



Quarterly Performance Report 2022-23

Second Quarter

1 October to 31 December 2022

Chief Executive Officer Report	3
Annual Plan Progress Report	5
Operational Projects Report	30
Capital Works Report	33
Financial Performance Report	38

Acknowledgement

The Colac Otway Shire Council respectfully acknowledges the Gulidjan and Gadubanud peoples of the Maar Nation as the Traditional Custodians of the Colac Otway region, the land and waterways upon which the activities of the Colac Otway Shire Council are conducted on.

We pay our respects to their ancestors and elders, past, present and emerging. We recognise and respect their unique cultural heritage, beliefs and up hold their continuing relationship to this land.

Welcoming a new Mayor, farewelling a Councillor and a Victorian state election were among the significant moments for Colac Otway in the second quarter of the 2022-23 financial year.

Cr Chris Potter was elected to the role of Mayor in November 2022, taking up the mantle from Cr Kate Hanson who was Mayor for the first two years of this Council term. We have benefitted from Cr Hanson's leadership over through this period which presented some unique challenges, and we commend Kate for doing a wonderful job in leading the Council and serving her community.



Council also said farewell to Joe McCracken who was elected to the Legislative Council for the Western Victorian Region in the November 2022 state election. Joe served as a Councillor with Colac Otway for six years, and was elected Mayor in 2017. During Joe's time on Council he was a strong advocate for the region and always took time to listen to the community. We wish Joe all the best in his role as Liberal Member for Western Victoria.

Colac Otway experienced significant weather events in October 2022, and while we were luckier than many parts of Victoria, we were still impacted by the storm. To assist affected residents, flood waste was accepted free of charge at Council's transfer stations through to the end of October.

Work commenced on important upgrade works at the Port of Apollo Bay, part of the State Government's \$42.2 million investment into Victorian boating through Better Boating Victoria (BBV). The \$800,000 upgrade of boating facilities will create better access and increase space for boats by replacing the existing wooden jetty and floating pontoon with larger and more durable floating pontoons on each side of the boat ramp, creating provisions for all abilities. Access at all tides will be made easier through the pontoon replacement work and by dredging alongside construction.

In October, Council welcomed an announcement from Western Victorian MP Gayle Tierney for \$300,000 in funding through the Building Blocks Improvement grant program toward a new playspace at Colac's Winifred Nance Kindergarten, a project Council had strongly advocated for. The City United Cricket Club and Colac Braves Baseball Club had campaigned for training facilities at Eastern Reserve, so Minister Tierney's announcement of \$350,000 toward an undercover cricket and baseball training facility was well received by these sporting clubs.

Council also received our Annual Report at the October 2022 meeting. The report outlines Colac Otway Shire Council's performance over the 2021-22 financial year against the key objectives, strategies and priorities as outlined in the Council Plan 2021-25 and Budget 2021-2022.

In October, the first stage of the transfer of Crown land management responsibility for the Apollo Bay Harbour precinct moved from Council to the Great Ocean Road Coast and Parks Authority as directed by the Great Ocean Road and Environs Protection Act 2020. This is part of a broader program of management responsibility transfers for Crown land and water assets along the length of the Great Ocean Road over the next few years, to be completed by 1 November 2025.

Councillors and General Manager of Corporate Services Andrew Tenni attended the 2022 MAV Annual Conference in Melbourne in October where Cr Stephen Hart was publicly recognised for 15 years of council service and received a Councillor Service Award – Certificate of Outstanding Service.

Progress continued on the Deans Creek Precinct Structure Plan, a project which provides an opportunity for more residential housing options in Colac Otway. Creation of the Precinct Structure Plan is the first step in preparing this area as a new neighbourhood and helps guarantee a quality outcome. During November and December, Council sought community input in relation to the vision for the future urban area, and in the case of landowner, preliminary development proposals. This project was made possible by a grant of \$425,000 from Regional Development Victorian and \$150,000 from the Victorian Planning Authority. Council looks forward to working with the community in progressing this important project, which upon completion, is anticipated to meet the need for residential land in Colac to 2050.

The end of the pandemic declaration in October saw more staff transition back the office from working from home arrangements, however Colac Otway was not immune to the COVID wave which hit prior to Christmas, with operations affected with many staff contracting the virus and work from home resuming where applicable.

As our community faces challenges with the increased cost of living, Council too faces similar financial challenges. Like other Councils, businesses and households, Council is moving into a period of greater financial challenges as we face the highest inflation for many years, and the restriction the rate cap imposes being less than the rate of inflation. We will continue to strengthen our financial, asset and project management practices to ensure that public money is used effectively.

Anne Howard
Chief Executive Officer

Colac Otway Shire Council

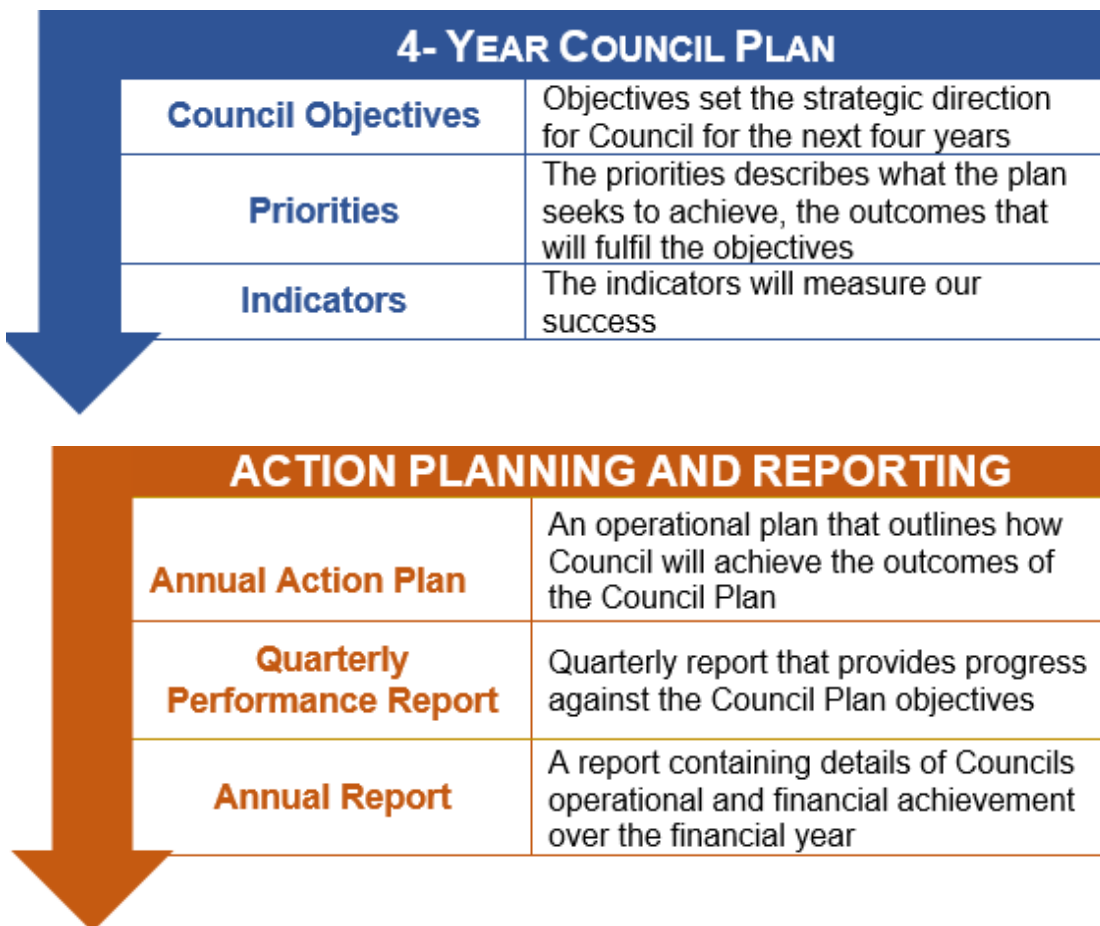
The Annual Plan is an operational plan that outlines how Council will achieve the outcomes of the Council Plan 2021-25.

As part of the Council Plan 2021-25, Council commits to generating an annual action plan to demonstrate how we will deliver on our commitments, evaluating our own performance, and publishing results within the annual report each October.

In addition, the development and implementation of the annual plan is informed by ongoing partnerships with agencies, community and other levels of government.

Each quarter, Council will produce a quarterly report showing progress against each of the actions in the annual plan, in addition Council produces an Annual Report, which outlines the work undertaken for the financial period.

Integrated Planning Framework



Council formally adopted the Council Plan 2021-25 at a Council meeting held on 27 October 2021. The Council Plan is a document developed in partnership with the community to guide Council’s strategic direction over the next four years.

The key issues faced by our community, identified through the development of the Community Vision 2050, informs the choice of major projects and activities that Council identifies as its highest priorities.

Community Engagement

Development of the Council Plan 2021-25 included a comprehensive community engagement process, which conducted alongside development of the Community Vision 2050. The engagement process included:

- Regional roadshows at 12 community locations
- Online community sessions
- Community survey
- Stakeholder interviews
- Youth summit
- Community panel sessions
- Councillor workshops
- Exhibition of draft Community Vision 2050 and Council Plan 2021-25.

The Community Vision 2050 and Council Plan 2021-2025 is available for download from Council’s website, or hard copies are available for viewing at Council offices in Colac and Apollo Bay.

Council Plan 2021-25 Strategic Themes

There are four themes in the Council Plan:

Theme One: Strong and Resilient Economy

We are committed to expanding our diverse industries, vibrant arts community, world-renowned tourism, and professional health services. A healthy, growing economy will provide sustainable industries and jobs, and opportunities for all ages.

Theme Two: Valuing the Natural and Built Environment

We will protect our natural environment and communities, by maintain and providing resilient infrastructure, and being leaders in sustainable living, modelling innovation and best practice.

Theme Three: Healthy and Inclusive Community

We will continue to be a great place to live. We embrace our diverse community, take care of our older community and prepare our children for success. We care for each other, are friendly and welcoming, and enjoy a vibrant and active lifestyle. We are a small population with big hearts.

Theme Four: Strong Leadership and Management

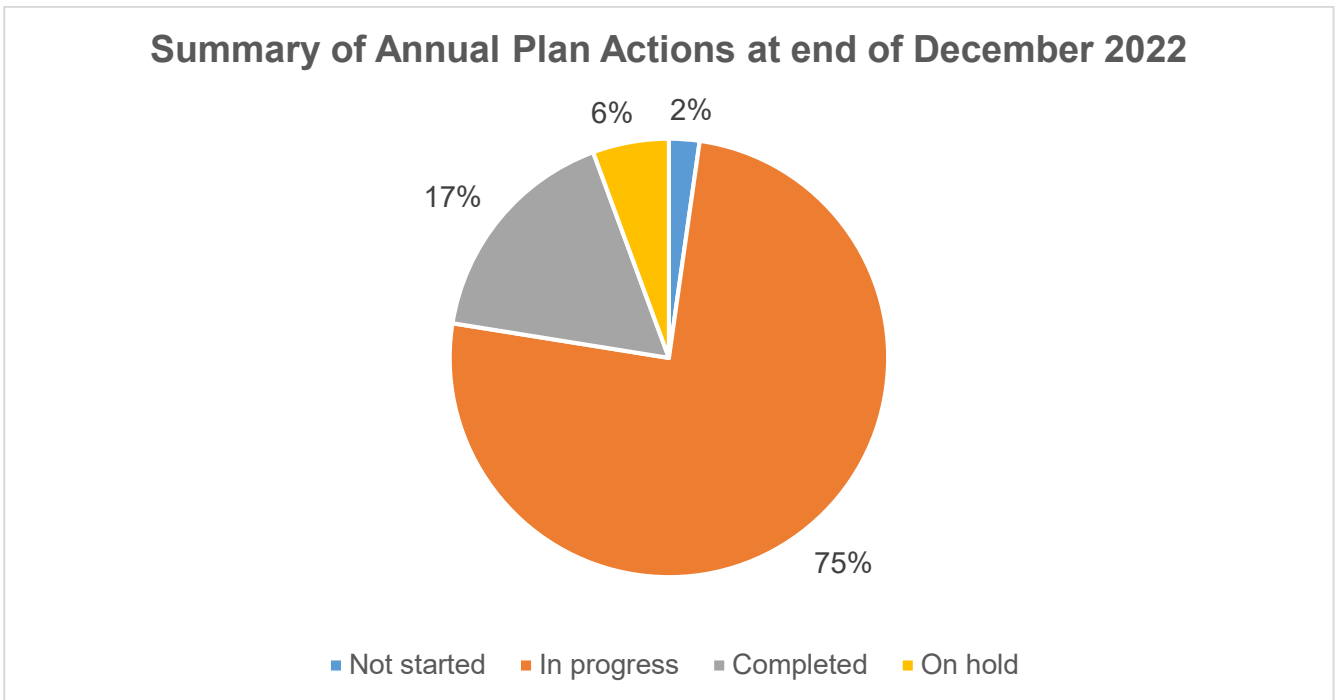
We will be leaders in good governance, transparency and strive for ongoing improvement.

