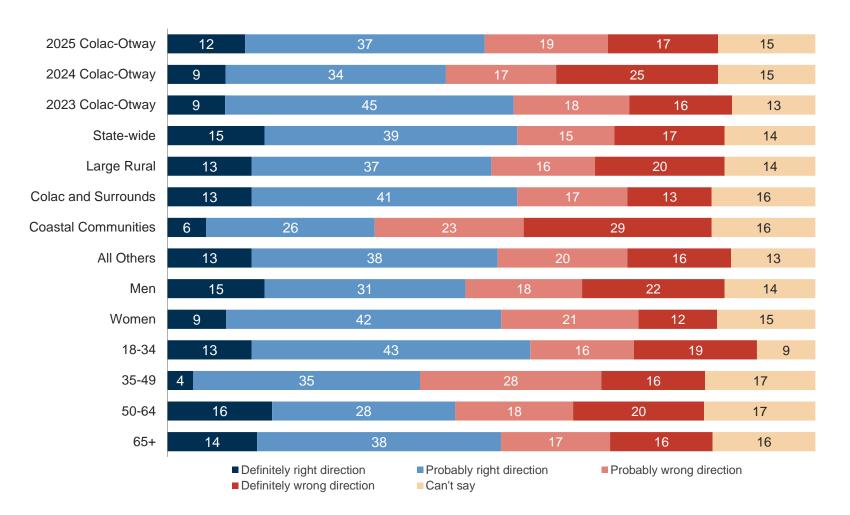


Q7. Thinking about the next 12 months, how much room for improvement do you think there is in Colac-Otway Shire Council's overall performance? Base: All respondents. Councils asked State-wide: 2 Councils asked group: 1

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Right / wrong direction

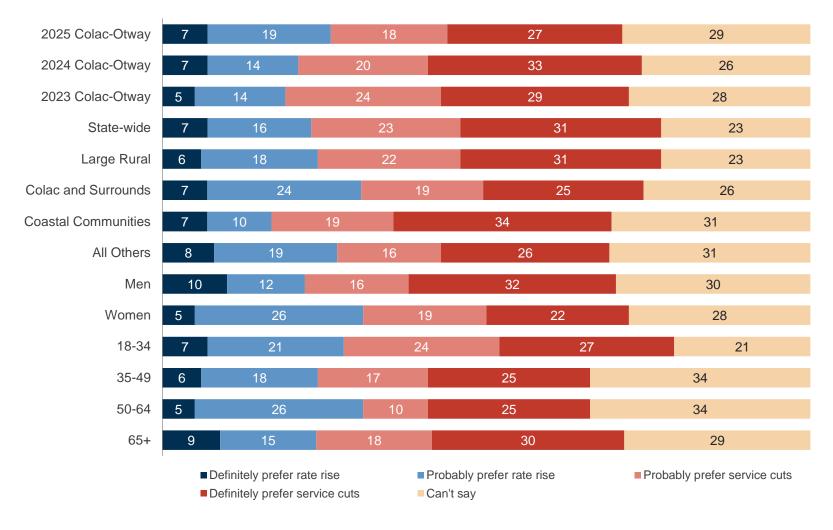




Rates / services trade-off



2025 rates / services trade-off (%)



Q10. If you had to choose, would you prefer to see council rate rises to improve local services OR would you prefer to see cuts in council services to keep council rates at the same level as they are now? Base: All respondents. Councils asked State-wide: 15 Councils asked group: 5

Individual service areas

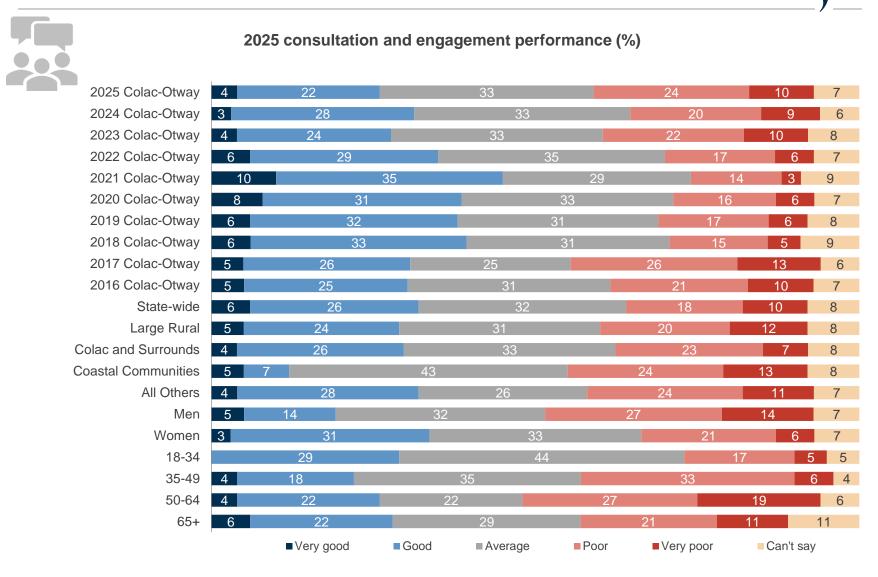


Community consultation and engagement performance



Q2. How has Council performed on 'Community consultation and engagement' over the last 12 months? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18 Note: Please see Appendix A for explanation of significant differences.

Community consultation and engagement performance



Lobbying on behalf of the community performance



Q2. How has Council performed on 'Lobbying on behalf of the community' over the last 12 months? Base: All respondents. Councils asked State-wide: 41 Councils asked group: 14 Note: Please see Appendix A for explanation of significant differences.

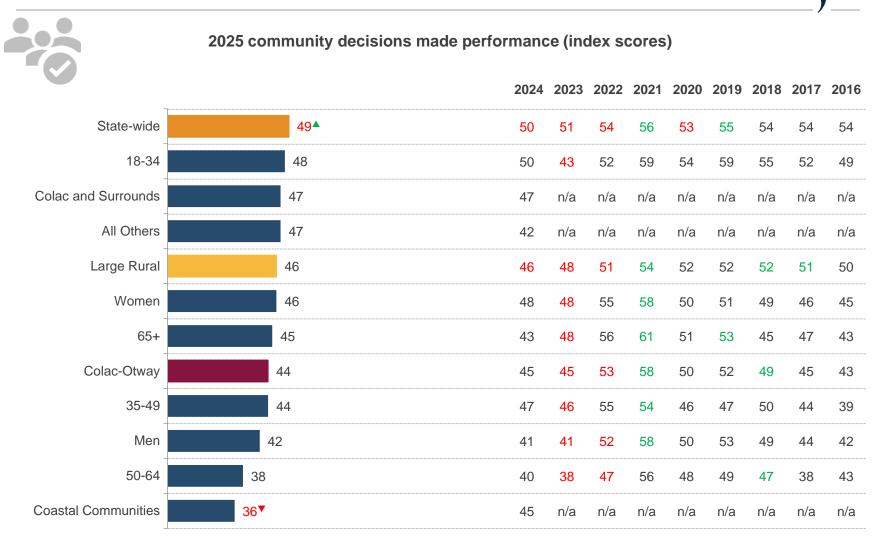
Lobbying on behalf of the community performance