Links to the Public Health and Wellbeing Plan

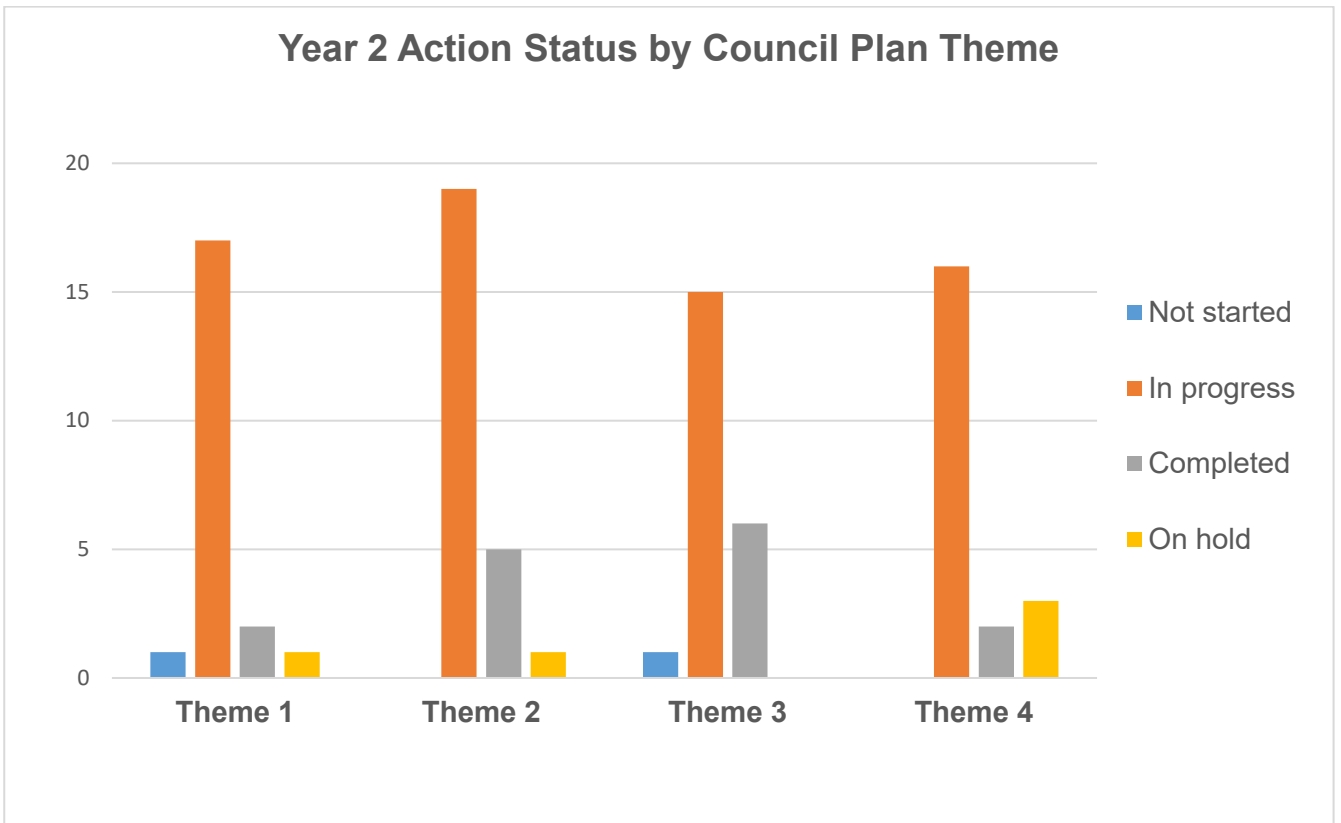
The following legend indicates actions that are linked to the Public Health and Wellbeing Plan.

Preventing Violence	Climate Change	Active Living	Mental Health Wellbeing	Gender Equity	Panel Recommendation
---------------------	----------------	---------------	-------------------------	---------------	----------------------






Overall Progress by Action



















Progress by Theme



	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
1.1 Affordable and available housing will support our growing community and economy					
1.1.1	Deliver a strategic growth plan for the shire and settlement strategy for all small towns and rural living areas ●	Participate in Great Ocean Road Authority Strategic Framework Plan	Officers have attended early State Government briefing sessions on this project. The development of the Great Ocean Road Authority Strategic Framework Plan will span a number of years and so participation will be ongoing.	50%	In progress
1.1.2	Deliver a refreshed Apollo Bay Structure Plan ●	<i>No Year 2 action planned.</i>			N/A
1.1.3	Facilitate the delivery of more diverse housing stock in Colac and Apollo Bay ● ●	Continue to participate on and work with the Apollo Bay Key Worker Housing Action Group ● ●	Officers attended a meeting with the Apollo Bay Key Worker Housing Action Group in November with the meeting focusing on developing a Terms of Reference for the group to define its purpose moving forward.	50%	In progress
1.1.4	Increase residential land supply in Colac ● ●	Continue to progress the Deans Creek Precinct Structure Plan ● ●	The Precinct Structure Plan is progressing well with the commissioning of a number of technical assessments and public engagement occurring in November and December. Landowners were able to discuss their site-specific development interests and a community survey was circulated for public input into the design phase of the project.	50%	In progress
		Finalise the Colac West Development Plan ● ●	Work has continued to occur on the Shared Infrastructure Plan associated with the Development Plan whilst the key landowners complete investigations into stormwater treatment options. Officers have met several times with State Government representatives to facilitate establishment of a road reserve for the new north-south connector road to unlock development in the plan area.	50%	In progress








	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
1.1.5		Progress Planning Scheme Amendments for rezoning land to residential in Colac 	Draft planning scheme amendments prepared for two areas at Elliminyt, fronting Colac Lavers Hill Road and Irrewillipe Road, are being processed by the Victorian Government under the State Development Facilitation Program. The Bakerland planning scheme amendment at Irrewillipe Road was exhibited by the State Government late in 2022 and officers have continued to work with the applicant to develop a Shared Infrastructure Funding Plan. Submissions will be heard prior to a decision on the amendment in early 2023. Officers have continued to work with the proponent of a rezoning at Harris Road, Elliminyt with the expectation that exhibition of an amendment will occur early in 2023.	50%	In progress
	Deliver a Social Housing Strategy 	Work with G21 regional partners to finalise a regional plan 	Officers have participated in the regional G21 working group on social housing, which has established Social Housing Plans for each council. The outcomes of this work will be represented in the new G21 Region Plan in 2023.	75%	In progress
		Work with Homes Victoria and housing providers to deliver social housing projects under the State's Big Housing Build program 	Officers have regularly initiated discussions with Homes Victoria to advance opportunities for social housing investments on land in the Shire.	50%	In progress
		Support the delivery of social housing through development of the Council land at Bruce Street, Colac 	Settlement of the sale of the land from Council to a developer occurred late in 2022 and a permit application for residential subdivision is under consideration. The transfer of lots for social housing will occur following permit approvals and subdivision construction.	50%	In progress









	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
1.1.6	Increase access to affordable accommodation for essential workers 	Work with the Apollo Bay community to progress actions that achieve key worker housing 	Officers attended a meeting with the Apollo Bay Key Worker Housing Action Group in November with the meeting focusing on developing a Terms of Reference for the group to define its purpose moving forward.	50%	In progress
		Work with regional partner Councils to complete the regional Key and Essential Housing Worker project 	The regional Key and Essential Worker Housing project was completed in August. Officers continue to work collaboratively with other participating Councils to advocate for further funding to assist with delivery of housing.	100%	Completed
		Investigate site options for future provision of key worker housing in Apollo Bay 	Planning officers have provided advice to the Apollo Bay community on the development potential of a number of sites, and a particular site was investigated for its preliminary feasibility through the regional Key and Essential Worker Housing Project.	50%	In progress
		Advocate to State and Federal Government for support towards key worker accommodation 	Council has worked with the Barwon Regional Partnership and G21 and Barwon South-West regional alliances to advocate for funding to be allocated for key worker housing in the lead-up to the 2022 State election in November.	50% Ongoing	In progress
1.2 Attract, retain and grow business in our Shire					
1.2.1	Deliver Economic Development Strategy	Prepare targeted accommodation investment prospectus for Colac and present to industry stakeholders	Project plan completed including market research to benchmark aims against other prospectuses across Australia.	25%	In progress
1.2.2	Attract and retain a diverse range of businesses and industries, particularly those with green credentials 	Deliver small business Digital Transformation program	Council hosted participating businesses at COPACC in November 2022 for the end of program roundup event. Feedback from local businesses who completed the program had expressed that there were substantial benefits through developing their businesses' digital literacy.	100%	Completed

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
1.2.3	Deliver City Deals project in Colac Otway Shire's coastal towns 	Implement City Deal projects to agreed plans 	All projects on hold pending guidance and direction from responsible ministers and stakeholders.	50%	On Hold
1.2.4	Develop the Apollo Bay Harbour precinct for community activity, commerce and tourism  	<i>No Year 2 action planned.</i>			N/A
1.3 Key infrastructure investment supports our economy and liveability					
1.3.1	Attract investment to implement key master plans and projects that will drive economic growth including but not limited to Lake Colac Foreshore Masterplan, Public Toilet Strategy, CBD and Entrances Plan, Apollo Bay, Marengo and Skenes Creek CIP, Murray Street upgrades, township masterplans, Colac Civic Health and Rail Precinct, Memorial Square Masterplan Tourism Traffic and Parking Strategy   	Advocate to State and Federal government for funding towards Council's priority projects   	Council continues to advocate to a range of politicians and Government agencies for support for its priority projects. The redevelopment of Memorial Square toilets, funded by the Federal Government, has recently commenced.	50% Ongoing	In progress
1.3.2	Deliver improvements to Colac and Apollo Bay CBD's to support their role as a hub for commerce, tourism and the community	Finalise the Colac Civic Precinct Master Plan	There has been slower than anticipated progress with development of a draft Plan, but on-going liaison has occurred with stakeholders late in 2022 to advance the project.	40%	In progress
		Complete the Apollo Bay Community Infrastructure Plan	Council heard from submitters to the draft Plan at a Submissions Committee Hearing in December 2022, with a report to be considered by Council in early 2023 to finalise the plan.	80%	In progress

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
1.3.3	Advocate to relevant authorities for new and upgraded infrastructure to support business growth e.g. roads, utilities, NBN	Advocate to the Department of Transport for road improvements	Ongoing discussions with Department of Transport and Planning are continuing with Council staff.	50%	In progress
1.3.4	Advocate for implementation of the Forrest Wastewater scheme	Continue to advocate to Barwon Water and State government to fund Forrest Wastewater Upgrade	Ongoing discussions with Barwon Water regarding the Forrest Wastewater Upgrade. The design work has been included in Barwon Water's 2023 Price Submission.	50%	In progress
1.3.5	Include consideration of arts and culture in strategic processes and projects	<i>No Year 2 action planned.</i>			N/A
1.4 Colac Otway Shire is a destination to visit					
1.4.1	Promote the Shire as a destination, not a gateway ●	<i>No Year 2 action planned.</i>			N/A
1.4.2	Maximise our key tourist attractions	<i>No Year 2 action planned.</i>			N/A
1.4.3	Work with our community to promote our towns as places to stop, visit and explore	Promote uptake of the GORRT partnership program to local tourism business	Promotion to commence in second half of financial year.	0%	Not started



	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
1.4.4	Facilitate development of sustainable visitor infrastructure and accommodation	<i>No Year 2 action planned.</i>			N/A
1.5 Grow the Colac Otway Shire's permanent population by at least 1.5%					
1.5.1	Support business growth through population attraction and retention ●	<i>No Year 2 action planned.</i>			N/A

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
2.1 We mitigate impacts to people and property arising from climate change					
2.1.1	Deliver a Climate Change Action Plan in partnership with other organisations 	Develop the COS Climate Change Action Plan 	A Climate Action Plan is being developed as part of the preparation of an Environment and Sustainability Strategy, which is due to be considered by Council early in 2023.	50%	In progress
2.1.2	Green our streets and public places 	Deliver Council's Street Tree planting program to identified candidate streets (Year 2) 	The 2022-23 Street Tree Planting Program has been prepared and is to be delivered in Q4 22-23, which is the optimal time (Autumn). Candidate areas for this year's program include: <ul style="list-style-type: none"> • Apollo Bay • Colac (Pollack Street, Church Street and Infill planting). Other plantings in Cressy, Beeac, Forrest, Birregurra and Gellibrand).	25%	In progress
		Deliver the Colac Botanic Gardens Master Plan 	The Colac Botanical Gardens Master Plan is currently ready for market and a suitable firm is to be engaged in March 2023 for this project. Consultation for the Plan will commence post the awarding of the contractor.	30%	In progress
2.1.3	Minimise the effects of climate change and extreme weather events on our community 	Implement and review emergency plans for emergency events and ensure Council is prepared to undertake its functions, if and when, required 	Council resolved to rescind Council's 1986 resolution forming the Municipality Emergency Management Planning Committee as a committee of Council and established an Agency Municipal Emergency Management Planning Committee that determines its own Terms of Reference and membership. The Municipal Emergency Management Plan and all its Sub Plans are now owned by the new MEMPC. Councils pre peak season mitigation program of placing skip bins in high fire area saw over 7 ton of property green waste removed from townships and over 60 cubic metres through the increase in green waste collections from fortnightly to weekly.	50%	In progress







	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
2.2 We operate sustainably with a reduced carbon footprint					
2.2.1	Improve Council's sustainability practices through the reduction of Council's carbon emissions and/or need to pay for carbon offsets 	Develop a discussion paper relating to Council's Scope 3 GHG emissions 	Officers are in the process of purchasing carbon offsets for the 2021-22 period. Council will be briefed on the potential to further reduce and/or offset emissions early in 2023.	50%	In progress
2.2.2	Council supports the community to reduce carbon emissions 	Raise awareness of and promote whole-of-community climate change mitigation/adaptation focused education opportunities, programs and forums 	The Environment Team in partnership with Council's Communications team actively promotes climate change mitigation/adaptation focused education and engagement opportunities, programs and forums to stakeholder groups and the general community as they arise.	50% Ongoing	In progress
		Support community initiated environmental projects through the Colac Otway Shire Grant Program 	The 2022-23 Colac Otway Shire Grant Program was fully allocated, including funding for multiple community and local business lead environmental project.	100%	Completed
		Review the Council Grant Program to assess for carbon emission outcomes 	Council's Environment team had input into the review of Council's Grants program administered by the Economy and Business Enterprise team, with a particular focus on maximising carbon emissions reduction and resource and energy conservation.	100%	Completed
2.2.3	Educating and assisting our community to act on climate change by reducing waste, emissions and water usage 	Conduct detailed and targeted educational activities including bin audits, to educate the community in the correct sorting of household waste at the source 	Council's summary waste dashboard is showing that the targeted education campaign is assisting our community to 'get it right on bin night'. All waste streams are tracking 2.7% lower than same time last year. <ul style="list-style-type: none"> Red bins down 5.1% Yellow bins down 25.9%/ Glass at 274 tonnes Green bins 1% 	50%	In progress