2025 lobbying performance (%)

2025 Colac-Otway	4	17		29			21		13		16
2024 Colac-Otway	2	18		36	6			23		8	13
2023 Colac-Otway	2	22		28	3		20		10		19
2022 Colac-Otway	4	25			35			14	6		16
2021 Colac-Otway	11		29				36		11	3	10
2020 Colac-Otway	7	26				36		1	2	6	13
2019 Colac-Otway	5	25			3	6		13		6	14
2018 Colac-Otway	5	24			37			14	4		17
2017 Colac-Otway	5	21			33			19	6		16
2016 Colac-Otway	4	25			34			16		7	13
State-wide	5	21			31		16		9		18
Large Rural	4	19			33		17		11		17
Colac and Surrounds	4	18		31			21		8		18
Coastal Communities	4 5		34			22			21		13
All Others	3	22		23			21		15		16
Men	2	18		28			19	1	7		16
Women	5	15		29			24		10		17
18-34	2	21		3	0		20		1	7	9
35-49	2	12		37			27			13	8
50-64	2	14	29	9			26		15		14
65+	6	18		23		17		10		25	
		■Very good	G	ood	Average	;	Poor	Very po	oor	Can't	say

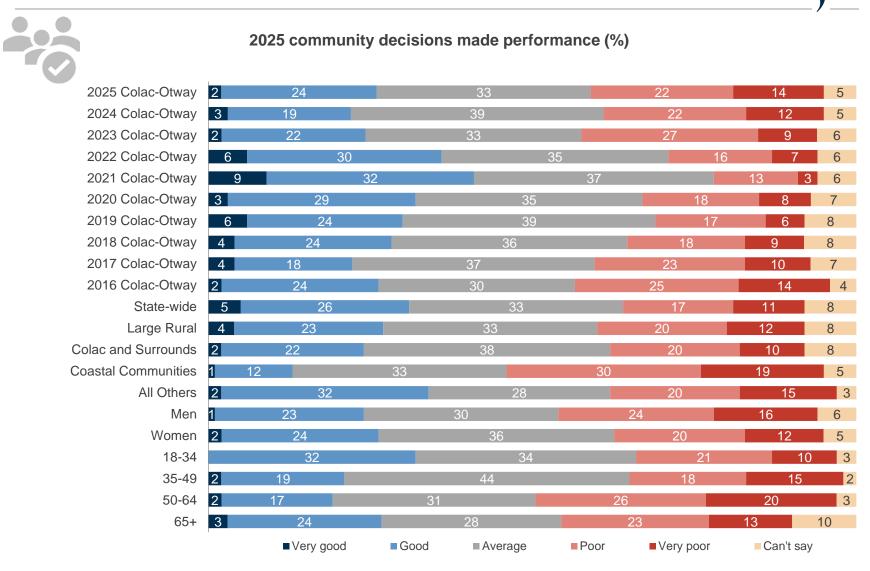
Q2. How has Council performed on 'Lobbying on behalf of the community' over the last 12 months? Base: All respondents. Councils asked State-wide: 41 Councils asked group: 14

Decisions made in the interest of the community performance

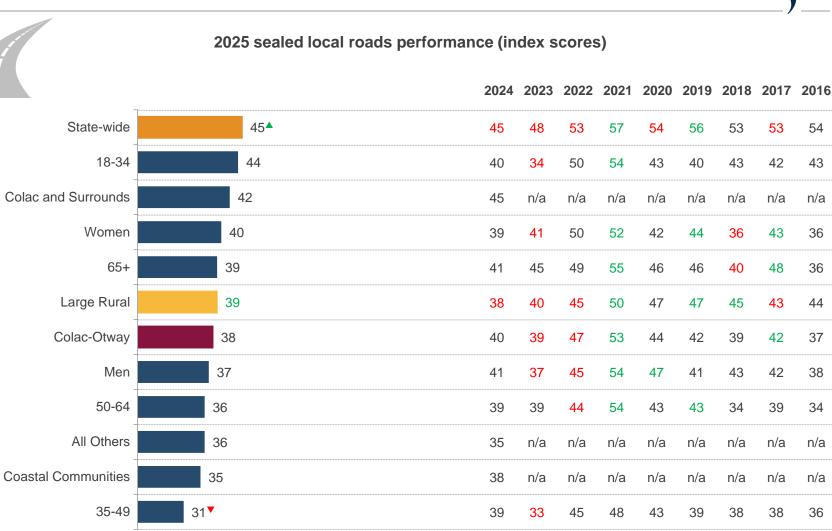


Q2. How has Council performed on 'Decisions made in the interest of the community' over the last 12 months? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18 Note: Please see Appendix A for explanation of significant differences.

Decisions made in the interest of the community performance

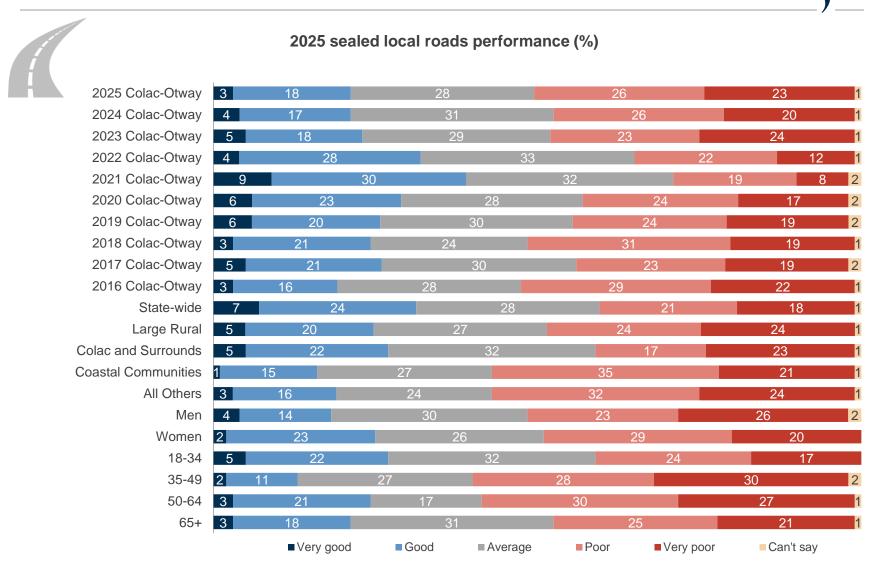


The condition of sealed local roads in your area performance



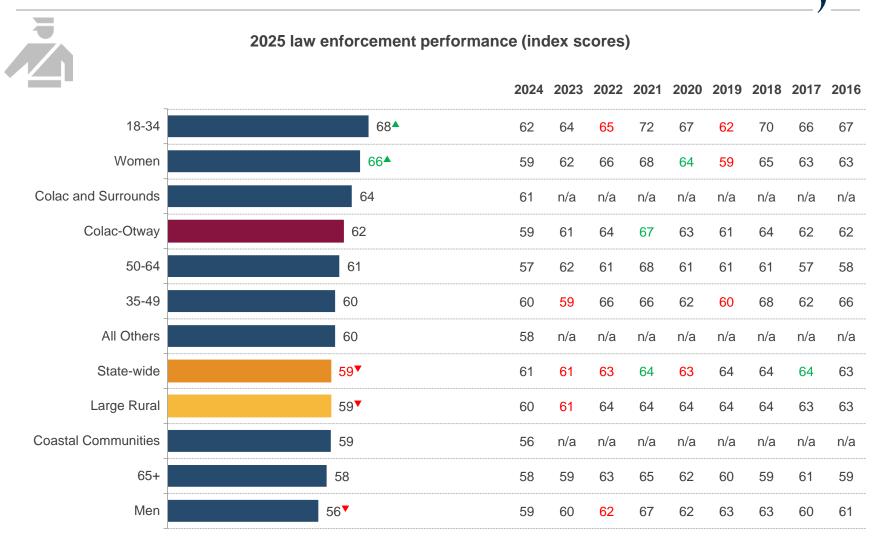
Q2. How has Council performed on 'The condition of sealed local roads in your area' over the last 12 months? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18 Note: Please see Appendix A for explanation of significant differences.

The condition of sealed local roads in your area performance



Q2. How has Council performed on 'The condition of sealed local roads in your area' over the last 12 months? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18

Enforcement of local laws performance



Q2. How has Council performed on 'Enforcement of local laws' over the last 12 months? Base: All respondents. Councils asked State-wide: 26 Councils asked group: 8 Note: Please see Appendix A for explanation of significant differences.

Enforcement of local laws performance



3 2025 Col 2024 Col 2023 Col 2022 Col 2021 Col 2020 Col 2019 Col 2018 Col 2017 Col 2016 Col Ś La Colac and S Coastal Cor

2025 law enforcement performance (%)

olac-Otway	9		38			27			4	13	
olac-Otway	8		36			27			4	13	
olac-Otway	9		36			29			4	13	
olac-Otway	10		43			28			7 2	10)
olac-Otway	17			40			24		7 2	2 9)
olac-Otway	11		39			26		7	4	13	
olac-Otway	11		37			25		11 5		11	
olac-Otway	12		40				29		8	3 8	8
olac-Otway	11		40			20	6	9	5	9)
olac-Otway	12		38			27		7	6	11	
State-wide	9		34			28		10	5	14	
_arge Rural	8	33				29		10	5	15	
Surrounds	11		41			24		7	4	15	
ommunities	11		32			27		13	5	13	
All Others	7		39			31		9	4	11	
Men	8	31			26		13	7		16	
Women	11		45				28		5 1	10)
18-34	13			52				21	1	0	5
35-49	7		45			2	27		10	6	6
50-64	12		33			26		8 (6	15	
65+	7	28			31		8	5	21		
		■Very good	Good	■ Ave	erage	Poor	Very	poor	Can't	say	

Family support services performance



Q2. How has Council performed on 'Family support services' over the last 12 months? Base: All respondents. Councils asked State-wide: 24 Councils asked group: 7 Note: Please see Appendix A for explanation of significant differences.

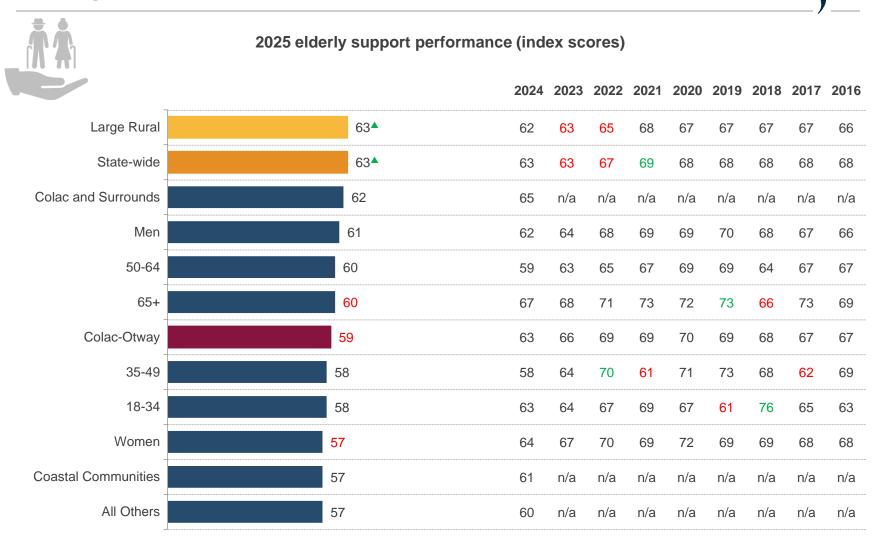
Family support services performance



in i		2025 family	y supp	ort perfor	mance ('	%)			/
2025 Colac-Otway	7	23		22		7 3		36	
2024 Colac-Otway	8	29			24	8	3 4		29
2023 Colac-Otway	8	31			22		6 1	3	1
2022 Colac-Otway	11		34		1	8	5 1	3	80
2021 Colac-Otway	14		34			17	4 1		30
2020 Colac-Otway	11	3	51		19	4	1	34	
2019 Colac-Otway	11		33		20)	6 <mark>1</mark>		29
2018 Colac-Otway	10	3	3		2	3	3 1	3	30
2017 Colac-Otway	9	29			24		7 3		28
2016 Colac-Otway	13		32			23	6 1		25
State-wide	9	28			22	7	3	32	2
Large Rural	8	27			25	7	3	3	1
Colac and Surrounds	9	27			24	6	3	3	1
Coastal Communities	8	18		19	14	3		38	
All Others	4	23		21	6	5		41	
Men	7	22		22	6	2		41	
Women	8	25		23	}	9	5	3	1
18-34	5	27		23		9	2	33	
35-49	2	25		25		7 7		35	
50-64	6	20		26		5 5		36	
65+	12	22		18		7 2		39	
		■Very good	Good	Ave	erage	Poor	■Very po	or	Can't say

Q2. How has Council performed on 'Family support services' over the last 12 months? Base: All respondents. Councils asked State-wide: 24 Councils asked group: 7

Elderly support services performance



Q2. How has Council performed on 'Elderly support services' over the last 12 months? Base: All respondents. Councils asked State-wide: 16 Councils asked group: 5 Note: Please see Appendix A for explanation of significant differences.