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
2.3 Protect and enhance the natural environment					
2.3.1	Environment Strategy reviewed ●	Develop the new Environment Strategy 2022-2030 ●	A draft Environment and Sustainability Strategy was prepared in late 2022 and officers have commenced work preparing a draft Action Plan that can be considered by Council early in 2023, prior to community engagement.	80%	In progress
2.3.2	Protect native vegetation, ecosystems, flora and fauna ●	Deliver and support community and corporate environmental events (e.g. National Tree Day, World Environment Day, Clean Up Australia Day) ●	The Environment Team has supported community and corporate environmental events such as the Friends of Barongarook Creek Planting Day in late 2022. Planning has also commenced for Clean Up Australia Day 2023 and the event for World Environment Day 2023 has been organised in partnership with COPACC as part of their Education Program for 2023.	60% Ongoing	In progress
2.3.3	Undertake pest plant and animal management control programs and community education to target and reduce invasive species in natural systems ●	Coordinate and deliver annual pest plant and animal control programs across environmental reserves, road reserves and other council managed land ●	Council's annual pest plant and animal control programs have been delivered across environmental reserves, road reserves and other Council-managed land, despite challenging seasonal conditions (high rainfall and flooding) during Spring 2022.	50% Ongoing	In progress
		Collaborate with, support and connect Landcare groups/networks and other environmental interest groups to facilitate regional pest plant and animal programs and projects ●	Council's Environment Team continues to collaborate with, support and connect Landcare groups/networks, other environmental interest groups and government agencies to facilitate regional pest plant and animal programs and projects.	50% Ongoing	In progress







	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
2.4 We will satisfy our community's reasonable expectations to reduce waste going to landfill, increase resource recovery and minimise waste charges					
2.4.1	Increase community satisfaction by community education, phone apps, reducing waste to landfill, pursuing joint waste contracts and other innovative approaches in partnership with our community and business sectors ●	Continue to implement year one actions from the Colac Otway Resource Recovery and Waste Management Strategy, including roll out of the COS Shire "Good Sort" app for residents ●	Ongoing implementation of the actions contained within the Waste Strategy. The GoodSort App currently at 3,175 downloads, dashboards 97,828, with over 52,334 searches of the waste materials, which proves the community is using the GoodSort app to get it right on bin night.	50% Ongoing	In progress
		Continue to identify opportunities to collaborate with regional partners, including Barwon Water and Barwon South West Waste Resource & Recovery Group ●	Ongoing collaborating with G21 Councils regarding the regional hub project. Also working with Barwon Water and other local companies on the Colac Organics Facility.	50% Ongoing	In progress
2.4.2	Reduce the % of food and organic (FOGO) waste in the landfill waste stream (red bin) by awareness raising and innovative approaches ●	Review Events Policy and include provisions for waste wise events ●	Reviewed and provided provisions for a waste wise events.	100%	Completed
		Conduct detailed and targeted educational activities including bin audits, to educate the community in the correct sorting of household waste at the source ●	Council summary waste dashboard is showing that the targeted education campaign is assisting our community to 'get it right on bin night' with a 1.7 per cent reduction to waste to landfill from this time last year.	50% Ongoing	In progress
2.4.3	Reduce the % of contamination of the recycling waste stream (yellow bin) by awareness raising and innovative approaches ●	Conduct detailed and targeted educational activities including bin audits, to educate the community in the correct sorting of household waste at the source ●	Council's summary waste dashboard is showing that the targeted education campaign is assisting our community to get it right on bin night with a 28.9% reduction in recycling from this time last year.	50% Ongoing	In progress

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
2.4.4	Divert glass from landfill by rollout of glass recycling bins (purple bin) and public awareness raising and innovative approaches 	Post the introduction of the glass collection bin for the kerbside collection of glass, monitor the volumes generated in this stream and assess the contamination of the comingle stream for the reduction in contamination. Continue to educate the community in the correct sorting at the source 	With the rollout of the purple glass bin, the waste summary dashboard is showing that 551 tonnes of glass has been collected in the purple glass bins in the last 12 months	50% Ongoing	In progress
2.4.5	Trial a hard waste collection service	Deliver a hard waste trial for kerbside collection (book and call) with supplementary vouchers and report back on the outcomes of the trial ie volumes, % age take-up, contamination and % age of volume to landfill post sorting	This project is currently on hold.	25%	On hold
2.5 Provide and maintain an attractive and safe built environment					
2.5.1	Maintain road and drainage assets to ensure they are safe and reliable	Ensure that identified road defects are rectified in accordance with settings in the Road Management Plan	Roads continue to be inspected regularly and defects recorded and rectified within the stipulated timeframe outlined in the Road Management Plan (RMP). The Council has achieved 99 per cent compliance with RMP inspection to date.	50% Ongoing	In progress
		Continue to apply for funding for priority safety improvements	Council will apply for any available funding when it becomes available.	0% Ongoing	In progress
		Advocate to State election candidates for road safety funding specific to Colac Otway Shire	This action relates to the 2022 State election and is no longer relevant.	100%	Completed










	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
2.5.2	Deliver a relevant Capital Works Program	Complete projects in line with the adopted budget and capital program	Delivery of projects within the Capital Works Program are progressing.	25% Ongoing	In progress
2.5.3	Council meets annual infrastructure renewal gap	Commence implementation of priority actions outlined in the Asset Plan	The renewal projects for 2022-23 were prepared based on the service, risk and condition considerations as outlined in the Asset Plan. The budget allocation for asset renewal is \$8.254, in line with the Asset Plan for 2022-23 to 2031-32.	100%	Completed
2.5.4	Ensure planning processes and policies for new developments meet the intent of this objective	<i>No Year 2 action planned.</i>			N/A

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
3.1 All people have the opportunity to achieve and thrive in our shire					
3.1.1	Advocate for access to and provision of education, employment and lifelong learning opportunities 	Deliver Small Business Digital Transformation project 	Council hosted participating businesses at COPACC in November 2022 for the end of program roundup event. Local businesses that completed the program expressed substantial benefits in developing their businesses' digital literacy.	100%	Complete
3.1.2	Create environments where children can be happy, healthy, supported, educated and safe 	Continue to work towards securing long-term childcare solutions for Apollo Bay and Colac 	Discussion paper and advocacy plan developed, and discussions occurring with a range of government and community stakeholders.	30%	In progress
		Complete Early Years Infrastructure Plan to guide facility maintenance and investment decisions across the shire	State Government's recent early years reform announcements require a reforecast of kindergarten demand. This means a renewed Kindergarten Infrastructure and Services Plan (KISP) needs to be completed first in order to inform a more localised Early Years Infrastructure Plan. The State Government will advise on timing for the KISP plan.	30%	In progress
		Attract more Educators to grow Council's Family Day Care program and enhance childcare availability and choice in the shire 	Recruitment campaign ongoing, supported by a range of marketing initiatives. One new Educator coming on board in February 2023.	50%	In progress
		Secure grant funding for an upgrade of Winifred Nance Kindergarten's playground 	Funding secured, project scoping underway.	100%	Completed
		Complete bathroom upgrades at Wydinia and Colac East kindergartens	Projects completed.	100%	Completed

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
3.1.3	<p>Provide services to enable lifelong health and wellbeing from the early to senior years</p> <p>● ● ●</p>	<p>Continue to provide high quality and accessible home and community services</p> <p>● ●</p>	<p>Quality In-home support services provided by Council. The number of Home Care Packages has continued to increase and is currently at 170 packages.</p>	<p>50% Ongoing</p>	<p>In progress</p>
3.2 People are active and socially connected through engaging quality spaces and places					
3.2.1	<p>Provide safe, inclusive, accessible and integrated transport networks that support active transport</p> <p>● ● ●</p>	<p>Complete the Lake Colac perimeter path feasibility study</p> <p>● ● ●</p>	<p>Community engagement phase currently underway and discussions have taken place with a majority of landowners adjoining lake in study area.</p>	<p>30%</p>	<p>In progress</p>
		<p>Construction of a shared pedestrian and cycling path along the Great Ocean Road north of Cawood Street, Apollo Bay</p> <p>● ● ●</p>	<p>A footpath between Cawood St and Joyce St is complete on the property side of the Great Ocean Road in Apollo Bay. A boardwalk will be constructed over Milford Creek to connect this path and is expected to be completed by the end of June 2023.</p>	<p>48%</p>	<p>In progress</p>
3.2.2	<p>Plan for and supply quality public open space to meet community needs</p> <p>● ● ●</p>	<p>Complete upgrades to the Cororooke Open Space</p> <p>● ●</p>	<p>On ground work to commence in early 2023.</p>	<p>30%</p>	<p>In progress</p>
		<p>Secure land on the former Colac High School site for future public open space</p> <p>● ●</p>	<p>Land secured.</p>	<p>100%</p>	<p>Completed</p>

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
3.2.3	Provide fit for purpose accessible and well-utilised recreation, arts and community facilities and services 	Continue work on detailed designs for the Elliminyt Recreation Reserve off field facilities. Complete City Reserves Masterplans (Eastern Reserve, Western Reserve, Lake Oval and Central Reserve) to provide direction for facility upgrades and improvements 	Architect consultant brief completed for Elliminyt and will be released to the market in early 2023. City Reserves Masterplan completed including incorporation of community feedback, and will be presented to Council early in 2023.	85%	In progress
		Complete oval lighting upgrades at five sporting reserves, being Alvie, Birregurra, Gellibrand, Irrewillipe and Warwowie recreation reserves 	All projects complete with grant acquittal process now in final stages.	95%	Completed
3.2.4	Plan, design and maintain attractive and safe public spaces in partnership with our community and key agencies 	Participate in the Great Ocean Road Coast and Parks Authority's master planning process for the Apollo Bay Recreation Reserve 	Council has been an active contributor to GORCAPA's master planning activities. Project is ongoing.	30%	In progress
3.2.5	Increase participation in physical activity throughout the shire through direct service provision and partnerships with health services and the wider community 	<i>No Year 2 action planned.</i>			N/A



	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
3.2.6	<p>Promote and demonstrate gender equity</p> <p>● ● ●</p>	No Year 2 action planned.			N/A
3.3 We are a safe, equitable and inclusive community					
3.3.1	<p>Support stakeholders such as Colac Area Health, Great Ocean Road Health, Barwon Health, Hesse Rural Health, Headspace and other community groups to improve mental health and wellbeing in our community</p> <p>●</p>	<p>Support the ongoing operation of Colac's Headspace via collaboration with partners on the Headspace Consortium</p> <p>●</p>	Council is an active member of the Headspace consortium and is collaborating with Headspace on a range of youth health matters.	50%	In progress
3.3.2	<p>Support relevant stakeholders to improve healthy eating and living in our community</p> <p>●</p>	<p>Conduct an EOI for a private operator to open a café facility in Bluewater that provides health eating options</p> <p>●</p>	Project is yet to commence.	0%	Not started
		<p>Deliver youth health promotion modules focussed on building active communities; creating connected and supportive communities; and building healthier food systems in line with Council's VicHealth grant funding.</p> <p>● ●</p>	Youth programs being delivered in line with VicHealth funding milestones and expectations. Recent achievements include the delivery of a Dungeons and Dragons tabletop gaming introductory session over the summer school holidays, and a bus trip to the Trans Pride March in Melbourne.	50%	In progress









	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
3.3.3	Diversity is embraced 	<i>No Year 2 action planned.</i>			N/A
3.3.4	Deliver a Reconciliation Action Plan in consultation with Eastern Maar Aboriginal Cooperative 	Complete the 'Reflect' Reconciliation Action Plan 	A cross-functional working group has collaborated on a range of actions that could go into a Reconciliation Action Plan. Traditional owner input and guidance is essential to the RAP's development and a request for a meeting has been lodged with the Eastern Maar Aboriginal Cooperative.	20%	In progress
		Deliver an event during Reconciliation Week 	Reconciliation Week event featuring Boon Wurrung Elder and Traditional Owner Aunty Fay Stewart-Muir and author Sue Lawson was well attended and received.	100%	Completed
3.3.5	Provide community safety services that enhance the liveability of our shire 	Commence a campaign to highlight the positive aspects of Council's compliance activities 	Various campaigns across the Shire are being used to highlight the positive aspects of Council's compliance activities.	50% Ongoing	In progress
		Commence the review of the Local Laws 	Internal staff, Councillor and stakeholder consultation completed. The drafting of the new Local Law is now 50 per cent complete.	50%	In progress
		Develop, implement and review fire prevention plans/programs and awareness raising activities for Council and the community 	Engagement within Council increased awareness raising activities by including shared programs with Waste, through green waste and property preparations. These programs linked in with various community groups such as Forrest Neighbourhood House and Wye River Fire Brigade. Fire prevention programs linked in with CFA's Community Engagement Team.	60%	In progress
3.3.6	Support health, enforcement and other services to support initiatives to reduce all forms of violence 	<i>No Year 2 action planned.</i>			N/A

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
3.3.7	Reduce gambling-related harm in the Colac Otway Shire 	<i>No Year 2 action planned.</i>			N/A

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
4.1 We commit to a program of best practice and continuous improvement					
4.1.1	Identify and embrace best practice and modernise systems to realise efficiencies	Investigate and scope further cyber security and data protection measures to provide continued protection and compliance for council systems	Implementation of internal working group to manage and maintain information security across the organisation. Cyber security protection measures are ongoing as business as usual.	25% Ongoing	In progress
		Upgrade conference rooms to modern meeting technology	The upgrade to modern conference rooms has been implemented.	100%	Completed
4.1.2	Digital transformation to improve customer experience and interactions with community	Replacement of Customer Request Management System	A number of services are available online for customers, some of which include: digital payment options, online animal registration, changes to personal details, reporting issues with our roads, drains and footpaths, accessing Waste Collection services, signing up to our eNotice service, contacting a Planner, and submitting a media request. Replacement of the existing Customer Request Management system has commenced including an analyst to identify redundant and superseded business processes and consultation with business units to identify improvements to existing business processes.	15%	In progress
4.1.3	Building and Planning services are customer and solution focussed ●	Undertake review of local VicSmart provisions to increase the number of permit applications that could be assessed via a streamlined planning process	State Government planning staff have reviewed opportunities for local VicSmart provisions to be amended. This work is expected to be complete in 2023.	50%	In progress
4.1.4	Undertake a rolling program of service reviews	Conduct a service review of Colac Regional Saleyards	Responsible Manager has drafted a scope for this review.	5%	In progress
		Conduct a service review of Services and Operations	Internal scoping workshop has been held.	5%	In progress

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
4.2 We are a financially robust organisation					
4.2.1	Plan for sustainable portfolio of assets to deliver the services the community needs within our financial constraints ●	Capital Funds Allocation and Prioritisation Policies adopted	Internal review is in progress.	40%	In progress
4.2.2	Adopt a policy and approach to guide the disposal of assets no longer required ●	Develop methodology for decommissioning of assets	Internal and external consultation is still in progress to develop the policy for Asset decommissioning.	10%	In progress
		Continue work on public halls and social infrastructure needs analysis, to better understand service levels and future facility requirements	Needs analysis has proceeded with further work to be undertaken later in 2023.	25%	In progress
4.2.3	Manage procurement to get best value for the community	<i>No Year 2 action planned.</i>			N/A
4.2.4	Council businesses maximise community utilisation and minimise council subsidy ratios	<i>No Year 2 action planned.</i>			N/A
4.2.5	Financial and risk management practices are responsible and sustainable	Develop Statutory and Discretionary Reserve Policy	This action is not able to be delivered in year 2 due to resource issues.	0%	On hold
		Review Council's Borrowing Policy	This action is not able to be delivered in year 2 due to resource issues.	0%	On hold
		Review Council's Investment Policy	This action is not able to be delivered in year 2 due to resource issues.	0%	On hold

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
4.3 We provide exceptional customer service					
4.3.1	Council service delivery is efficient, accessible, solution-focused and responsive to the needs of the community	Development of online forms and payment options to deliver accessible customer services for all customers	Digital payment projects have been completed (eServices). All forms that could be turned into smart forms (ie digital forms) have been created with the final batch of forms being tested prior to publication. This work will be completed before the end of the financial year. All other Council forms have been reviewed and are being redesigned. These will be made available as editable PDF forms.	80%	In progress
		Development and implementation of Customer Service Charter	A Customer Service Charter and accompanying work instructions have been prepared, ready for formal consideration and implementation.	90%	In progress
		Undertake engagement with our coastal communities to better understand factors that contribute to perceptions of Council's performance	Initial co-design workshop with a small but diverse group of community members revealed a desire for a representative group independent of Council to advise government bodies on the community's needs. Further discussions to take place.	15%	In progress
		Establish Council's safety programs to the national audit tool.	A gap analysis against the National Self-Insurer OHS Management Tool continues. Further work will continue in the next quarter.	30%	In progress
4.4 We support and invest in our people					
4.4.1	We respect and invest in our employees and continue to strengthen our workplace culture 	Commence the development of the organisation's purpose with engagement at the team level 	Work continues on the development of purpose statements at a team level, which will then become a foundation for an aligned organisation-wide purpose. The Executive Management and Senior Leadership teams are progressing their purpose statements and each Department Manager is working with their own teams on this activity.	50%	In progress

	Four-year Priorities	Year 2 Annual Actions	Progress Against Quarter 2 (Oct to Dec)	% Complete	Status (Not started, In progress or Completed)
4.4.2	We commit to safe work practices and take a positive approach to our work 	Measure alignment and adherence to safe work practices via annual performance plans 	Occupational Health and Safety forms a key competency in the Performance Planning and Review process. Safety practices and adherence are measured via Council's reporting platform Solv Safety and reported to the OHS Committee.	25%	In progress
		Implement the actions of the Prevention of Sexual Harassment Plan  	Further Prevention of Sexual Harassment mandatory training is proposed for mid-2023. Ongoing educational campaigns are undertaken to ensure relevant information is up-to-date and reflects Council's zero tolerance to sexual harassment.	50%	In progress
4.4.3	Develop a skilled and diverse workforce by investing in training and development  	Investment in leadership programs across the organisation to create pathways for career progression and development  	The Leadership Development Program commenced in 2022 with the Executive Management Team and Senior Leadership Team. Coordinators participated in a session in November where further priorities for leadership development were identified. A comprehensive leadership program for all people leaders has been developed for 2023 and steps are being taken to facilitate its implementation.	60%	In progress
4.4.4	Council provides clear, accessible communication and opportunities for the community to participate in decisions that affect them in line with the Community Engagement Framework	Deliver training to Council staff to improve Council's community engagement practices in line with the Community Engagement Policy and Framework	Training delivered to a key group of staff who lead community engagement activities on behalf of Council.	100%	Completed
4.4.5	Council decisions are open and transparent and the public has access to relevant Council information	<i>No Year 2 action planned.</i>			N/A

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Remaining Expenditure (less YTD Actuals and Commitments)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
Chief Executive Office						
00035012 - Roadside Weeds & Pests Management Project	\$ 20,632.00	\$ 28,467.00	\$ (7,835.00)	\$ (20,632.00)	\$ (20,632.00)	Work has now commenced on weed works funded by the 2022/23 DELWP grant.
00035908 - 18-19 Mid Year - Operating Projects - Colac Civic Precinct Plan	\$ 84,279.00	\$ -	\$ (22,118.00)	\$ (120,000.00)	\$ -	Draft plan to be delayed. Expect finalisation by late 2023.
00035910 - 18-19 Mid Year - Operating Projects - Revised Erosion Management Overlay Mapping	\$ -	\$ 220.00	\$ (990.00)	\$ 0	\$ 0	Amendment adopted by Council and approved by Minister.
00035950 - 2019-20 Operating Projects - ICT - ePlanning - Public Portal	\$ 41,187.00	\$ -	\$ 41,187.00	\$ 0	\$ 0	
00035974 - 2018-19 Major Project - Colac West Development Plan	\$ -	\$ 368.00	\$ (10,322.00)	\$ 0	\$ 0	Preparation of Shared Infrastructure Plan now progressing after being on-hold since 2021 at land owner request whilst drainage options investigated.
00036241 - 2018-19 Operating Project - Apollo Bay Community Infrastructure Plan	\$ 15,000.00	\$ 33,331.00	\$ (32,860.00)	\$ 0	\$ 0	Submissions received to draft CIP due to be considered by Council at the February meeting.
00036356 - 2019-20 Major Project - J Barrys Road Industry Development Plan	\$ 14,945.00	\$ 4,510.00	\$ 2,326.00	\$ 0	\$ 0	Technical assessments for stormwater and drainage components complete & draft Development Plan being prepared. Land owner engagement occurring. Shared Infrastructure Funding Plan prepared for review.
00036664 - 2020-21 Major Project - Amendment C106 - Heritage Overlay	\$ -	\$ 294.00	\$ (294.00)	\$ 0	\$ 0	Amendment approved by Minister and gazetted.
00036747 - 2020-21 Operating Project - Amendment C111cola 520 Corangamite Road, Cororooke	\$ -	\$ 2,020.00	\$ (2,020.00)	\$ -	\$ (4,972.00)	Amendment and combined planning permit application approved by the Planning Minister. Net income due to reimbursement by proponent of costs incurred by Council in 2021/22.
00036963 - 2020-21 Operating Project - Amendment C114colac Park Avenue, Apollo Bay	\$ -	\$ 3,395.00	\$ (3,615.00)	\$ -	\$ (1,938.00)	Applicant has withdrawn amendment.
00036983 - 2021-22 Operating Project - Bruce Street Land Sale	\$ -	\$ 55,093.00	\$ (56,593.00)	\$ 0	\$ 0	This project is reported in the Capital Works Report. Purchase Order to be cancelled and expenditure to be transferred.
00036986 - 2021-22 Operating Project - Deans Creek Precinct Structure Plan (Multi-year Project)	\$ 828,801.00	\$ 21,356.00	\$ 737,069.00	\$ (528,942.00)	\$ (648,942.00)	Technical assessments currently underway & 1st phase community engagement completed. Additional \$120,000 VPA grant received.
00036994 - 2021-22 Operating Project - Planning Scheme Amendment Birregurra Flood Study	\$ 13,237.00	\$ 2,855.00	\$ 8,842.00	\$ (20,000.00)	\$ (3,910.00)	Amendment approved by Minister and gazetted.
00037007 - 2021-22 Operating Project - Meeting Colac Otway Shire Council's Carbon Neutral 2020 Target	\$ 26,000.00	\$ 25,536.00	\$ 464.00	\$ 0	\$ 0	Offsets purchased by Pengolin on behalf of Shire for 20/21 year. Allocation for purchase of offsets for 21/22 in the operational budget.
00037171 - 2021-22 Operating Project - Planning Scheme Amendment - Irrewillipie Road / Harris Road	\$ -	\$ 411.00	\$ (22,708.00)	\$ 0	\$ 0	Amendment being handled by DELWP Development Facilitation team. A Panel to hear submissions will occur early in 2023. Officers are working with the applicant to finalise a Shared Infrastructure Funding Plan.
00037509 - 2022 - 2023 Operating Projects - 4-yearly Planning Scheme Review	\$ 40,000.00	\$ 2,530.00	\$ 37,470.00	\$ 0	\$ 0	Officers have briefed Council and prepared project scope.
00037513 - 2022 - 2023 Operating Projects - G21 Social & Affordable Housing Project	\$ 2,000.00	\$ -	\$ 2,000.00	\$ 0	\$ 0	Regional project not continuing beyond December 2022 due to lack of funding.
Chief Executive Office Total	\$ 1,086,081.00	\$ 180,386.00	\$ 670,003.00	\$ (689,574.00)	\$ (680,394.00)	
Community and Economy						
00034870 - 2017-2018 - Small Town Improvement Programme (STIP) - Apollo bay Memorial Options Plan	\$ 7,000.00	\$ -	\$ 7,000.00	\$ 0	\$ 0	
00036430 - 2020-21 Operating Project - Forrest MTB Revitalisation RDV/Council	\$ 496,919.00	\$ 276,964.00	\$ 219,955.00	\$ (246,919.00)	\$ (246,919.00)	Soft launch of new trails 23 December 2022. Final works including signage being completed in Jan/Feb before a ministerial launch currently planned for end of Feb 2023
00036436 - 2020-21 Operating Project - Colac City Reserves Master Plans (Western Reserve, Eastern Reserve, Lake Oval, Central Reserve)	\$ 18,000.00	\$ 15,888.00	\$ (60,288.00)	\$ (3,000.00)	\$ -	Community exhibition phase complete masterplan is ready to present to Council.
00036438 - 2020-21 Operating Project - SpendMapp - Regional Spend Data to evaluate Local Economy, Events, Visitor habits etc	\$ -	\$ 10,400.00	\$ (10,400.00)	\$ 0	\$ 0	Project to be closed - operational
00036596 - 2020-21 Operating Project - Local Planning & Change Management Grant	\$ 21,094.00	\$ -	\$ 21,094.00	\$ 0	\$ 0	
00036935 - 2020-21 Operating Project - Eastern Reserve - Baseball Batting Cage	\$ 49,758.00	\$ -	\$ 49,758.00	\$ 0	\$ 0	Funding announcement of \$350,000 for indoor training facility. Still to determine with State Gov who the funds will be provided to.
00036966 - 2020-21 Operating Project - MCH - Workforce Support Grant	\$ 5,000.00	\$ 5,000.00	\$ -	\$ (5,000.00)	\$ (5,000.00)	Project uses grants for clinical placements of MCH nurses.
00036996 - 2021-22 Operating Project - RDV Digital Connectivity Program Grant Match	\$ 185,862.00	\$ 86,903.00	\$ 93,376.00	\$ (157,158.00)	\$ (157,157.00)	Currently in final stage of Small Business Digital Transformation Program with 26 local businesses participating.
00037002 - 2021-22 Operating Projects - Fit out of Apollo Bay Kindergarten	\$ 1,936.00	\$ 4,215.00	\$ (2,409.00)	\$ 0	\$ 0	Services and ops completed planting and remediation work
00037084 - 2020-21 Operating Project - Forrest MTB Revitalisation DELWP	\$ 359,740.00	\$ 376,645.00	\$ (39,505.00)	\$ (359,740.00)	\$ (179,740.00)	Soft launch of new trails 23 December 2022. Final works including signage being completed in Jan/Feb before a ministerial launch currently planned for end of Feb 2023
00037090 - 2021-22 Operating Project - Lake Oval Electronic Scoreboard (Local Sports Infrastructure Fund)	\$ 2,500.00	\$ 20,078.00	\$ (17,578.00)	\$ (2,500.00)	\$ -	Scoreboard installed, some minor site works still to complete.
00037091 - 2021-22 Operating Project - Local Government Business Concierge & Hospitality Support Program	\$ 27,424.00	\$ -	\$ 27,424.00	\$ (27,424.00)	\$ (27,424.00)	Aquittal report submitted to funding body and accepted.
00037443 - Operating Projects - Family Day Care Marketing Campaign	\$ 37,980.00	\$ 5,076.00	\$ 32,904.00	\$ (38,873.00)	\$ (36,373.00)	Advertising/marketing campaign being rolled out in pulses. First pulse complete last financial year, about to commence another pulse.