Elderly support services performance

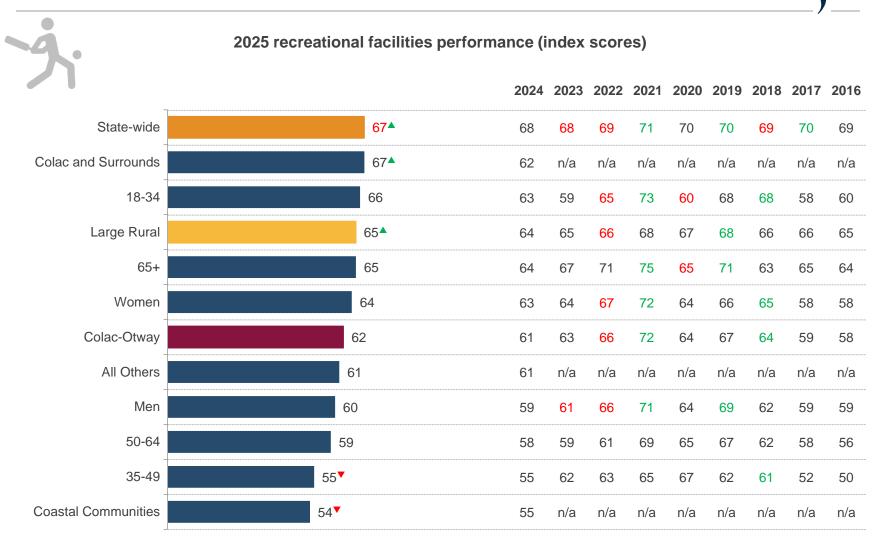


T. 2025 2024 2023 2022 2021 2020 2019 2018 2017 2016 Colac a Coastal

2025 elderly support performance (%)

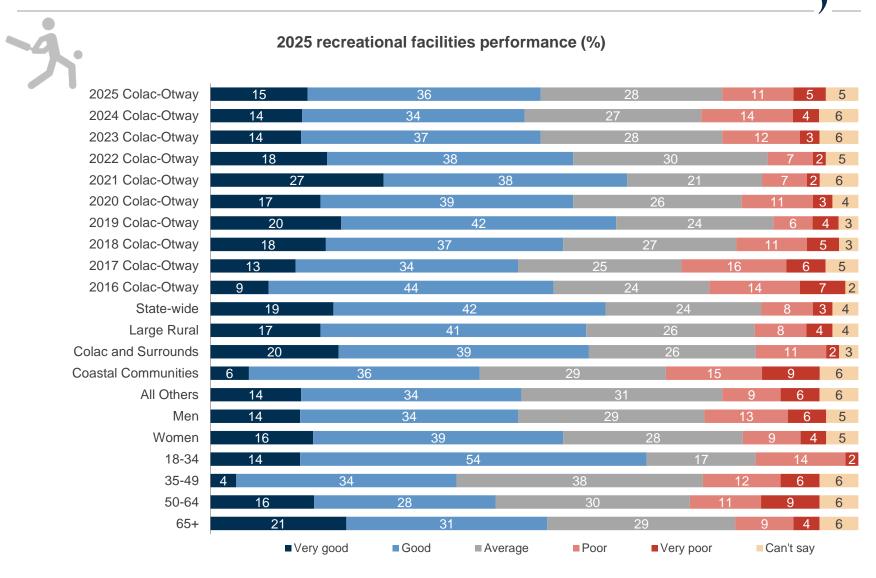
25 Colac-Otway	10	28			21	12	5	2	24
24 Colac-Otway	13		30	25		5	7 4		22
23 Colac-Otway	12		31		20		7 2		
22 Colac-Otway	16		37		20		0 4 2		21
21 Colac-Otway	16		36		19		52		23
20 Colac-Otway	16		37		21		4 1		22
19 Colac-Otway	16		36		13		6 3	26	\$
18 Colac-Otway	15		35		22		33		23
17 Colac-Otway	15		36		22		6	2	19
16 Colac-Otway	15		39			19	8	2	16
State-wide	12	2	.9		21	8	4	27	
Large Rural	13		31		22	2	9 3		22
and Surrounds	13		30		20		9 5		22
al Communities	10	20		24		10	5	30	
All Others	7	31			19	15	4		23
Men	9	3	3		15	12	3	27	
Women	11	24			26	1	1 6		22
18-34	7	24			34		14		20
35-49	7	28		11	8	7		39	
50-64	10	3′			19	10	5	2	5
65+	14		30		18		13 6	5	19
		■Very good	Good	Ave	rage	Poor	Very poor	Ca	an't say

Recreational facilities performance

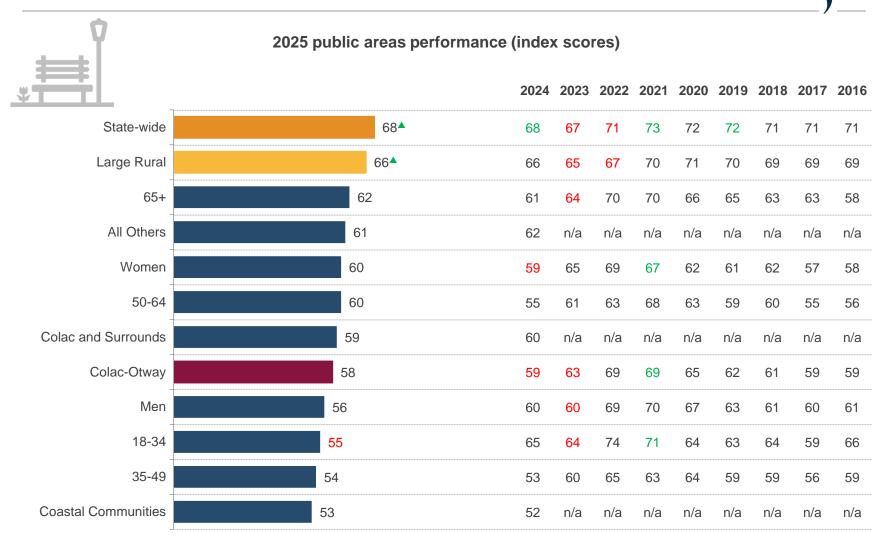


Q2. How has Council performed on 'Recreational facilities' over the last 12 months? Base: All respondents. Councils asked State-wide: 36 Councils asked group: 11 Note: Please see Appendix A for explanation of significant differences.