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Remaining Expenditure (less YTD Actuals and Commitments)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
00037482 - 2021-22 Operating Project - Outdoor Activation Fund	\$ 171,370.00	\$ -	\$ 162,870.00	\$ (194,770.00)	\$ (194,770.00)	Confirming projects with funding authority.
00037511 - 2022 - 2023 Operating Projects - Colac Otway Shire Botanical Gardens Masterplan Review	\$ 30,000.00	\$ -	\$ 30,000.00	\$ 0	\$ 0	Pre meetings undertaken with stakeholders, scoping for RFQ presently being undertaken - to market in Jan 2023 - Completion date anticipated June 30
00037556 - 2021-22 Operating Project - Youth Film - VLGP	\$ 28,025.00	\$ 8,763.00	\$ 1,735.00	\$ (28,025.00)	\$ (28,025.00)	Consultant has commenced and is engaging with young people in preparation for the film.
00037614 - 2021 - 2022 Operating Project - Freeza	\$ 5,730.00	\$ 5,373.00	\$ 357.00	\$ (5,730.00)	\$ (13,798.00)	Funding from FReeZA, Engage and VYL used to fund Youth Engagement Officer four days per week to deliver a varied youth program in line with funding requirements.
00037615 - 2021 - 2022 Operating Project - Engage	\$ 15,726.00	\$ 15,177.00	\$ 549.00	\$ (15,726.00)	\$ (40,726.00)	Funding from FReeZA, Engage and VYL used to fund Youth Engagement Officer four days per week to deliver a varied youth program in line with funding requirements.
00037616 - 2020 - 2021 Operating Project - Vocal, Young and Local (VYL)	\$ 36,925.00	\$ 19,554.00	\$ 17,371.00	\$ (36,925.00)	\$ (39,652.00)	Funding from FReeZA, Engage and VYL used to fund Youth Engagement Officer four days per week to deliver a varied youth program in line with funding requirements.
00037617 - 2022 - 2023 Operating Project - Positive Masculinities VLGP (Vic Health)	\$ -	\$ 12,435.00	\$ (38,205.00)	\$ -	\$ (47,500.00)	Project successfully launched, EOIs finalised. EOI assessment completed.
00037624 - 2022 - 2023 Grants Program - Category 5 Small Business Environmental Sustainability Program	\$ -	\$ 10,931.00	\$ (10,931.00)	\$ 0	\$ 0	Funding Agreements Signed. Payments commenced.
00037625 - 2022 - 2023 Grants Program - Category 4 Building Facade Improvement Program	\$ -	\$ 15,925.00	\$ (15,925.00)	\$ 0	\$ 0	Funding Agreements Signed. Payments commenced.
00037626 - 2022 - 2023 Grants Program - Category 3 Small Grants	\$ -	\$ 23,421.00	\$ (23,421.00)	\$ 0	\$ 0	Funding Agreements Signed. Payments commenced.
00037627 - 2022 - 2023 Grants Program - Category 2 Community Events & Support	\$ -	\$ 36,150.00	\$ (36,150.00)	\$ 0	\$ 0	Funding Agreements Signed. Payments commenced.
00037628 - 2022 - 2023 Grants Program - Category 1 Community Grants	\$ -	\$ 130,479.00	\$ (130,479.00)	\$ 0	\$ 0	Funding Agreements Signed. Payments commenced.
00037662 - 2021-22 Operating Project - Forrest MTB Revitalisation DELWP	\$ 180,000.00	\$ -	\$ 180,000.00	\$ (180,000.00)	\$ (180,000.00)	Trail construction element on track for early December completion. Signage design project currently underway with permanent signage manufacturing and installation to occur thereafter in Jan/Feb.
00037629 - 2021-22 Operating Project - Bus Service from Apollo Bay to COPACC	\$ 7,825.00	\$ 2,699.00	\$ 3,652.00	\$ (7,825.00)	\$ (7,825.00)	
00037006 - 2021-22 Operating Projects - VMS Board Contribution	\$ 8,050.00	\$ -	\$ 8,050.00	\$ 0	\$ 0	Contribution to Otway Road Safe, invoice to be provided by Otway Roadsafe to close this out.
Community and Economy Total	\$ 1,696,864.00	\$ 1,082,076.00	\$ 470,804.00	\$ (1,309,615.00)	\$ (1,204,909.00)	
Corporate Services						
00036998 - 2021-22 Operating Projects - Stage 2 - Management of Legacy Hardcopy Documents - Building and Planning	\$ 32,263.00	\$ 2,075.00	\$ 30,188.00	\$ 0	\$ 0	
00037514 - 2022 - 2023 Operating Projects - IT helpdesk supporter	\$ 50,000.00	\$ 10,090.00	\$ 39,910.00	\$ 0	\$ 0	IT Helpdesk Casual Support Resource
00037515 - 2022 - 2023 Operating Projects - ICT - Officer Systems and Projects	\$ 50,000.00	\$ 38,682.00	\$ 11,318.00	\$ 0	\$ 0	
00037518 - 2022 - 2023 Operating Projects - ICT - Intranet Drupal Upgrade	\$ 15,000.00	\$ 332.00	\$ 14,668.00	\$ 0	\$ 0	Initial Meeting with Vendor - Awaiting Availability
00036991 - 2021-22 Operating Projects - ICT Officer Systems and Projects	\$ -	\$ 9,740.00	\$ (9,740.00)	\$ 0	\$ 0	
Corporate Services Total	\$ 147,263.00	\$ 60,919.00	\$ 86,344.00	\$ -	\$ -	
Infrastructure and Operations						
00035095 - 2015-16 Major Project - Birregurra Stormwater Drainage Strategy	\$ 2,750.00	\$ -	\$ -	\$ 0	\$ 0	Minor changes required to Strategy following adoption by Council of Amendment C116.
00035949 - 2019-20 Operating Projects - ICT - Works Management System	\$ 30,000.00	\$ -	\$ 30,000.00	\$ 0	\$ 0	Project is a carry over from 2021/22
00035968 - 2019-20 Operating Projects - Domestic Wastewater Management Plan Review	\$ -	\$ -	\$ (25.00)	\$ 0	\$ 0	Project is complete and adopted by Council at the August 2022 Council Meeting.
00036445 - 2020-21 Operating Project - Grant Preparation / Detailed Design	\$ 3,007.00	\$ 2,529.00	\$ (1,935.00)	\$ 0	\$ 0	Budget covers expenditure to date. Purchase Orders to be closed as no further expenditure to occur.
00036995 - 2021-22 Operating Project - Services and Operations Professional Development	\$ 6,860.00	\$ 2,661.00	\$ (3,073.00)	\$ 0	\$ 0	Program is ongoing and scheduled to be completed in June 2023.
00036997 - 2021-22 Operating Project - Operational Devices, Licences and System Integration - Legislative Road Management Plan	\$ 20,545.00	\$ 6,999.00	\$ 13,546.00	\$ 0	\$ 0	Project is a carry over from 2021/22
00037000 - 2021-22 Operating Projects - Township Tree Planting Program	\$ -	\$ 500.00	\$ (500.00)	\$ 0	\$ 0	This project is to be closed as this relates to 2021/22 project - The 2022/23 program is in the Capital report
00037284 - 2021-22 Operating Projects - Kennett River Wetlands Maintenance Project	\$ -	\$ 3,085.00	\$ (3,085.00)	\$ 0	\$ 0	This is operational
00037304 - 2020-21 Operating Project - Grant Preparation / Detailed Design - Bike Park BMX Jump Path - Feasibility Study	\$ 10,000.00	\$ -	\$ 10,000.00	\$ 0	\$ 0	Seeking quotes to complete works
00037305 - 2020-21 Operating Project - Grant Preparation / Detailed Design - Lake Colac Perimeter Pathway Feasibility Study	\$ 54,022.00	\$ 15,833.00	\$ 4,597.00	\$ 0	\$ 0	Contractor engaged and currently undertaking research phase. Engagement phase underway.

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Remaining Expenditure (less YTD Actuals and Commitments)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
00037306 - 2020-21 Operating Project - Grant Preparation / Detailed Design - Maternal & Child Health Centre Extension	\$ 12,727.00	\$ 7,665.00	\$ 5,062.00	\$ 0	\$ 0	Concept designs complete. Opinion of probable cost based on concept is around \$360K, which far exceeds available capital budget of \$144,000. Detailed design therefore not progressed until further advice received
00037307 - 2020-21 Operating Project - Grant Preparation / Detailed Design - Wild Dog Road Landslips	\$ 70,000.00	\$ -	\$ 70,000.00	\$ 0	\$ 0	Review design following completion of storm related damage along Wild Dog Road
00037308 - 2020-21 Operating Project - Grant Preparation / Detailed Design - Duck Creek Bridge Flood Study	\$ 27,690.00	\$ 816.00	\$ 26,874.00	\$ 0	\$ 0	Flood study not required at this stage as bridge renewal works are not identified as a priority in the bridge renewal programme.
00037309 - 2020-21 Operating Project - Grant Preparation / Detailed Design - Hart Street Pedestrian Crossing	\$ 19,696.00	\$ -	\$ 19,696.00	\$ 0	\$ 0	RFQ to be advertised in January for design.
00037510 - 2022 - 2023 Operating Projects - Asbestos Compliance Audit	\$ 16,000.00	\$ -	\$ 16,000.00	\$ 0	\$ 0	To be undertaken in Q3 2022/23
00037512 - 2022 - 2023 Operating Projects - Data collection counters (public toilets)	\$ 6,000.00	\$ -	\$ 6,000.00	\$ 0	\$ 0	There is no requirement for data collection counters(public toilets) anymore
00037516 - 2022 - 2023 Operating Projects - Planning Scheme Amendments	\$ 30,000.00	\$ -	\$ 30,000.00	\$ 0	\$ 0	Expenditure to be allocated against specific work orders for amendments.
00037517 - 2022 - 2023 Operating Projects - VicSmart Provisions - Planning Scheme Amendment	\$ 20,000.00	\$ -	\$ 20,000.00	\$ 0	\$ 0	DTP currently reviewing scope for greater VicSmart exemptions via Regional Planning Hub funding. Council will exhibit an amendment once DELWP review complete.
00037671 - Operating Projects - Foot and Mouth Disease	\$ -	\$ 10,994.00	\$ (10,994.00)	\$ 0	\$ 0	Preparing for emergency outbreak of Foot and Mouth.
00037789 - 2022 - 2023 Operating Project - Onsite Domestic Wastewater Management (ODWM)	\$ -	\$ (20,000.00)	\$ 20,000.00	\$ 0	\$ 0	
Infrastructure and Operations Total	\$ 329,297.00	\$ 31,082.00	\$ 252,163.00	\$ -	\$ -	
Waste Management Services						
00036984 - 2021-22 Operating Project - Closed Landfill Aftercare Management Plan, Landfill Gas and Groundwater Investigation	\$ 208,911.00	\$ -	\$ 208,911.00	\$ 0	\$ 0	
00036989 - 2021-22 Operating Project - Hardwaste Collection	\$ 240,000.00	\$ 766.00	\$ 239,234.00	\$ 0	\$ 0	Project not proceeding. Briefing have been held with Council to not progress, and recommend project not proceed. Budget remaining to be returned to the waste reserve.
00036990 - 2021-22 Operating Project - Kitchen Caddy and Liners	\$ 49,012.00	\$ 5,917.00	\$ 35,333.00	\$ 0	\$ 0	On track to be completed by June 2023
00037001 - 2021-22 Operating Projects - Waste Transfer Station Upgrades for Glass Separation	\$ 92,067.00	\$ 12,645.00	\$ 35,809.00	\$ 0	\$ 0	Completion scheduled for March 2023
00037089 - 2021-22 - Operating Projects - Transfer Station Transition	\$ 188,434.00	\$ 106,161.00	\$ 56,164.00	\$ (76,606.00)	\$ (76,606.00)	Completion scheduled for March 2023
Waste Management Services Total	\$ 778,424.00	\$ 125,489.00	\$ 575,451.00	\$ (76,606.00)	\$ (76,606.00)	
Total	\$ 4,037,929.00	\$ 1,479,952.00	\$ 2,054,765.00	\$ (2,075,795.00)	\$ (1,961,909.00)	

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Remaining Expenditure (less YTD Actuals and Commitments)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
City Deals Programme						
00035954 - 2019-20 Operating Project - City Deal Project - Apollo Bay Harbour Redevelopment	\$ 10,008,329.00	\$ 165,545.00	\$ 9,498,912.00	\$ (10,040,000.00)	\$ 72,751.00	Further progress toward planning approval and construction tender is dependent on advice from the City Deal Leadership Team (Mayor of City of Greater Geelong, State and Federal ministers). Expected in late 2022. Current expenditure limited to project administration.
00036507 - 2019-20 Operating Project - City Deal Project - Great Ocean Walk Stage 1 Wild Dog to Skenes Creek	\$ 4,116,485.00	\$ 53,765.00	\$ 4,058,912.00	\$ (4,160,000.00)	\$ -	Further progress toward planning approval and construction tender is dependent on advice from the City Deal Leadership Team (Mayor of City of Greater Geelong, State and Federal ministers). Expected in late 2022. Current expenditure limited to project administration..
00036508 - 2019-20 Operating Project - City Deal Project - Infrastructure Improvements Kennett River	\$ 1,215,292.00	\$ 44,942.00	\$ 1,090,710.00	\$ (1,300,000.00)	\$ -	Further progress toward planning approval and construction tender is dependent on advice from the City Deal Leadership Team (Mayor of City of Greater Geelong, State and Federal ministers). Expected in late 2022. Current expenditure limited to project administration.
00036526 - 2019-20 Operating Project - City Deal Project - Contractor Suspense (To be Journalled each month)	\$ -	\$ -	\$ (118,080.00)	\$ 0	\$ 0	Further progress toward planning approval and construction tender is dependent on advice from the City Deal Leadership Team (Mayor of City of Greater Geelong, State and Federal ministers). Expected in late 2022. Current expenditure limited to project administration.
City Deals Programme Totals	\$ 15,340,106.00	\$ 264,252.00	\$ 14,530,454.00	\$ (15,500,000.00)	\$ 72,751.00	

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Committal (Expenditure)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
RENEWAL						
Active Reserves Programme						
00037729 - 2022 - 2023 Capital Works - Active Reserve Renewal Program - Eastern Reserve Netball Court Upgrade	\$ -	\$ 63,329.00	\$ 114,575.00	\$ -	\$ 108,000.00	Project on track for completion
Active Reserves Programme Total	\$ -	\$ 63,329.00	\$ 114,575.00	\$ -	\$ 108,000.00	
Bridges Programme						
00031853 - Budget Work Order - Bridge Rehabilitation Programme	\$ 984,375.00	\$ -	\$ -	\$ 0	\$ 0	Budget allocation to Bridge Renewal Program
00036839 - 2020-21 Capital Works - Bridge Renewal Programme - King Track	\$ 412,593.00	\$ 255,086.00	\$ -	\$ 90,000.00	\$ 74,831.00	Complete - funding acquittal filed
00037280 - 2021-22 Bridge Rehabilitation Programme - Pearces Access Crossing, Apollo Bay	\$ 399,884.00	\$ 285,675.00	\$ -	\$ 0	\$ 0	Works complete - PC issued
00037633 - 2022 - 2023 Capital Works - Design & Construct - Bridge Replacement Program - Howells Access	\$ -	\$ 4,610.00	\$ 288,000.00	\$ 0	\$ 0	Contract awarded, with works scheduled for February 2023
00037790 - 2022 -2023 Capital Works - Bridge Replacement Program - Devondale Road Culvert Replacement	\$ -	\$ 2,042.00	\$ 3,850.00	\$ 0	\$ 0	Works on track and scheduled for completion if fourth quarter
Bridges Programme Total	\$ 1,796,852.00	\$ 547,413.00	\$ 291,850.00	\$ 90,000.00	\$ 74,831.00	
Building Programme						
00031855 - Budget Work Order - Building Renewal Programme	\$ 750,000.00	\$ -	\$ -	\$ 0	\$ 0	Budget allocation to Building Renewal Program
00035543 - 2018-19 Capital Works - Building Renewal Programme - Gellibrand Neighbourhood House	\$ 43,263.00	\$ 53,366.00	\$ 1,303.00	\$ 0	\$ 0	Works Complete
00035999 - 2018-19 Capital Works - Building Renewal Programme - Kennett River Toilets	\$ -	\$ 7,539.00	\$ -	\$ 0	\$ 0	
00036718 - 2020-21 Capital Works - Building Renewal Programme - Bluewater Roof Replacement	\$ 974,672.00	\$ 6,415.00	\$ -	\$ 0	\$ 0	Project on hold to review project delivery options
00037480 - 2021 - 2022 CAPWORKS Building Programme - Rae Street Complex Roof Compliance	\$ 1,500.00	\$ -	\$ -	\$ 0	\$ 0	
00037526 - 2022 - 2023 Capital Works - Colac Otway Building Roof Compliance - OHS Renewal	\$ 30,000.00	\$ -	\$ -	\$ 0	\$ 0	
00037723 - 2022 - 2023 Capital Works - Building Renewal Programme - Bluewater Dosing Pump Replacement	\$ -	\$ -	\$ 35,690.00	\$ 0	\$ 0	Works Complete
00037728 - 2022 -2023 Capital Works - Building Renewal Program - Bluewater Toddler Pool Tile Replacement	\$ -	\$ 559.00	\$ -	\$ 0	\$ 0	Project on hold
Building Programme Total	\$ 1,799,435.00	\$ 67,879.00	\$ 36,993.00	\$ -	\$ -	
Footpath Programme						
Footpath Programme Total	\$ 179,000.00	\$ 36,816.00	\$ 4,090.00	\$ -	\$ -	
Furniture Programme						
00037534 - 2022 - 2023 Capital Works - Fixtures, Fittings and Furniture Replacement	\$ 10,000.00	\$ -	\$ -	\$ 0	\$ 0	
Furniture Programme Total	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	
ICT Hardware Programme						
00037533 - 2022 - 2023 Capital Works - ICT Device Renewals	\$ 100,000.00	\$ -	\$ -	\$ 0	\$ 0	Policy review required, project on hold.
ICT Hardware Programme Total	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	
ICT Software Programme						
00037522 - 2022 - 2023 Capital Works - CRM Replacement Renewal	\$ 85,000.00	\$ 7,426.00	\$ -	\$ 0	\$ 0	Project placed On Hold
00037532 - 2022 - 2023 Capital Works - CRM Replacement	\$ 85,000.00	\$ 30,114.00	\$ 34,171.00	\$ 0	\$ 0	Project placed On Hold
ICT Software Programme Total	\$ 170,000.00	\$ 37,540.00	\$ 34,171.00	\$ -	\$ -	
Kerb and Channel Programme						
Kerb and Channel Programme Total	\$ 80,000.00	\$ 293.00	\$ 53,380.00	\$ -	\$ -	
Land						
Land Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Light Fleet Programme						
Light Fleet Programme Total	\$ 540,000.00	\$ 97,939.00	\$ 227.00	\$ -	\$ -	

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Committal (Expenditure)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
LRCI Programme						
LRCI Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Major Plant Programme						
Major Plant Programme Total	\$ 1,516,160.00	\$ 322,908.00	\$ 57,234.00	\$ -	\$ -	
Open Space Assets						
Open Space Assets Total	\$ 81,792.00	\$ -	\$ -	\$ -	\$ -	
Open Space Programme						
00035611 - Open Space Renewal Programme - Income Work Order	\$0	\$0	\$0	\$0	\$0	
00036011 - 2019-20 - Capital Works - Open Space - Elliminyt Recreation Reserve Velodrome Resurfacing	\$ -	\$ 2,400.00	\$ -	\$0	\$0	Works complete
00037520 - 2022 - 2023 Capital Works - Asset Condition Assessment	\$ 250,000.00	\$ -	\$ -	\$0	\$0	Underway with drainage condition assessment.
00037535 - 2022 - 2023 Capital Works - Tree Planting	\$ 60,000.00	\$ 14,623.00	\$ -	\$0	\$0	In progress and plantings to be undertaken in Autumn 2023 (Q3)
00037559 - 2022-2023 Capital Works - Open Space Renewal Program - Elliminyt Recreation Reserve Oval Lighting Replacement	\$ 425,000.00	\$ 6,215.00	\$ 375,070.00	\$ 225,000.00	\$ 225,000.00	Contract awarded for lighting, with works expected to start January 2023.
Open Space Programme Total	\$ 735,000.00	\$ 23,238.00	\$ 375,070.00	\$ 225,000.00	\$ 225,000.00	
Playground Programme						
00035946 - 2019-20 Capital Works - Playground Programme - Memorial Square Playspace	\$ 20,175.00	\$ 204.00	\$ 164.00	\$0	\$0	Project complete
Playground Programme Total	\$ 20,175.00	\$ 204.00	\$ 164.00	\$ -	\$ -	
Reseal Programme						
Reseal Programme Total	\$ -	\$ -	\$ 854,501.00	\$ -	\$ -	
Resheet Programme						
Resheet Programme Total	\$ 1,000,000.00	\$ 254,391.00	\$ 95,716.00	\$ -	\$ -	
Road Improvement Programme						
Road Improvement Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Road Crack Sealing Programme						
Road Crack Sealing Programme Total	\$ 80,000.00	\$ 51,261.00	\$ -	\$ -	\$ -	
Road Major Patch Programme						
Road Major Patch Total	\$ 350,000.00	\$ 12,831.00	\$ 277,849.00	\$ -	\$ -	
Road Reconstruction Programme						
00031850 - Budget Work Order - Sealed Road Reconstruction Renewal Programme	\$ 2,450,000.00	\$ -	\$ -	\$ 1,703,200.00	\$ -	
00036597 - 2020-21 Capital Works - Sealed Road Pavement Programme - Forest Street Reconstruction	\$ 433,413.00	\$ 326,000.00	\$ -	\$0	\$0	Works complete.
00036940 - 2020-21 Capital Works - Road Reconstruction Programme - McLachlan Street	\$ 325,313.00	\$ 314,017.00	\$ 946.00	\$0	\$0	Works complete.
00036941 - 2020-21 Capital Works - Road Reconstruction Programme - Stewart Street	\$ 40,503.00	\$ 48,613.00	\$ -	\$0	\$0	Works complete.
00037093 - 2021-22 Capital Works - Strachan Street, Birregurra	\$ 808,369.00	\$ 3,617.00	\$ 692,789.00	\$0	\$0	Project scope to be reviewed.
Road Reconstruction Programme Total	\$ 4,057,598.00	\$ 692,247.00	\$ 693,735.00	\$ 1,703,200.00	\$ -	
Road Safety Programme						
Road Safety Programme Total	\$ 72,000.00	\$ 5,612.00	\$ 650.00	\$ -	\$ -	
Road Slip Programme						
00031864 - Budget Work Order - Road Slip Rehabilitation Programme	\$ -	\$ 58.00	\$ -	\$0	\$0	
00037461 - 2021 - 2022 Emergency Response - Landslip (Storm Events)	\$ -	\$ 136,182.00	\$ 26,870.00	\$0	\$0	Works underway
00037524 - 2022 - 2023 Capital Works - Landslip Treatment - Emergency Response Upgrade Works	\$ 190,000.00	\$ -	\$ -	\$0	\$0	To be used to fund any betterment works.
Road Slip Programme Total	\$ 190,000.00	\$ 136,240.00	\$ 26,870.00	\$ -	\$ -	
Stormwater Programme						

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Committal (Expenditure)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
00035969 - Budget Work Order - Stormwater Programme	\$ 90,000.00	\$ 45,853.00	\$ 2,379.00	\$ 0	\$ 0	
00036742 - 2020-21 Capital Works - Stormwater Programme - Deans Creek Drainage	\$ 5,534.00	\$ 3,340.00	\$ 1,267.00	\$ 0	\$ 0	Design work complete, finalising project close out.
00037492 - 2021 - 2022 Capital Works Stormwater Programme - (Emergency Drainage Repair) Armstrong Street, Colac	\$ -	\$ 552.00	\$ -	\$ 0	\$ 0	Works Complete
00037783 - 2022 - 2023 Capital Works - October 2022 Storm / Flood Event	\$ -	\$ 7,300.00	\$ 10,818.00	\$ -	\$ 500,000.00	
Stormwater Programme Total	\$ 95,534.00	\$ 57,045.00	\$ 14,464.00	\$ -	\$ 500,000.00	
Renewal Total	\$ 12,873,546.00	\$ 2,407,186.00	\$ 2,931,539.00	\$ 2,018,200.00	\$ 907,831.00	

UPGRADE / NEW

Active Reserves Programme						
Active Reserves Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Bridges Programme						
Bridges Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Building Programme						
00035072 - 2018-19 - Capital Works - Forrest Caravan Park Waste Water Upgrade	\$ 426,222.00	\$ 14,056.00	\$ 3,945.00	\$ 0	\$ 0	Design review underway by DCW to obtain outcome within budget.
00037417 - 2021-22 Capital Works - Building Upgrade Programme - COPACC Cinema 2 Seat Replacement	\$ 42,656.00	\$ 35,421.00	\$ -	\$ 0	\$ 0	Works complete, PC Issued.
00037418 - 2021-22 Capital Works - Building Upgrade Programme - Colac East Kinder Toilet Upgrade	\$ 123,308.00	\$ 101,475.00	\$ 909.00	\$ 125,572.00	\$ 98,112.00	Works complete, final invoices to be paid to close the project.
00037419 - 2021-22 Capital Works - Building Upgrade Programme - Wydinia Kinder Bathroom Upgrade	\$ 86,574.00	\$ 88,392.00	\$ 1,405.00	\$ 88,936.00	\$ 68,757.00	Works complete, final invoices to be paid to close the project.
00037496 - 2021-2022 - Capital Works - Building Upgrade Program - Toilet Upgrades Program	\$ 16,093.00	\$ -	\$ 9,607.00	\$ 14,457.00	\$ -	
00037497 - 2021 - 2022 Building Upgrade Programme - Community Shade Grants Program - Wydinia Kindergarten	0	0	0	\$ -	\$ 14,457.00	Quote awarded, awaiting contractor availability.
00037527 - 2022 - 2023 Capital Works - Irrewillipe Recreation Netball Courts Change Rooms & Amenities Upgrade - Detailed Design	\$ 60,000.00	\$ 871.00	\$ -	\$ -	\$ 27,000.00	Brief for Architectural Consultancy underway
00037528 - 2022 - 2023 Capital Works - Maternal Child Health Centre - Building Upgrade Works	\$ 144,000.00	\$ -	\$ -	\$ 0	\$ 0	Project on hold
Building Programme Total	\$ 898,853.00	\$ 240,215.00	\$ 15,866.00	\$ 228,965.00	\$ 208,326.00	
Footpath Programme						
00037529 - 2022 - 2023 Capital Works - Footpath Upgrade - Strachan Street From Skenes Street to Bowden Street - Detail design	\$ 6,000.00	\$ 749.00	\$ -	\$ 0	\$ 0	Concept plan completed to a level to enable funding to be sought.
00037530 - 2022 - 2023 Capital Works - Footpath Upgrade - Main Street Between Strachen Street and Beal Street Birregurra - Detailed Design	\$ 6,000.00	\$ 731.00	\$ -	\$ 0	\$ 0	Concept plan completed to a level to enable funding to be sought.
Footpath Programme Total	\$ 12,000.00	\$ 1,480.00	\$ -	\$ -	\$ -	
Furniture Programme						
00036974 - 2021-22 Capital Works - Furniture Programme - Solar Compaction Bins	\$ 4,423.00	\$ -	\$ -	\$ 0	\$ 0	
Furniture Programme Total	\$ 4,423.00	\$ -	\$ -	\$ -	\$ -	
ICT Hardware Programme						
00036968 - 2021-22 Capital Works - ICT Hardware - MS Teams AV Upgrades	\$ 51,502.00	\$ 43,550.00	\$ -	\$ 0	\$ 0	Complete
00037521 - 2022 - 2023 Capital Works - ICT - Critical Infrastructure Improvement	\$ 150,000.00	\$ 119,818.00	\$ 29,704.00	\$ 0	\$ 0	All of the delivered equipment has been installed and configured, awaiting remaining equipment (ETA May 2023) to complete.
ICT Hardware Programme Total	\$ 201,502.00	\$ 163,368.00	\$ 29,704.00	\$ -	\$ -	
ICT Software Programme						
00037523 - 2022 - 2023 Capital Works - IM - Content Manager Upgrade - V9.4 to V10	\$ 35,000.00	\$ 796.00	\$ 27,071.00	\$ 0	\$ 0	Project start set for January 2023
ICT Software Programme Total	\$ 35,000.00	\$ 796.00	\$ 27,071.00	\$ -	\$ -	
Kerb and Channel Programme						
Kerb and Channel Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Land						
00037071 - 2020-21 Capital Works - Sale of Land - 36-52 Bruce Street, Colac	\$ 108,058.00	\$ -	\$ 7,771.00	\$ -	\$ 2,600,000.00	Property settled.