Recreational facilities performance



The appearance of public areas performance



Q2. How has Council performed on 'The appearance of public areas' over the last 12 months? Base: All respondents. Councils asked State-wide: 37 Councils asked group: 11 Note: Please see Appendix A for explanation of significant differences.

The appearance of public areas performance

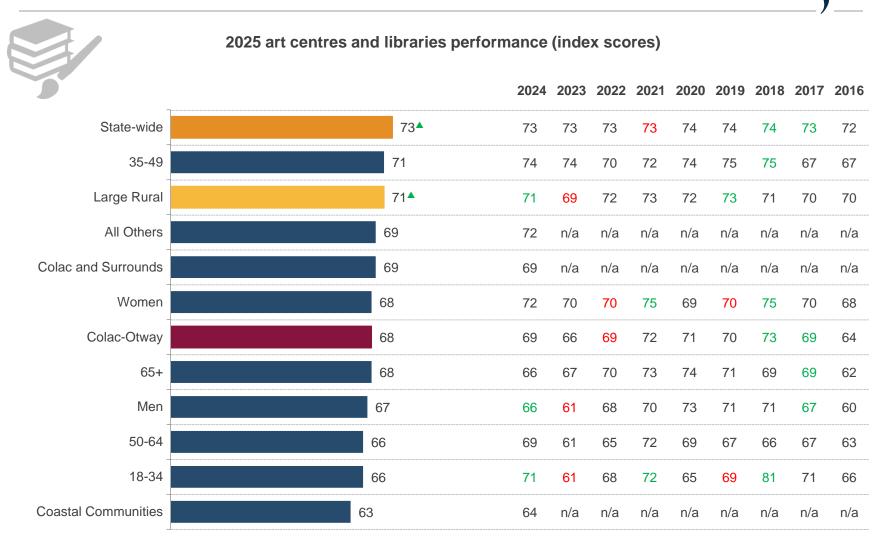




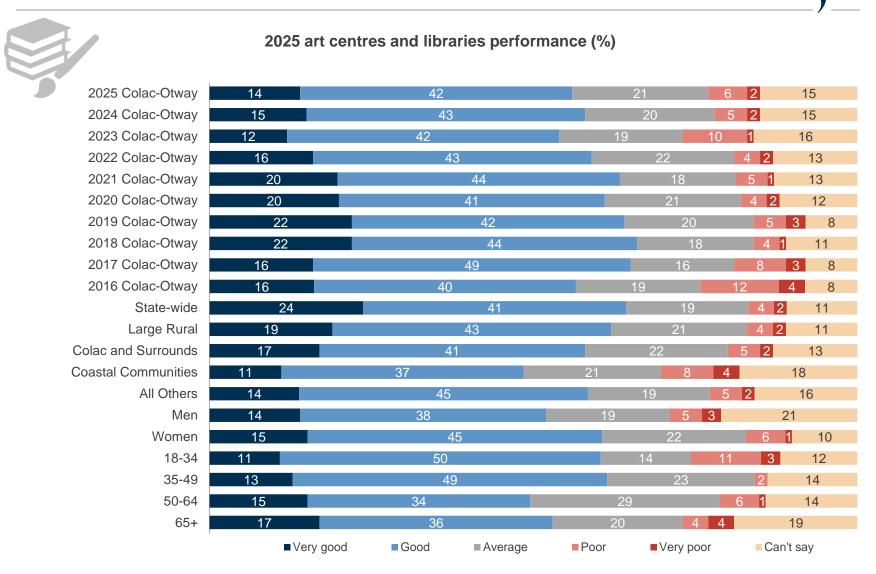
2025 public areas performance (%)

2025 Colac-Otway	13		33		3	5	14	5 1		
2024 Colac-Otway	11		39			29	15	5 2		
2023 Colac-Otway	16		40			25	14	4 1		
2022 Colac-Otway	20			46		22		8 3 2		
2021 Colac-Otway	19			46		2	.3	8 12		
2020 Colac-Otway	20			38		26	1	2 3 1		
2019 Colac-Otway	16		38			29	12	12 5 1		
2018 Colac-Otway	13		40			29	12	12 5 1		
2017 Colac-Otway	11		37			33	14	5 1		
2016 Colac-Otway	12		36			30	15	4 1		
State-wide	21			44		24	4	7 31		
Large Rural	18			43		27		8 4 1		
Colac and Surrounds	12		35			35	10	7		
Coastal Communities	7	34			28		22	7 2		
All Others	16		30			37	1	4 3		
Men	11		33		32		17	7 1		
Women	14		33			38		11 4		
18-34	11	21			46		22			
35-49	5	34			41		10	10		
50-64	18		31			29	12	9 1		
65+	15		40			27	12	5 1		
	•	Very good	Good	Average	Poor	Very poor	r Can't	say		

Art centres and libraries performance



Art centres and libraries performance



Waste management performance



Waste management performance



	1							
2025 Colac-Otway	16	41			19	12	7	5
2024 Colac-Otway	17		46		19		9	6 3
2023 Colac-Otway	16	4	.4		22		8 6	4
2022 Colac-Otway	21		41		22		9	4 2
2021 Colac-Otway	19		48			21	5	4 4
2020 Colac-Otway	14	46			23		8 5	5 4
2019 Colac-Otway	14	44			22	8	8 6	
2018 Colac-Otway	18		48		1	8	9	4 2
2017 Colac-Otway	16	4	45		21		10	4 4
2016 Colac-Otway	17			21		9 5	5 4	
State-wide	19		42		21		9	6 3
Large Rural	17	39			21	10	8	4
Colac and Surrounds	18		51			15	11	32
Coastal Communities	6	42		19	1	5	14	3
All Others	18	29		24		13	8	8
Men	15	37		24		11	9	4
Women	17		45		14	13	5	6
18-34	16	38		15		16	10	5
35-49	12	44		15		17	7	5
50-64	15	42			25		11	4 3
65+	18	4	1		21	8	7	6
	■Very good	Good	Average	Poor	■Very po	or	Can't say	

2025 waste management performance (%)