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Committal (Expenditure)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
00037668 - 2022 - 2023 Capital Works - Purchase of Property - 413-437 Murray Street Colac	\$ -	\$ 19,000.00	\$ -	\$0	\$0	Property settlement completed.
Land Total	\$ 108,058.00	\$ 19,000.00	\$ 7,771.00	\$ -	\$ 2,600,000.00	
Light Fleet Programme						
Light Fleet Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
LRCI Programme						
00036728 - 2020-21 Capital Works - LRCI Fund - Road Improvement - Swan Marsh-Stoneyford Road, Swan Marsh	\$ -	\$ -	\$ 2,670.00	\$0	\$0	Works Complete
00036729 - 2020-21 Capital Works - LRCI Fund - Bridges - Barongarook Creek Pedestrian Bridge	\$ -	\$ 64,779.00	\$ 13,508.00	\$ -	\$ 457,015.00	Works Complete
00036740 - 2020-21 Capital Works- LRCI Round 2 - Great Ocean Road Path. Stage 1 & 2	\$ -	\$ 25,635.00	\$ 143,456.00	\$ -	\$ 333,706.00	Works underway
00037051 - 2020-21 Capital Works - LRCI Round 2 - Bass Crescent, GOR, Skenes Creek Drainage	\$ -	\$ 1,021.00	\$ 22,309.00	\$ -	\$ 245,836.00	Works Complete
00037054 - 2020-21 Capital Works - LRCI Round 2 - Whytcross Lane, Birregurra - Rail Interface Upgrade	\$ -	\$ 125,454.00	\$ -	\$ -	\$ 153,791.00	Works Complete
00037055 - 2020-21 Capital Works - LRCI Round 2 - Barongarook Creek Paths	\$ -	\$ -	\$ 2,290.00	\$ -	\$ 112,385.00	Works Complete
00037056 - 2020-21 Capital Works - LRCI Round 2 - Old Beechy Rail Trail Upgrade	\$ -	\$ -	\$ 19,545.00	\$0	\$0	Works Complete
00037058 - 2020-21 Capital Works - LRCI Round 2 - Clark Street, Colac Paths	\$ -	\$ 188,781.00	\$ -	\$ -	\$ 37,750.00	Works Complete
00037502 - 2021 - 2022 Capital Works - LRCI Fund Round 3 - Playground Program - Beac Park Playground	\$ 110,000.00	\$ 6,091.00	\$ 120,000.00	\$ 110,000.00	\$ 110,000.00	Contractor appointed for Design & Construct Playspace.
00037506 - 2021 - 2022 Capital Works - LRCI Funding Round 3 - Western Oval Drainage Improvements	\$ 128,655.00	\$ 2,363.00	\$ 107,699.00	\$ 134,298.00	\$ -	Remaining drainage works programmed
00037538 - 2021 - 2022 Capital Works - LRCI Funding Round 3 - Road Reconstruction Colanda Street to Forest Road	\$ 146,200.00	\$ 8,978.00	\$ -	\$ 146,200.00	\$ 146,200.00	Geotech pavement design underway
00037539 - 2021 - 2022 Capital Works - LRCI Funding Round 3 - Stormwater Program Elliminyt Wetlands Development	\$ 851,000.00	\$ 3,359.00	\$ -	\$ 851,000.00	\$ 851,000.00	
00037540 - 2021 - 2022 Capital Works - LRCI Funding Round 3 - Open Space Cororooke Masterplan Implementation - New Picnic Area	\$ 60,000.00	\$ -	\$ -	\$ 60,000.00	\$ 60,000.00	
00037577 - 2022 - 2023 Capital Works - LRCI - Memorial Square Toilet Redevelopment	\$ -	\$ 14,954.00	\$ 58,294.00	\$0	\$0	Detailed Design underway
00037578 - 2022 - 2023 Capital Works - LRCI - COPACC Civic Hall Floor Renewal	\$ -	\$ 3,080.00	\$ 5,867.00	\$0	\$0	Consultant Appointment to prepare Tender Documentation Package underway
00037663 - 2021 - 2022 Capital Works - LRCI Funding Round 3 - Memorial Square Public Toilets Redevelopment	\$ 560,000.00	\$ -	\$ -	\$ 560,000.00	\$ 560,000.00	
00037664 - 2021 - 2022 Capital Works - LRCI Funding Round 3 - COPACC Civic Hall Floor Renewal	\$ 46,000.00	\$ -	\$ -	\$ 46,000.00	\$ 46,000.00	
00037665 - 2021 - 2022 Budget Work Order - LRCI Funding Round 3 - Balance of Funds	\$ 1,753,902.00	\$ -	\$ -	\$ 1,743,902.00	\$ 40,702.00	
00037753 - 2021 - 2022 Budget Work Order - LRCI Funding Round 2 - Balance of Funds	\$ 726,649.00	\$ -	\$ -	\$ 2,256,897.00	\$ -	
LRCI Programme Total	\$ 4,382,406.00	\$ 444,495.00	\$ 495,638.00	\$ 5,908,297.00	\$ 3,154,385.00	
Major Plant Programme						
Major Plant Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Open Space Assets						
Open Space Assets Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Open Space Programme						
00036452 - 2020-21 Capital Works - Cororooke Open Space Master Plan Implementation - Stage 1 (Site Establishment and Path Network) and Stage 3 (Playspace)	\$ 489,071.00	\$ 32,587.00	\$ 416,729.00	\$ 198,849.00	\$ 173,849.00	Civil Works underway
00036979 - 2021-22 Capital Works - Open Space Programme - Local Sports Infrastructure Stimulus Funding	\$ 1,343,077.00	\$ 1,105,087.00	\$ -	\$ 1,128,277.00	\$ 978,535.00	Works complete at Warrowie, Irrewillipe and Gellibrand and Alvie, just awaiting powercor switch over.
00037019 - 2021-22 Capital Works - Open Space Programme - Community Sport Lighting Upgrades	\$ 98,197.00	\$ 15,048.00	\$ -	\$ 80,000.00	\$ -	Works complete, final claim to be processed to close project.
00037560 - 2022-2023 Budget Work Order - Open Space Prrogram - Elliminyt Wetlands Development	\$ 3,000,000.00	\$ -	\$ -	\$ 3,000,000.00	\$ -	
Open Space Programme Total	\$ 4,930,345.00	\$ 1,152,722.00	\$ 416,729.00	\$ 4,407,126.00	\$ 1,152,384.00	
Playground Programme						
Playground Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Reseal Programme						
Reseal Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	

Project Title	2022-23 Budget Allocation (Expenditure)	Spend to date 2022-23	Committal (Expenditure)	2022-23 Budget Allocation (Income)	Income Received to date 2022-23	Comment
Resheet Programme						
Resheet Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Road Improvement Programme						
00036457 - 2020-21 Capital Works - Rail Level Crossing Interface Improvement (Back Larpent Road)	\$ 161,785.00	\$ 151,867.00	\$ 4,086.00	\$ 0	\$ 0	Works complete, PC issued and final invoice paid.
00037087 - 2019-20 Capital Works - Strategic Road Improvement - Swan Marsh Stoneyford Road, Pirron Yallock	\$ -	\$ 16.00	\$ 55.00	\$ 0	\$ 0	Works Complete
00037525 - 2022 - 2023 Capital Works - Traffic Calming Treatment - Alexander Street - New	\$ 13,000.00	\$ -	\$ -	\$ 0	\$ 0	Works Complete
Road Improvement Programme Total	\$ 174,785.00	\$ 151,883.00	\$ 4,141.00	\$ -	\$ -	
Road Crack Sealing Programme						
Road Crack Sealing Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Road Major Patch Programme						
Road Major Patch Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Road Reconstruction Programme						
00036454 - 2020-21 Capital Works - Colac Aerodrome - taxiway - earthworks - Grant Match	\$ 131,561.00	\$ -	\$ 15,099.00	\$ 101,250.00	\$ -	Awaiting the site to dry out to complete drainage and sealing of new taxiway
00037088 - 2020-21 Capital Works - Road Reconstruction Programme - Conns Lane Widening - Birregurra Creek	\$ -	\$ 6,201.00	\$ -	\$ 0	\$ 0	
00037423 - 2021 - 2022 Capital Works - Sealed Road Reconstruction Upgrades - (Design) The Boulevarde Wye River	\$ 30,627.00	\$ 13,593.00	\$ 22,400.00	\$ 0	\$ 0	Design nearing completion
Road Reconstruction Programme Total	\$ 162,188.00	\$ 19,794.00	\$ 37,499.00	\$ 101,250.00	\$ -	
Road Safety Programme						
00036976 - 2021 - 2022 Budget Work Order - Road Safety Programme New	\$ -	\$ 11,445.00	\$ 6,200.00	\$ 0	\$ 0	Expenditure relates to the Old Coach Road boom gate trial.
00037579 - 2022 - 2023 Capital Works - Road Safety Program - Murray Street Bus Shelter DOT Funded	\$ -	\$ 20,871.00	\$ 145.00	\$ 0	\$ 0	Murray street Bus shelter is 99% complete just waiting on the instalment of tactiles
00037623 - 2022 2023 Capital Works - Road Safety Prorgam - Alexander Street Speed Cushion	\$ -	\$ 11,200.00	\$ -	\$ 0	\$ 0	
00037631 - 2021-22 Capital Works - Pascoe Street Pedestrain Crossing - Analysis and Design	\$ 12,500.00	\$ -	\$ -	\$ 12,500.00	\$ 12,500.00	Procurement for design consultant underway - RFQ to be released in late January
Road Safety Programme Total	\$ 12,500.00	\$ 43,516.00	\$ 6,345.00	\$ 12,500.00	\$ 12,500.00	
Road Slip Programme						
Road Slip Programme Total	\$ -	\$ -	\$ -	\$ -	\$ -	
Stormwater Programme						
00037531 - 2022 - 2023 Capital Works - Bruce Street Stormwater Improvements - Detailed design	\$ 50,000.00	\$ 1,844.00	\$ -	\$ 0	\$ 0	Project on hold as further investigation required to determine appropriate treatment
00037844 - 2022 - 2023 Capital Works - Stormwater Program - 39 Morley Ave, Wye River	\$ -	\$ -	\$ 12,530.00	\$ 0	\$ 0	Contractor engaged to complete works.
Stormwater Programme Total	\$ 50,000.00	\$ 1,844.00	\$ 12,530.00	\$ -	\$ -	
Upgrade / New Total	\$ 10,972,060.00	\$ 2,239,113.00	\$ 1,053,294.00	\$ 10,658,138.00	\$ 7,127,595.00	
Capital Works Total	\$ 23,845,606.00	\$ 4,646,299.00	\$ 3,984,833.00	\$ 12,676,338.00	\$ 8,035,426.00	

Quarterly Budget Report for the quarter ending 31 December 2022

Executive Summary

The actual financial performance for the quarter ending December 2022 is a favourable position compared to the adopted budget 2022-23 at the same time.

After taking the 2021-22 actual financial results into consideration (including the carry forward balances relating to incomplete works for projects funded in 2021-22), the following summary is provided in relation to the 2022-23 forecast financial results.

Council's total comprehensive result (**Actual**) for the six months ended 31 December 2022 is a surplus of \$23.91m.

The higher year-to-date operating surplus of \$1.5m is compared to a budgeted operating surplus for the same period, this is a reflection of timing variances:

- Operating grants revenue **\$4.69m** received ahead of budgeted,
- Capital grants **\$4.41m** not yet received,
- Additional statutory fees **\$0.2m** including Town Planning and Engineering fees received in the first half of the year,
- Lesser amount of user fees **\$0.76m** received for the first six months than expected, including leisure centre and aged care services fees,
- **\$0.43m** increase in employee costs relating to additional casual staffing; and
- The favourable variance in materials and services of **\$1.63m** to forecast is due to the delay in of operating project payments. These will be paid in the coming months.

Forecasts compared to the adopted budget:

- The adopted budget reported an operating surplus of \$0.47m.
- The full year forecast operating surplus to December 2022 has increased to \$6.02m. This increase is predominantly due to carried over capital and operating grant funding and expenditure. There has also been an increase relating to depreciation of \$1.5m and net gain/(loss) on disposal of property, infrastructure, plant and equipment \$1.28m
- Closing cash balance is currently forecast to decrease by \$20.31m to \$14.23m.

Further detail of these results are provided in this report.

OPERATING RESULT

Colac Otway Shire Council

Comprehensive Income Statement

For the period ended 31 December 2022

	Year-To-Date				Full Year			
	Actual \$'000	Budget \$'000	Variance \$'000	Variance %	Budget \$'000	Forecast \$'000	Variance \$'000	Variance %
Revenue								
Rates and charges	33,447	33,626	(179)	(1%)	33,726	33,726	-	0%
Statutory fees and fines	683	481	202	42%	866	866	-	0%
User fees	3,020	3,775	(755)	(20%)	7,526	7,526	-	0%
Other income	762	185	577	311%	365	365	-	0%
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	1,270	1,288	(18)	(1%)	25	1,300	1,275	5100%
Share of net profits/(loss) of associates and joint ventures	-	-	-	0%	(68)	(68)	-	0%
Total own-sourced revenue	39,182	39,355	(173)	(0%)	42,440	43,715	1,275	3%
Grants - operating	9,634	4,947	4,687	95%	9,030	26,071	17,041	189%
Grants - capital	5,361	9,770	(4,409)	(45%)	4,928	12,621	7,693	156%
Contributions - monetary	134	88	47	54%	25	190	165	660%
Total grants and contributions	15,128	14,804	325	2%	13,984	38,883	24,899	178%
Total revenue	54,311	54,159	152	0%	56,423	82,597	26,174	46%
Expenses								
Employee costs	12,437	12,010	(427)	(4%)	23,911	24,035	(124)	(1%)
Materials and services	10,726	12,352	1,626	13%	19,354	37,677	(18,323)	(95%)
Depreciation and amortisation	6,405	6,288	(117)	(2%)	11,076	12,576	(1,500)	(14%)
Amortisation - right of use assets	51	12	(39)	0%	24	24	-	0%
Bad and doubtful debts	-	9	9	100%	20	20	-	0%
Borrowing costs	14	16	2	14%	32	32	-	0%
Finance costs - leases	24	12	(11)	0%	25	25	-	0%
Other expenses	748	1,052	305	29%	1,509	1,722	(213)	(14%)
Total expenses	30,404	31,753	1,349	4%	55,951	76,110	(20,159)	(36%)
Surplus for the year	23,907	22,406	1,501	7%	472	6,487	6,015	1275%
Other comprehensive income								
Items that will not be reclassified to surplus or deficit in future periods								
Net asset revaluation increment/(decrement)	-	-	-	-	-	-	-	-
Share of other comprehensive income of associates and joint ventures	-	-	-	-	-	-	-	-
Total comprehensive result	23,907	22,406	1,501	7%	472	6,487	6,015	1275%

Council's total comprehensive result (**Actual**) for the quarter ended 31 December 2022 is surplus of \$23.91m.

Council's adopted operating budget for the full year is a net surplus of \$0.47m.

The full year **forecast** reflects carry forward allocations for grant funding, including unspent funds received in a prior year for approved projects not completed at 30 June 2022. These funds were set aside in Council's working capital at 30 June 2022 and are forecast to be spent in 2022-23.

Further information is provided below:

Income

Rates and charges

Rates and charges forecast no change to the adopted budget.

Statutory fees and fines

Additional statutory fees (\$202k) including Town Planning fees and Engineering fees have been received in the first half of the year.

User fees

Lesser amount of user fees (\$755k) received in the first six months than expected, including leisure centre fees and aged services.

Grants - operating

Operating grants received ahead of budget timing but not exceeding the full year expected amount, including Port of Apollo Bay and Federal Assistance Grants (FAGs).

Grants – capital

Capital grants budgeted income not yet received (\$4.41m), includes Local Roads Community Infrastructure (LRCI) and Roads to Recovery (R2R).

Expenses

Employee costs

Additional casual staff across the whole council has resulted in Employee costs (\$427k) being ahead of year to date budget.

Material and Services

Materials and services for 2022-23 is forecast to increase by \$18.32m. The forecast movement includes:

- \$15.34m City Deals (carry over from 2021-22), and
- \$2.98m carry forwards to complete delivery of operating projects.

The favourable variance of \$1.63m to forecast is due to the delay in of operating project payments. These will be paid in the coming months.

Other expenses

Other expenses are not yet paid to budget (\$305k), including grants, donations and contributions provided to the community.

BALANCE SHEET

Colac Otway Shire Council

Balance Sheet

As at 31 December 2022

	Dec 2022	Full Year		
	Actual \$'000	Budget \$'000	Forecast \$'000	Variance \$'000
Assets				
Current assets				
Cash and cash equivalents	20,313	14,234	14,234	-
Trade and other receivables	27,883	2,748	2,748	-
Inventories	126	175	175	-
Non-current assets held for sale	-	-	-	-
Other assets	24	366	366	-
Total current assets	48,345	17,522	17,522	-
Non-current assets				
Intangible assets	-	-	-	-
Right of use assets	3,031	17	17	-
Property, infrastructure, plant and equipment	436,463	381,888	442,000	60,112
Investments in associates, joint arrangements and subsidiaries	147	399	399	-
Total non-current assets	439,641	382,305	442,416	60,112
Total assets	487,986	399,827	459,939	60,112
Liabilities				
Current liabilities				
Trade and other payables	7,211	5,685	5,685	-
Trust funds and deposits	665	1,147	1,147	-
Interest-bearing liabilities	561	125	125	-
Lease liabilities	24	18	18	-
Provisions	4,176	4,871	4,871	-
Total current liabilities	12,636	11,846	11,846	-
Non-current liabilities				
Interest-bearing liabilities	-	255	255	-
Lease liabilities	18	-	-	-
Provisions	4,866	5,792	5,792	-
Total non-current liabilities	4,885	6,047	6,047	-
Total liabilities	17,520	17,894	17,894	-
Net assets	470,466	381,933	442,045	60,112
Equity				
Accumulated Surplus	154,041	143,759	203,871	(60,112)
Reserves	316,425	238,174	238,174	-
Total Equity	470,466	381,933	442,045	60,112

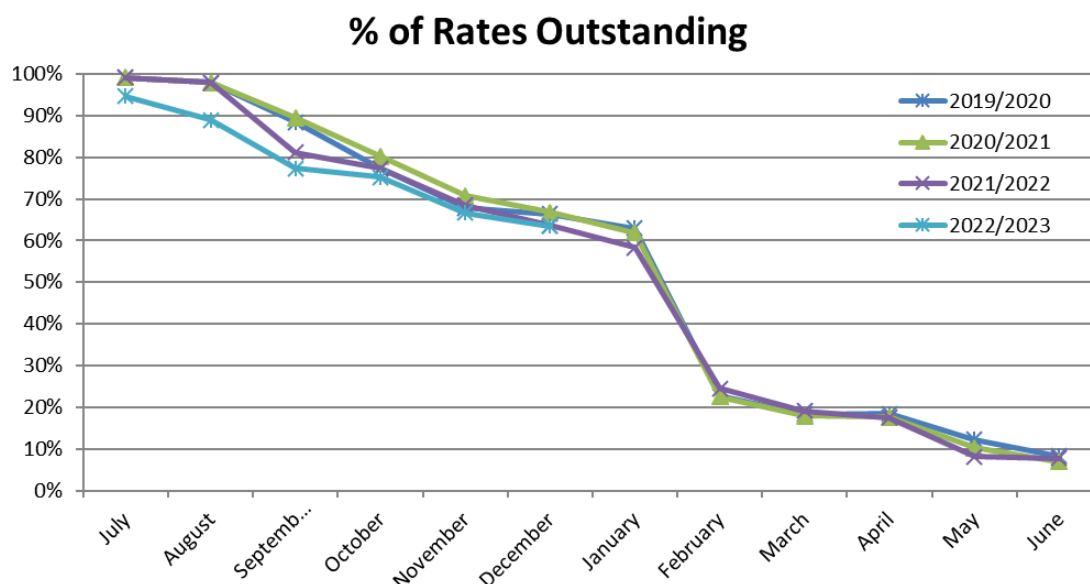
Rate Debtors

At 31 December 2022, \$33.45 million was raised in rates and charges including batches of supplementary valuations generated by changes to Council's property base. At 31 December 2022 36% of rates and charges raised have been collected, which was similar to the collection rate for the same period in the 2021-22 financial year of 36%. The reason 100% of rates were not outstanding when rates were raised for 2022/23, a number of rate payers had a credit balance from the previous financial year which was rolled over into current financial year.

The due date for ratepayers opting to pay in full is 15 February 2023. The due dates for ratepayers opting to pay via instalments are 30 September 2022, 30 November 2022, 28 February 2023 and 31 May 2023.

The following graph 1 shows that current collection rate is higher at the end of December than the reported collection trends for the previous three years:

Graph 1: Outstanding rates



Borrowings & Leases

One remaining loan (Loan 12) is due for settlement in 2022-23. It is proposed that an additional repayment of \$130k of the loan liability due for settlement in 2022-23 is made and the remaining balance of \$380k is refinanced in June 2023. 2022-23 repayments represent scheduled loan repayments of \$86k and the \$130k one-off repayment.

The borrowings held by Council at 31 December 2022 is given below:

Borrowings	Current \$'000	Non- Current \$'000	Total Borrowings \$'000	Meeting Schedule
9208 - Loan 12 - Colac Livestock Selling Centre roof - (\$1.178m - CBA)	553	-	553	Y
Total Borrowings	553	-	553	

As at 31 December 2022, principal repayments of \$12k have been made in 2022-23.

The leases held by Council at 31 December 2022 is given below:

Lease Liability	Current \$'000	Non- Current \$'000	Total Borrowings \$'000	Meeting Schedule
Gym Equipment Lease	12	18	30	Y
Total Leases	12	18	30	

It is anticipated \$24k will be made during the year for the gym equipment.

CAPITAL WORKS

Colac Otway Shire Council

Statement of Capital Expenditure as at 31 December 2022

	December YTD		Full Year	
	Actual YTD \$	Budget YTD \$	Adopted Budget \$'000	Programme Allocation \$'000
Property				
Land	19	108	-	108
Building	308	2,206	984	2,698
Total Property	327	2,314	984	2,806
Plant and Equipment				
Plant, machinery and equipment	421	1,288	1,537	2,056
Fixtures, fittings and furniture	-	-	-	-
Computers and telecommunications	202	237	455	507
Total Plant and Equipment	623	1,524	1,992	2,563
Infrastructure				
Roads	1,378	4,062	4,235	6,179
Bridges	547	1,305	984	1,797
Footpaths and cycleways	39	96	191	191
Drainage	59	76	140	146
Other infrastructure	1,684	8,260	3,808	10,164
Total Infrastructure	3,707	13,797	9,358	18,477
Total	4,657	17,636	12,334	23,846

The Capital Works program has an unfavourable variance of \$12.98m against the year to date budget for the first six months to 31 December 2022. This is impacted by the delays in obtaining resources and materials.

The current programme allocation to the Capital Works program is significantly higher than the adopted Budget due to unexpended projects budgets carried forward from 2021-22.

STATEMENT OF CASH FLOWS

Colac Otway Shire Council Statement of Cash Flows For the period ended 31 December 2022

	Dec 2022	Full Year		
	Actual \$'000	Budget \$'000	Forecast \$'000	Variance \$'000
Cash flows from operating activities				
Rates and charges	12,897	34,860	34,113	(747)
Statutory fees and fines	683	866	866	(1)
User fees	3,020	7,526	7,526	(0)
Grants - operating	9,634	9,114	26,093	16,979
Grants - capital	5,361	4,928	12,621	7,693
Contributions - monetary	134	25	190	165
Trust funds and deposits received/(paid)	-	469	16	(453)
Other receipts	762	365	45	(320)
Payments for Employees	(12,437)	(23,911)	(22,482)	1,429
Payments for materials and services (Incl GST)	(10,726)	(22,078)	(32,564)	(10,486)
Other payments	(748)	(1,509)	(1,722)	(213)
Net cash provided by/(used in) operating activities	8,581	10,655	24,702	14,047
Cash flows from investing activities				
Payments for property, infrastructure, plant and equipment	(4,657)	(12,334)	(23,846)	(11,512)
Proceeds from sale of property, infrastructure, plant and equipment	2,620	210	25	(185)
Net cash provided by/(used in) investing activities	(2,037)	(12,124)	(23,821)	(11,697)
Cash flows from financing activities				
Finance costs	(14)	(32)	(32)	(0)
Proceeds from borrowings	0	380		
Repayment of borrowings	-	(596)	(216)	380
Interest paid - lease liability	(24)	(25)	(25)	0
Repayment of lease liabilities	-	(24)	-	24
Net cash provided by/(used in) financing activities	(38)	(297)	(273)	404
Net increase (decrease) in cash and cash equivalents	6,506	(1,765)	608	2,373
Cash and cash equivalents at the beginning of the period	13,807	15,999	13,807	(2,192)
Cash and cash equivalents at the end of the period	20,313	14,234	14,415	181

Cash balance

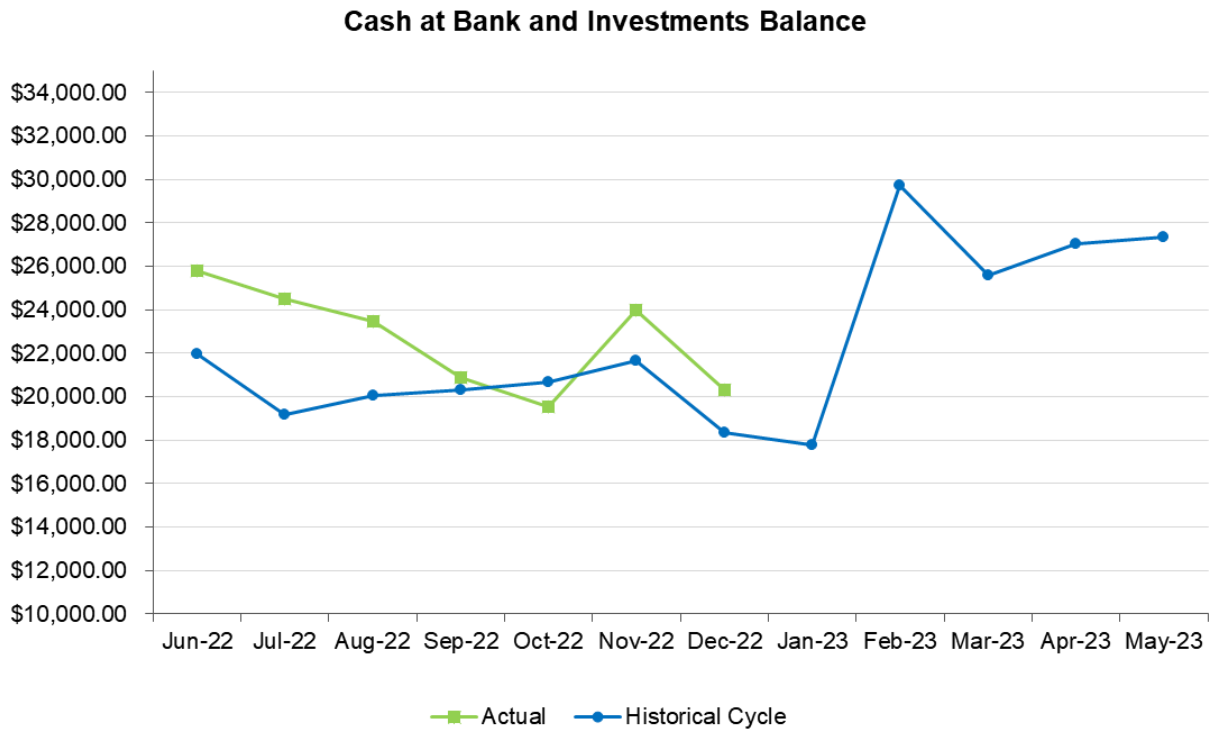
The current actual cash balance is \$20.31m as at 31 December 2022. The forecast *assumes* that all budgeted capital works and major projects, including carry overs, will be complete by 30 June 2023.

The net increase in the cash flows (forecasting) from operating activities is \$14.05 million. Net decrease from the investing activities is forecasted to be \$11.7 million during the year.

Graph 2 below shows how the Council’s cash balance is expected to perform at 31 December 2022. The graph portrays:

- Historical Cycle – which is an estimation derived from 2021-22 actual cash balances that are expected to be achieved at the end of each month.
- The Actual – this is the actual balance at the end of each month from July to December.

Graph 2: Cash balance performance



Every opportunity is taken to invest surplus cash to maximise investment returns in accordance with Council’s investment policy. Investment income (term deposits) received for the first six months to 31 December 2022 was \$63k which has already exceeded the income budget for the year. Investment income is subject to availability of cash flow and has been steadily increasing as a result of successive interest rates rises announced by the Reserve Bank. The cash rate at the time of writing is 3.1%. This compares to 0.85% only 7 months ago.

Our investments were within the investment and risk rating limits set-out in the investment policy.

Local Authorities Superannuation Fund - Defined Benefits

Local government councils have a potential financial exposure to the Local Authorities Superannuation Fund – the Defined Benefits Plan. Under the Australian Prudential Regulation Standards (SPS160) the Defined Benefits funds must meet strict funding requirements. This funding requirement is measured by the Vested Benefits Index (VBI), which shows as a percentage of the ratio of investments held by the fund compared to the estimated benefits payable by the fund at the same time. The latest available Vested Benefits Index for the Vision Super Defined Benefits fund is listed in the table below:

Date	Vested Benefits Index
June 2019	107.10%
September 2019	107.30%
December 2019	107.70%
March 2020	102.10%
June 2020	104.60%
September 2020	104.50%
December 2020	109.60%
March 2021	111.50%
June 2021	109.70%
September 2021	109.90%
December 2021	111.20%
March 2022	108.50%
June 2022	102.20%
September 2022	101.50%

If the VBI falls below the nominated amount in any quarter then the Australian Prudential Regulation Authority may require that the fund must make a funding call to its members. Any funding call made must return the fund to a VBI position of over the nominated amount within 3 years.

A VBI must generally be kept above the nominated shortfall threshold of 97% when a full actuarial investigation is conducted every three years and interim actuarial investigations are conducted for each intervening year.

At 30 September 2022, the updated VBI for the sub-plan fell to 101.50%, which presents a decrease of 0.7% compared to 30 June 2022. The VBI is primarily impacted by:

- The level of investment returns which impacts the asset pool supporting the defined benefit liabilities of the sub-plan; and
- The level of active member salary increases advised to Vision Super and pension increases in line with the CPI, which impacts the defined benefit liabilities of the sub-plan.

At the time of preparing this report there was no information available regarding the final VBI estimations as at 31 December 2022.