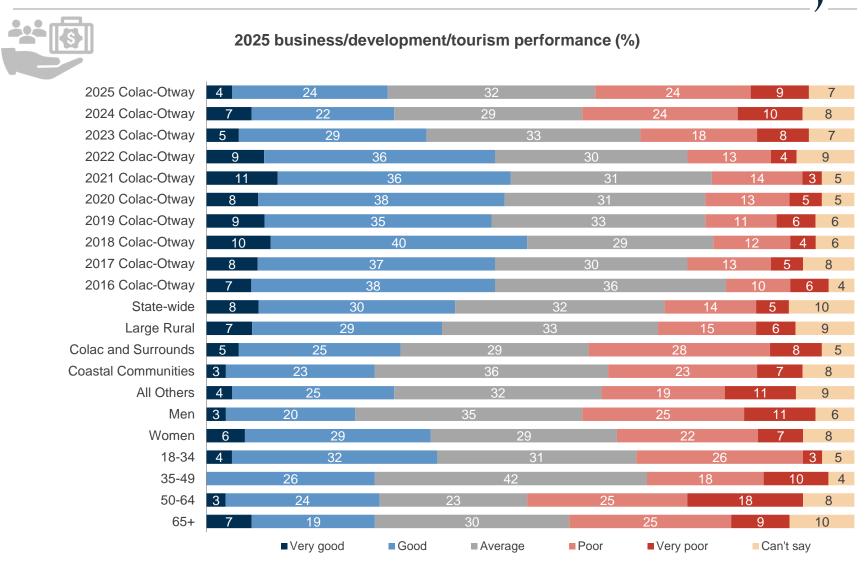
Q2. How has Council performed on 'Waste management' over the last 12 months? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18

Business and community development and tourism performance



Q2. How has Council performed on 'Business and community development and tourism' over the last 12 months? Base: All respondents. Councils asked State-wide: 23 Councils asked group: 9 Note: Please see Appendix A for explanation of significant differences.

Business and community development and tourism performance

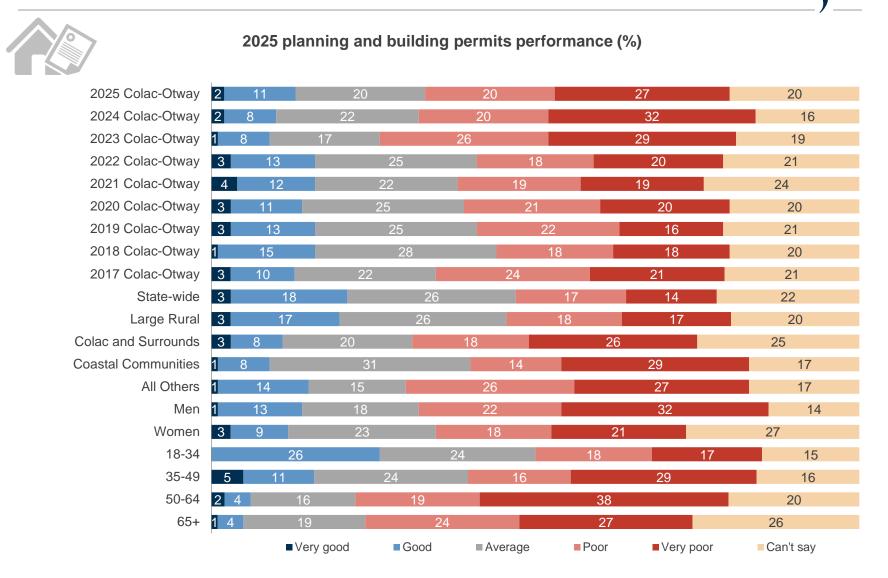


Planning and building permits performance



Q2. How has Council performed on 'Planning and building permits' over the last 12 months? Base: All respondents. Councils asked State-wide: 26 Councils asked group: 9 Note: Please see Appendix A for explanation of significant differences.

Planning and building permits performance



Q2. How has Council performed on 'Planning and building permits' over the last 12 months? Base: All respondents. Councils asked State-wide: 26 Councils asked group: 9

Environmental sustainability performance



Q2. How has Council performed on 'Environmental sustainability' over the last 12 months? Base: All respondents. Councils asked State-wide: 30 Councils asked group: 10 Note: Please see Appendix A for explanation of significant differences.

Environmental sustainability performance



2025 Colac-Otway 6	28	31		17	7	8	11
2024 Colac-Otway 7	33		34		13	4	9
2023 Colac-Otway 6	29		38		12	4	10
2022 Colac-Otway 5	39		34		6	6	10
2021 Colac-Otway 9	36		33		8	3 3	10
2020 Colac-Otway 5	33		30		17	5	10
2019 Colac-Otway	32		34		10	4	14
2018 Colac-Otway	31		39		9	4	12
2017 Colac-Otway 5	32		32		14	4	12
2016 Colac-Otway	28		38		14	4	10
State-wide 8	33		32		9	4	13
Large Rural 7	32		34		10	5	12
Colac and Surrounds 4	36		29		14	5	12
Coastal Communities 10	18	27		24		10	10
All Others 6	24	34		15		11	9
Men 7	24	32		13	11		13
Women 5	32		30		20	5	8
18-34 5	30	29		1	9	10	7
35-49 6	39		26		11	8	10
50-64 5	22	38		1	6	7	12
65+ 7	24	31		18		7	12

Emergency and disaster management performance



2025 emergency and disaster management performance (index scores)



Q2. How has Council performed on 'Emergency and disaster management' over the last 12 months? Base: All respondents. Councils asked State-wide: 21 Councils asked group: 9 Note: Please see Appendix A for explanation of significant differences.

Emergency and disaster management performance



2025 Colac-Otway 2024 Colac-Otway 2023 Colac-Otway 2022 Colac-Otway 2021 Colac-Otway 4 1 2020 Colac-Otway 2019 Colac-Otway 2018 Colac-Otway 2017 Colac-Otway Δ 2016 Colac-Otway State-wide Large Rural Colac and Surrounds **Coastal Communities** All Others Men Women 18-34 35 - 4950-64 65+ ■ Very good Good Average Poor Very poor Can't say

2025 emergency and disaster management performance (%)

Q2. How has Council performed on 'Emergency and disaster management' over the last 12 months? Base: All respondents. Councils asked State-wide: 21 Councils asked group: 9

Maintenance of unsealed roads in your area performance



Q2. How has Council performed on 'Maintenance of unsealed roads in your area' over the last 12 months? Base: All respondents. Councils asked State-wide: 28 Councils asked group: 12 Note: Please see Appendix A for explanation of significant differences.

Maintenance of unsealed roads in your area performance

2025 unsealed roads performance (%)

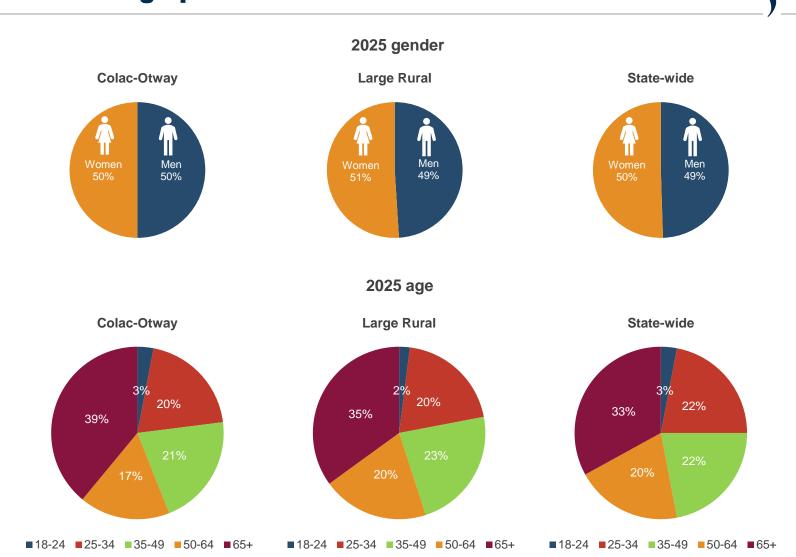
	1								
2025 Colac-Otway	2	12	26		29			28	4
2024 Colac-Otway	2	11	24		31		2	8	5
2023 Colac-Otway	2	13	25		27		2	9	4
2022 Colac-Otway	2	15	29			26		21	6
2021 Colac-Otway	4	22		29		2	5	15	5
2020 Colac-Otway	4	15	25		24	1	2	6	6
2019 Colac-Otway	4	15		31		27		20	3
2018 Colac-Otway	5	13	25			30		23	4
2017 Colac-Otway	2	16	26			29		22	5
State-wide	4	17		27		23		24	5
Large Rural	3	16	26		2	24		26	5
Colac and Surrounds	3	10	31			27		23	6
Coastal Communities	1	13	23		30			30	3
All Others	2	13	21		30			31	2
Men	3	9	27		26		3()	4
Women	1	14	24		31			25	5
18-34	3	18		33		21		24	2
35-49	2	12	19		39			27	2
50-64	2	11	23		23		40		2
65+	2	9	26		30		25		7
		■Very	good Good	d ■Av	erage	Poor	Very poor	Can't say	1

Q2. How has Council performed on 'Maintenance of unsealed roads in your area' over the last 12 months? Base: All respondents. Councils asked State-wide: 28 Councils asked group: 12

Detailed demographics

J01430 Community Satisfaction Survey 2025 – Colac-Otway Shire Council

Gender and age profile



S3. How would you describe your gender? / S4. To which of the following age groups do you belong?

Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18

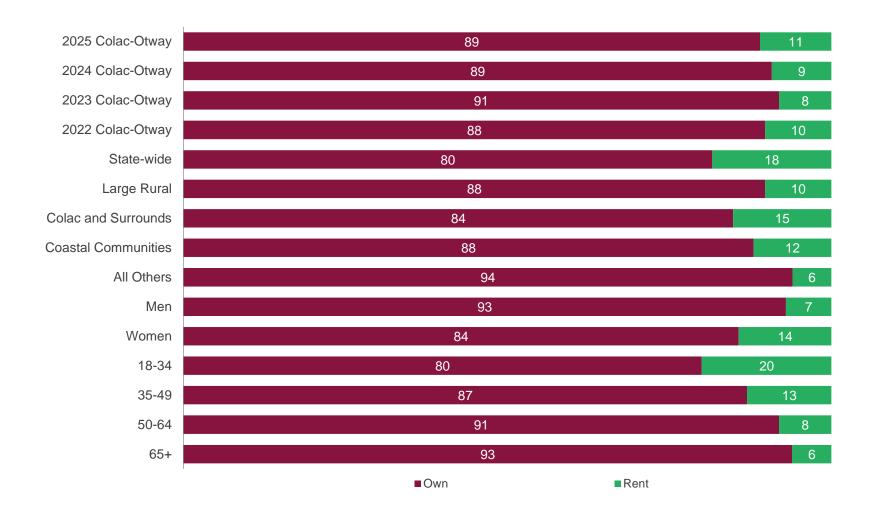
An "Other" option has been included for gender, hence the results may not add to 100%.

Please note that for the reason of simplifying reporting, interlocking age and gender reporting has not been included in this report. Interlocking age and gender analysis is still available in the dashboard and data tables provided alongside this report.

Home ownership



2025 home ownership (%)



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Appendix A: Index scores, margins of error and significant differences

Appendix A: Index Scores

Index Scores

Many questions ask respondents to rate council performance on a five-point scale, for example, from 'very good' to 'very poor', with 'can't say' also a possible response category. To facilitate ease of reporting and comparison of results over time, starting from the 2012 survey and measured against the statewide result and the council group, an 'Index Score' has been calculated for such measures.

The Index Score is calculated and represented as a score out of 100 (on a 0 to 100 scale), with 'can't say' responses excluded from the analysis. The '% RESULT' for each scale category is multiplied by the 'INDEX FACTOR'. This produces an 'INDEX VALUE' for each category, which are then summed to produce the 'INDEX SCORE', equating to '60' in the following example.

Similarly, an Index Score has been calculated for the Core question 'Performance direction in the last 12 months', based on the following scale for each performance measure category, with 'Can't say' responses excluded from the calculation.

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Very good	9%	100	9
Good	40%	75	30
Average	37%	50	19
Poor	9%	25	2
Very poor	4%	0	0
Can't say	1%		INDEX SCORE 60

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Improved	36%	100	36
Stayed the same	40%	50	20
Deteriorated	23%	0	0
Can't say	1%		INDEX SCORE 56

Please note that the horizontal (x) axis of the index score bar charts in this report is displayed on a scale from 20 to 100.

Appendix A: Margins of error

The sample size for the 2025 State-wide Local Government Community Satisfaction Survey for Colac-Otway Shire Council was n=401. Unless otherwise noted, this is the total sample base for all reported charts and tables.

The maximum margin of error on a sample of approximately n=401 interviews is +/-4.8% at the 95% confidence level for results around 50%. Margins of error will be larger for any sub-samples. As an example, a result of 50% can be read confidently as falling midway in the range 45.2% - 54.8%.

Maximum margins of error are listed in the table below, based on a population of 17,800 people aged 18 years or over for Colac-Otway Shire Council, according to ABS estimates.

Demographic	Actual survey sample size	Weighted base	Maximum margin of error at 95% confidence interval
Colac-Otway Shire Council	401	400	+/-4.8
Men	201	200	+/-6.9
Women	200	200	+/-6.9
Colac and Surrounds	175	167	+/-7.4
Coastal Communities	83	84	+/-10.8
All Others	143	149	+/-8.2
18-34 years	43	93	+/-15.1
35-49 years	48	85	+/-14.3
50-64 years	93	67	+/-10.2
65+ years	217	156	+/-6.6



Appendix A: Index score significant difference calculation



The test applied to the Indexes was an Independent Mean Test, as follows:

Z Score = (\$1 - \$2) /Sqrt $((\$5^2 / \$3) + (\$6^2 / \$4))$

Where:

- \$1 = Index Score 1
- \$2 = Index Score 2
- \$3 = unweighted sample count 1
- \$4 = unweighted sample count 2
- \$5 = standard deviation 1
- \$6 = standard deviation 2

All figures can be sourced from the detailed cross tabulations.

The test was applied at the 95% confidence interval, so if the Z Score was greater than +/- 1.954 the scores are significantly different.

Appendix B: Further project information

Appendix B: Further information



Further information about the report and explanations about the State-wide Local Government Community Satisfaction Survey can be found in this section including:

- · Background and objectives
- Analysis and reporting
- Glossary of terms

Detailed survey tabulations

Detailed survey tabulations are available in supplied Excel file.

Contacts

For further queries about the conduct and reporting of the 2025 State-wide Local Government Community Satisfaction Survey, please contact JWS Research on

(03) 8685 8555 or via email: admin@jwsresearch.com

Appendix B: Survey methodology and sampling



The 2025 results are compared with previous years, as detailed below:

- 2024, n=400 completed interviews, conducted in the period of 29th January – 18th March.
- 2023, n=400 completed interviews, conducted in the period of 27th January – 19th March.
- 2022, n=400 completed interviews, conducted in the period of 27th January – 24th March.
- 2021, n=400 completed interviews, conducted in the period of 28th January – 18th March.
- 2020, n=401 completed interviews, conducted in the period of 30th January – 22nd March.
- 2019, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2018, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2017, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2016, n=400 completed interviews, conducted in the period of 1st February – 30th March.

Minimum quotas of gender within age groups were applied during the fieldwork phase. Post-survey weighting was then conducted to ensure accurate representation of the age and gender profile of the Colac-Otway Shire Council area. Any variation of +/-1% between individual results and net scores in this report or the detailed survey tabulations is due to rounding. In reporting, '—' denotes not mentioned and '0%' denotes mentioned by less than 1% of respondents. 'Net' scores refer to two or more response categories being combined into one category for simplicity of reporting.

This survey was conducted by Computer Assisted Telephone Interviewing (CATI) as a representative random probability survey of residents aged 18+ years in Colac-Otway Shire Council.

Survey sample matched to the demographic profile of Colac-Otway Shire Council as determined by the most recent ABS population estimates was purchased from an accredited supplier of publicly available phone records, including up to 53% mobile phone numbers to cater to the diversity of residents within Colac-Otway Shire Council, particularly younger people.

A total of n=401 completed interviews were achieved in Colac-Otway Shire Council. Survey fieldwork was conducted in the period of 28th January – 16th March, 2025.

Appendix B: Analysis and reporting

All participating councils are listed in the State-wide report published on the DGS website. In 2025, 56 of the 79 Councils throughout Victoria participated in this survey. For consistency of analysis and reporting across all projects, Local Government Victoria has aligned its presentation of data to use standard council groupings. Accordingly, the council reports for the community satisfaction survey provide analysis using these standard council groupings. Please note that councils participating across 2012-2025 vary slightly.

Council Groups

Colac-Otway Shire Council is classified as a Large Rural council according to the following classification list:

• Metropolitan, Interface, Regional Centres, Large Rural & Small Rural.

Councils participating in the Large Rural group are:

 Bass Coast, Baw Baw, Colac-Otway, Corangamite, East Gippsland, Glenelg, Golden Plains, Macedon Ranges, Mitchell, Moira, Moorabool, Mount Alexander, Moyne, South Gippsland, Southern Grampians, Surf Coast, Swan Hill and Wellington. Wherever appropriate, results for Colac-Otway Shire Council for this 2025 State-wide Local Government Community Satisfaction Survey have been compared against other participating councils in the Large Rural group and on a state-wide basis. Please note that council groupings changed for 2015, and as such comparisons to council group results before that time can not be made within the reported charts.



Appendix B: Core, optional and tailored questions

Core, optional and tailored questions

Over and above necessary geographic and demographic questions required to ensure sample representativeness, a base set of questions for the 2025 State-wide Local Government Community Satisfaction Survey was designated as 'Core' and therefore compulsory inclusions for all participating Councils.

These core questions comprised:

- Overall performance last 12 months (Overall performance)
- Value for money in services and infrastructure (Value for money)
- Contact in last 12 months (Contact)
- Rating of contact (Customer service)
- Overall council direction last 12 months (Council direction)
- Community consultation and engagement (Consultation)
- Decisions made in the interest of the community (Making community decisions)
- Condition of sealed local roads (Sealed local roads)
- Waste management

Reporting of results for these core questions can always be compared against other participating councils in the council group and against all participating councils state-wide. Alternatively, some questions in the 2025 State-wide Local Government Community Satisfaction Survey were optional. Councils also had the ability to ask tailored questions specific only to their council.



Appendix B: Analysis and reporting

Reporting

Every council that participated in the 2025 State-wide Local Government Community Satisfaction Survey receives a customised report. In addition, the State government is supplied with this State-wide summary report of the aggregate results of 'Core' and 'Optional' questions asked across all council areas surveyed, which is available at:

https://www.localgovernment.vic.gov.au/ourprograms/council-community-satisfaction-survey

Tailored questions commissioned by individual councils are reported only to the commissioning council and not otherwise shared unless by express written approval of the commissioning council.



Appendix B: Glossary of terms

Core questions: Compulsory inclusion questions for all councils participating in the CSS.

CSS: 2025 Victorian Local Government Community Satisfaction Survey.

Council group: One of five classified groups, comprising: metropolitan, interface, regional centres, large rural and small rural.

Council group average: The average result for all participating councils in the council group.

Highest / lowest: The result described is the highest or lowest result across a particular demographic subgroup e.g. men, for the specific question being reported. Reference to the result for a demographic sub-group being the highest or lowest does not imply that it is significantly higher or lower, unless this is specifically mentioned.

Index score: A score calculated and represented as a score out of 100 (on a 0 to 100 scale). This score is sometimes reported as a figure in brackets next to the category being described, e.g. men 50+ (60).

Optional questions: Questions which councils had an option to include or not.

Percentages: Also referred to as 'detailed results', meaning the proportion of responses, expressed as a percentage.

Sample: The number of completed interviews, e.g. for a council or within a demographic sub-group.

Significantly higher / lower: The result described is significantly higher or lower than the comparison result based on a statistical significance test at the 95% confidence limit. If the result referenced is statistically higher or lower then this will be specifically mentioned, however not all significantly higher or lower results are referenced in summary reporting.

State-wide average: The average result for all participating councils in the State.

Tailored questions: Individual questions tailored by and only reported to the commissioning council.

Weighting: Weighting factors are applied to the sample for each council based on available age and gender proportions from ABS census information to ensure reported results are proportionate to the actual population of the council, rather than the achieved survey sample.

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